



**WELLINGTON**  
SHIRE COUNCIL  
*The Heart of Gippsland*

## **Council Meeting Agenda**

**Meeting to be held at**

**Council Chambers - Wellington Centre**

**Foster Street, Sale**

**Tuesday 4 June 2019, commencing at 3pm**

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# ORDINARY MEETING OF COUNCIL – 4 JUNE 2019

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## Council Meeting Information

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*Members of the public who are not in attendance at the Council meeting but who wish to communicate with the Council via the webcasting chat room should lodge their questions or comments early in the meeting to ensure that their submissions can be dealt with at the end of the meeting.*

*Please could gallery visitors and Councillors ensure that mobile phones and other electronic devices are turned off or in silent mode for the duration of the meeting.*



## **A - PROCEDURAL**



### **STATEMENT OF ACKNOWLEDGEMENT**

***“We acknowledge the traditional custodians  
of this land the Gunaikurnai people,  
and pay respects to their elders past and present”***



### **PRAYER**

***“Almighty God, we ask your blessing upon the Wellington  
Shire Council, its Councillors, officers, staff and their families.***

***We pray for your guidance in our decisions so that the  
true good of the Wellington Shire Council may result to  
the benefit of all residents and community groups.”***

***Amen***



## **A - PROCEDURAL**

### **A4 CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING/S**

**ITEM A4**

**ADOPTION OF MINUTES OF PREVIOUS MEETING/S**

ACTION OFFICER:

GENERAL MANAGER CORPORATE SERVICES

DATE:

4 JUNE 2019

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**OBJECTIVE**

To adopt the minutes of the Ordinary Council Meeting of 21 May 2019 and Special Council Meeting of 28 May 2019.

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**

**RECOMMENDATION**

*That:*

- 1. Council adopt the minutes and resolutions of the Ordinary Council Meeting of 21 May 2019; and*
- 2. Council adopt the minutes and resolutions of the Special Council Meeting of 28 May 2019.*

**CONFLICT OF INTEREST**

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.



## **A - PROCEDURAL**

### **A5 BUSINESS ARISING FROM PREVIOUS MEETING/S**



## **A - PROCEDURAL**

### **A6 ACCEPTANCE OF LATE ITEMS**



## **A - PROCEDURAL**

### **A7 NOTICE/S OF MOTION**



## **A - PROCEDURAL**

### **A8 RECEIVING OF PETITIONS OR JOINT LETTERS**

**ITEM A8(1)**

**OUTSTANDING PETITIONS**

ACTION OFFICER

GOVERNANCE

DATE:

4 JUNE 2019

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ITEM	FROM MEETING	COMMENTS	ACTION BY
NIL			



## **A - PROCEDURAL**

### **A9 INVITED ADDRESSES, PRESENTATIONS OR ACKNOWLEDGEMENTS**



## **A - PROCEDURAL**

### **A10 QUESTIONS ON NOTICE**



## **B –REPORT**

# **DELEGATES**



# C1 - REPORT

## CHIEF EXECUTIVE OFFICER



## **C2 - REPORT**

# **GENERAL MANAGER CORPORATE SERVICES**

**ITEM C2.1****ASSEMBLY OF COUNCILLORS**

DIVISION: CORPORATE SERVICES

ACTION OFFICER: GENERAL MANAGER CORPORATE SERVICES

DATE: 4 JUNE 2019

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Engagement	Risk Management
		✓		✓					

**OBJECTIVE**

To report on all assembly of Councillor records received for the period 15 May 2019 to 29 May 2019.

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY****RECOMMENDATION**

***That Council note and receive the attached Assembly of Councillor records for the period 15 May 2019 to 29 May 2019.***

**BACKGROUND**

Section 80A of the *Local Government Act 1989* requires a written record be kept of all assemblies of Councillors, stating the names of all Councillors and Council staff attending, the matters considered and any conflict of interest disclosures made by a Councillor. These records must be reported, as soon as practicable, at an ordinary meeting of the Council and recorded in the minutes.

Below is a summary of all assembly of Councillor records received for the period 15 May 2019 to 29 May 2019.

**Assembly of Councillors summary of reports received for the period 15 May 2019 to 29 May 2019.**

Date	Matters considered	Councillors and officers in attendance
21 May 2019	IT / Diary Meeting	Councillor Bye, Councillor Hall, Councillor Hole, Councillor Ripper, Councillor Rossetti, Councillor Stephens David Morcom, Chief Executive Officer Leah Carubia, Executive Assistant, CEO Office Cameron Vale, ICT Support Services Contractor
21 May 2019	Councillor Community Conversation 2019 Art & Culture Strategy Gippsland Regional Livestock Exchange Update Jan – March 2019 Victorian Gas Program Update Development Division Update (Verbal) Future Options for Wellington Regional Tourism / Central Gippsland Tourism Gippswide Kerbside Update Planning Scheme Planning Scheme Amendment C99 – Updated Flood Mapping Port of Sale East Bank Redevelopment Study Proposed Higher Education Study in Sale	Councillor Bye, Councillor Hall, Councillor Hole, Councillor Ripper, Councillor Rossetti, Councillor Stephens David Morcom, Chief Executive Officer Chris Hastie, General Manager Built & Natural Environment Arthur Skipitaris, General Manager Corporate Services John Websdale, General Manager Development Stephen Dempsey, Acting General Manager Community & Culture Bruce Smith, Coordinator Social Planning & Policy (Item 1) Julie McInnes, Social Planning & Engagement Officer (Item 1) Paul Johnson, Manager Business Development (Item 3, 5, 6 & 10) Denis Murphy, Senior Commercial Property Officer (Item 3) Jarryd Sutton, GRLE Team Leader (Item 3) Ashley Smirl, Visitor Economy and Events Coordinator (Item 5 & 6) Joshua Clydesdale, Manager Land Use Planning (Item 5, 6, 8 & 9) Vanessa Ebsworth, Manager Municipal Services (Item 5) John Traa, Coordinator Statutory Planning (Item 5) Tim Brown, Coordinator Environmental Health (Item 5) Tim Rowe, Manager Natural Environment & Parks (Item 7) Samantha Nock, Coordinator Sustainability & Waste (Item 7) Barry Hearsey, Coordinator Strategic Planning (Item 8 & 9)

28 May 2019	Consideration of budget submissions for 2019/20 Draft Budget	Councillor Bye, Councillor Crossley, Councillor Hall, Councillor Hole, Councillor McCubbin, Councillor Maher, Councillor Ripper, Councillor Rossetti, Councillor Stephens David Morcom, Chief Executive Officer Arthur Skipitaris, General Manager Corporate Services Chris Hastie, General Manager Built & Natural Environment John Websdale, General Manager Development Sharon Houlihan, General Manager Community & Culture Ian Carroll, Manager Corporate Finance (Item 1)
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## OPTIONS

Council has the following options:

1. Note and receive the attached assembly of Councillors records; or
2. Not receive the attached assembly of Councillors records.

## PROPOSAL

That Council note and receive the attached assembly of Councillors records during the period 15 May 2019 to 29 May 2019.

## CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

## LEGISLATIVE IMPACT

The reporting of written records of assemblies of Councillors to the Council in the prescribed format complies with Section 80A of the *Local Government Act 1989*.

## COUNCIL PLAN IMPACT

The Council Plan 2017-21 Theme 6 Organisational states the following strategic objective and related strategy:

Strategic Objective 6.3

*"Maintain a well governed, transparent, high performing, ethical and accountable organisation."*

Strategy 6.3.3

*"Ensure sound governance processes that result in responsive, ethical, transparent and accountable decision making."*

This report supports the above Council Plan strategic objective and strategy.

## ASSEMBLY OF COUNCILLORS

1. **DATE OF MEETING:** 21 May 2019

2. **ATTENDEES**

**Councillors:**

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Bye	✓		Cr Maher		✓
Cr Crossley		✓	Cr Ripper	✓	
Cr Hall	✓		Cr Rossetti	✓	
Cr Hole	✓		Cr Stephens	✓	
Cr McCubbin		✓			

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		S Houlihan, GMC&C <i>(Leave)</i>		✓
C Hastie, GMB&NE		✓	J Websdale, GMD		✓
A Skipitaris, GMCS		✓	S Dempsey, Act. GMCC		✓

Others in attendance: (list names and item in attendance for)	Item No.
Leah Carubia, Cameron Vale	1

3. **Matters/Items considered at the meeting (list):**

1. IT / Diary Meeting

4. **Conflict of Interest disclosures made by Councillors:**

Nil

## ASSEMBLY OF COUNCILLORS

1. **DATE OF MEETING:** 21 May 2019

2. **ATTENDEES Councillors:**

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Bye	✓		Cr Maher		✓
Cr Crossley		✓	Cr Ripper	✓	
Cr Hall	✓		Cr Rossetti	✓	
Cr Hole	✓		Cr Stephens	✓	
Cr McCubbin		✓			

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		S Houlihan, GMCC <i>(Leave)</i>		✓
C Hastie, GMB&NE	✓		J Websdale, GMD	✓	
A Skipitaris, GMCS	✓		S Dempsey, Act. GMCC	✓	

Others in attendance: (list names and item in attendance for)	Item No.
Stephen Dempsey, Bruce Smith, Julie McInnes	1
Stephen Dempsey	2
Paul Johnson, Daniel Gall, Denis Murphy, Jarryd Sutton	3
John Websdale, <i>External Presenter Grant Clark Manager Community Engagement – Geological Survey of Victoria</i>	4
Joshua Clydesdale, John Traa, Paul Johnson, Ashley Smirl, Vanessa Ebsworth, Tim Brown	5
Paul Johnson, Ashley Smirl	6
Tim Rowe, Sam Nock, <i>External Presenters Matt Peake &amp; Jane Oakley (GWRRG)</i>	7
Joshua Clydesdale, Barry Hearsey	8
Joshua Clydesdale, Barry Hearsey	9
Paul Johnson, <i>External Presenter Jane Ponting (Executive Officer Gippsland East Local Learning &amp; Employment Network)</i>	10

3. **Matters/Items considered at the meeting (list):**

1. Councillor Community Conversation 2019
2. Arts & Culture Strategy
3. Gippsland Regional Livestock Exchange Update – Jan – March 2019
4. Victorian Gas Program Update
5. Development Division Update *(Verbal)*
6. Future Options for Wellington Regional Tourism / Central Gippsland Tourism
7. Gippswide Kerbside Update
8. Planning Scheme Amendment C99 – Updated Flood Mapping
9. Port of Sale East Bank Redevelopment Study
10. Proposed Higher Education Study in Sale

4. **Conflict of Interest disclosures made by Councillors:** Nil

## ASSEMBLY OF COUNCILLORS

1. **DATE OF MEETING:** 28 May 2019

2. **ATTENDEES**

**Councillors:**

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Bye	✓		Cr Maher	✓	
Cr Crossley	✓		Cr Ripper	✓	
Cr Hall	✓		Cr Rossetti	✓	
Cr Hole	✓		Cr Stephens	✓	
Cr McCubbin	✓				

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		S Houlihan, GMC&C	✓	
C Hastie, GMB&NE	✓		J Websdale, GMD	✓	
A Skipitaris, GMCS	✓				

Others in attendance: (list names and item in attendance for)	Item No.
Ian Carroll	1

3. **Matters/Items considered at the meeting (list):**

1. Consideration of budget submissions for 2019/20 Draft Budget

4. **Conflict of Interest disclosures made by Councillors:**

Nil

**ITEM C2.2****2019/20 BUDGET AND FEES AND CHARGES, STRATEGIC RESOURCES PLAN AND RATES AND SERVICE CHARGES**

DIVISION: CORPORATE SERVICES  
 ACTION OFFICER: MANAGER CORPORATE FINANCE  
 DATE: 4 JUNE 2019

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓	✓	✓		✓	✓	✓	✓		

**OBJECTIVE**

For Council to adopt the:

- 2019/20 Budget including:
  - Declared Rates and Service Charges
  - Fees and Charges
  - Budget allocation for multi-year projects
  - \$1M allocation specifically aimed at drought support initiatives
- 2019/20 Strategic Resource Plan

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY****RECOMMENDATION**

*That:*

1. **Council adopt the 2019/20 Budget including:**
  - **Fees and charges**
  - **2019/20 and 20/21 Budget allocation for the following multi-year projects**  
**Cameron Sporting Complex Maffra- Stadium Redevelopment \$8,740,000.**  
**Stephenson Park Recreation Reserve Sale – Pavilion Redevelopment \$1,640,000**  
**Market Street/Macarthur Street Intersection Improvement \$973,502**  
**Maffra CBD Streetscape Renewal \$2,445,980**  
**Great Southern Rail Trail Extension Project – Alberton to Welshpool \$3,711,000**  
**Sale Oval – Changeroom Redevelopment \$880,000**  
**Port of Sale Mooring Access Project \$800,000**  
**Business Systems Upgrades \$582,484**  
**Yarram Walpole Stadium \$190,000**
  - **A \$1M allocation specifically aimed at drought support initiatives;**
2. **Council adopt the 2019/20 Strategic Resource Plan; and**
3. **Council adopt the following declared rates and charges for the period commencing on 1 July 2019 and concluding on 30 June 2020:**
  - A) **Pursuant to the provisions of Sections 158, 161 and 162 of the Local Government Act 1989, the Wellington Shire Council hereby resolves to declare that the amount it intends to raise by rates and annual service charges is \$62,553,426:**

<b>General Rate:</b>	<b>\$56,114,482</b>
<b>Cultural &amp; Recreational Land rates</b>	<b>\$ 70,651</b>
<b>Garbage Charge:</b>	<b>\$ 4,325,448</b>
<b>Waste Infrastructure Charge:</b>	<b>\$ 1,702,800</b>
<b>EPA Levy Charge:</b>	<b>\$ 329,669</b>
<b>Boisdale Common Effluent System Charge</b>	<b>\$ 10,376</b>

- B) (1) It be further declared that, subject to paragraph 4 of this Part, the general rate be raised through the application of differential rates.**
- (2) A rate in the dollar of 0.005140 be specified as the general rate.**
- (3) It be confirmed that the general rate for all rateable land within the municipal district be determined so that the amount payable be the Capital Improved Value multiplied by the rate in the dollar of 0.005140**
- (4) a) It be recorded that Council considers that a differential rate will contribute to the equitable and efficient carrying out of Council functions.**
- b) A differential rate be declared for that rateable land having the characteristics specified below, which characteristics will form the criteria for the differential rate so declared:**
- (i) Farm Land:**  
**Means any land that:**  
**Is "Farm Land" within the meaning of Section 2(1) of the Valuation of Land Act 1960 (paras a) and b)) and other criteria as defined by Council in c) hereunder**
- a) that is not less than 2 hectares in area; and**
- b) that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and**
- c) where the ratepayer is a Primary Producer with any evidence/ruling confirmed by the Australian Taxation Office, registered ABN and business plan.**
- C) Garbage Charge:**
- (1) An annual service charge of \$222.00 be declared for the collection and disposal of garbage in respect of Residential premises to which the service is available – whether the owner or occupier of any such premises avails themselves of the service.**
- D) Waste Infrastructure Charge:**
- (1) An annual service charge be declared for the development of Landfills, Recycling facilities, Transfer Stations and the rehabilitation of Landfill sites, and provision of facilities for ongoing monitoring of landfills, to ensure that Council can continue to provide a waste disposal service.**
- (2) The charge be \$55.00 for each property in respect of which a municipal charge may be levied. This charge will not apply to properties identified as being within the Ninety Mile Beach Restructure Plan Stages 7 – 22, with the exception of those properties with an existing dwelling, where the charge will still apply.**
- E) EPA Levy Charge:**
- (1) An annual service charge of \$16.92 be declared to cover the costs levied by the Environment Protection Authority on the operation of landfills, not otherwise recouped.**
- (2) The charge be levied on each property to which a Garbage Charge is applied, at the rate of one EPA Levy Charge for each Garbage Charge.**
- F) Boisdale Common Effluent System Charge:**
- (1) An annual service charge of \$415.00 be declared for wastewater availability in respect of Residential and Commercial premises in the township of Boisdale, to contribute towards the costs of operation and management of the Boisdale Common Effluent System (the System).**

(2) The charge be levied on each property which is connected to the System, at the rate of one charge per tenement connected.

G) **Cultural and Recreational Land:**

(1) The following amounts (excluding service charges) be declared as payable in accordance with Section 4 of the Cultural and Recreational Lands Act 1963, having regard to the services provided by the Council in relation to such lands and the benefit to the community derived from this recreational land:

<b>ORGANISATION</b>	<b>LOCATION</b>	<b>AMOUNT</b>
<b>Gippsland Woodcraft Group Inc</b>	<b>843 Maffra-Rosedale Rd, Nambrok</b>	<b>\$0.00</b>
<b>Glenmaggie &amp; District Boat Club</b>	<b>Licola Rd, Glenmaggie</b>	<b>\$0.00</b>
<b>Heyfield Bowling Club Inc</b>	<b>George St, Heyfield</b>	<b>\$1,691.06</b>
<b>Heyfield Golf Club Inc</b>	<b>91 Golf Course Rd, Heyfield</b>	<b>\$2,009.74</b>
<b>Lake Wellington Yacht Club Inc</b>	<b>725 Marlay Point Rd, Clydebank</b>	<b>\$0.00</b>
<b>Maffra Bowling Club Inc</b>	<b>Princess St, Maffra</b>	<b>\$961.18</b>
<b>Maffra Golf Club</b>	<b>Fulton Rd, Maffra</b>	<b>\$4,313.75</b>
<b>Maffra Sale Motorcycle Club</b>	<b>54 Tatterson Lane, Newry</b>	<b>\$187.61</b>
<b>Maffra Sale Motorcycle Club</b>	<b>Morison St, Maffra</b>	<b>\$271.14</b>
<b>Maffra Squash &amp; Racquetball Club Inc</b>	<b>Little Johnson St, Maffra</b>	<b>\$321.25</b>
<b>Newry Golf Club</b>	<b>875 Three Chain Rd Newry</b>	<b>\$0.00</b>
<b>Para Park Co-operative Game Reserve</b>	<b>Sunday Island, Port Albert</b>	<b>\$5,738.81</b>
<b>Port Albert Water Sports &amp; Safety Centre</b>	<b>31-37 Bay St, Port Albert</b>	<b>\$0.00</b>
<b>Sale &amp; District Aero Modellers Club Inc</b>	<b>Back Maffra Rd, Sale</b>	<b>\$224.88</b>
<b>Sale Agricultural Society – Showgrounds</b>	<b>Dawson St, Sale</b>	<b>\$3,466.93</b>
<b>Sale Agricultural Society – Sale Greyhound Club</b>	<b>Maffra-Sale Rd, Sale</b>	<b>\$10,572.98</b>
<b>Sale Angling &amp; Sport Fishing Club</b>	<b>5 David St, Manns Beach</b>	<b>\$0.00</b>
<b>Sale Angling &amp; Sport Fishing Club</b>	<b>Punt Lane, Sale</b>	<b>\$0.00</b>
<b>Sale Community Bowls Club Ltd</b>	<b>Foster St, Sale</b>	<b>\$4,845.74</b>
<b>Sale City Football Netball Club Inc</b>	<b>Guthridge Pde, Sale</b>	<b>\$1,313.27</b>
<b>Sale United Football Club Inc</b>	<b>313-321 Raglan St, Sale</b>	<b>\$ 652.78</b>
<b>Sale Croquet Club</b>	<b>Guthridge Pde, Sale</b>	<b>\$0.00</b>
<b>Sale Field &amp; Game Association</b>	<b>Chessum Rd, Longford</b>	<b>\$894.36</b>
<b>Sale Golf Club</b>	<b>2631 Rosedale-Longford Rd, Longford</b>	<b>\$6,827.21</b>
<b>Sale-Maffra Badminton Association Inc.</b>	<b>59 Gibsons Rd, Sale</b>	<b>\$578.25</b>
<b>Sale Small Bore Rifle Club</b>	<b>86 Stephenson St, Sale</b>	<b>\$0.00</b>
<b>Sale Tennis Club</b>	<b>51 Guthridge Pde, Sale</b>	<b>\$714.46</b>
<b>Sale Turf Club</b>	<b>Maffra-Sale Rd, Sale</b>	<b>\$1,171.92</b>
<b>Sale Turf Club</b>	<b>1227 Maffra-Sale Rd, Sale</b>	<b>\$9,449.89</b>
<b>Sporting Legends Club Inc</b>	<b>316 Montgomery Rd, Bundalagwah</b>	<b>\$999.73</b>
<b>Stratford Angling Club Inc</b>	<b>Hollands Landing Rd, Hollands Landing</b>	<b>\$0.00</b>
<b>Stratford Bowls Club</b>	<b>18-22 Dawson St, Stratford</b>	<b>\$1,037.00</b>
<b>West Sale Bowls Club Inc</b>	<b>Hunt Place, Wurruk</b>	<b>\$571.83</b>

<b>The Yarram Country Club Inc</b>	<b>332-338 Commercial Rd, Yarram</b>	<b>\$9,521.85</b>
<b>Yarram Golf Club</b>	<b>42 Golf Links Rd, Yarram</b>	<b>\$2,313.00</b>
<b>Yarram Motorcycle Club</b>	<b>96 Morris Rd, Yarram</b>	<b>\$0.00</b>
<b>TOTAL</b>		<b>\$70,650.62</b>

**H) Pursuant to the provisions of Section 169 of the Local Government Act 1989, Council declares a Rates Rebate on land with a Deed of Covenant for conservation purposes.**

- (1) Council considers that this rebate will ensure that the biodiversity values of the land will be protected for the benefit of the broader community.**
- (2) The rebate will apply only to the land that is affected by a covenant as described in the covenant document.**
- (3) The rebate will be applied at \$5 per hectare, with a minimum rebate of \$100 and a maximum equal to the annual general rate on the property for that portion of land.**
- (4) Conditions apply as per Council's Policy No. 4.1.12 – Rates Rebate on land with a Deed of Covenant for Conservation Purposes.**

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## **BACKGROUND**

At the Council meeting held on 16 April 2019, it was resolved that:

- 1. Council advertise its 2019/20 Draft Budget in accordance with Section 129 of the Local Government Act 1989; and*
- 2. Council consider submissions on the 2019/20 Draft Budget at a Special Council Meeting on Tuesday 28 May 2019 at 3pm; and*
- 3. Council meet on Tuesday 4 June 2019 to consider the formal adoption of the 2019/20 Budget.*
- 4. Council make declarations regarding rates and charges for the period commencing on 1 July 2019 and concluding on 30 June 2020.*

Following a Special Council Meeting on Tuesday 28 May 2019, Council discussed and considered 32 written submissions and 11 supporting verbal submissions. The budget submissions have not had any major financial impact on the draft budget and Council has provided comment for each submission as per Attachment A. Council will also write to each submitter.

The 2019/20 Budget now presented for adoption, includes a capital works program of \$40.49 million. This program includes new works (not capital works carried forward) for 2019/20 of \$36.63 million, which comprises \$16.25 million on roads, footpaths, bridges and drainage, \$10.96 million on buildings and landfill improvements, \$3.07 million on parks, open space and streetscapes, \$1.09 million on aerodromes, \$2.52 million on plant and equipment, \$1.07 million on recreational, leisure and community facilities and \$1.67 million on other works.

In terms of operating results, the Budget, even with the impact of rate capping at 2.50% on general rate, continues to focus on identifying sustainable cost savings whilst maintaining key service levels to the community.

## **OPTIONS**

Council has the following options:

1. Adopt the 2019/20 Budget including Fees and Charges, Multi Year Capital Projects and \$1M allocation for drought support initiatives; the 2019/20 Strategic Resource Plan and the 2019/20 declared Rates and Service Charges; or
2. Amend the proposed 2019/20 Budget including Fees and Charges, Multi Year Capital Projects and \$1M allocation for drought support initiatives; the 2019/20 Strategic Resource Plan and 2019/20 declared Rates and Service Charges, prior to adoption; or
3. Seek further information and amend the 2019/20 Budget including Fees and Charges, Multi Year Capital Projects and \$1M allocation for drought support initiatives; the 2019/20 Strategic Resource Plan and the 2019/20 declared Rates and Service Charges, prior to adoption at a future meeting of Council.

## **PROPOSAL**

That Council adopt the 2019/20 Budget including Fees and Charges, Multi Year Capital Projects and \$1M allocation for drought support initiatives; the 2019/20 Strategic Resource Plan and the 2019/20 declared Rates and Service Charges.

## **CONFLICT OF INTEREST**

No staff and/or contractors involved in the compilation of this Report have declared a Conflict of Interest.

## **FINANCIAL IMPACT**

Since releasing the draft budget for public submissions, close monitoring of the progress of the capital works identified some amendments to various projects, resulting in additional incomplete capital works from 2018/19 of \$1.46M to be carried forward into the 2019/20 year.

Thirty-two budget and eleven supporting verbal submissions were received and discussed at the Special Council Meeting on 28 May 2019, however there are no major financial impacts as an outcome of Council's consideration of the budget submissions. For further information regarding the outcome of these submissions, refer to Attachment A.

The budget has been updated since the draft 2019/20 Budget was submitted to Council to include a number of minor amendments resulting in no change in the operating surplus of \$0.60M. The 2019 general property revaluation has been finalised by the Valuer-General's office. The final revaluation has resulted in a slight change to Capital Improved Values across the Shire compared to the estimates in the 2019/20 draft budget, resulting in a decrease in rate income of approximately (\$104,000). Since the draft budget was prepared, consideration has been given to Council's 2018/19 borrowing requirements with a decision to defer 2018/19 loan borrowings of \$2.5M to later in 2019/20, which will decrease Council's loan interest in 2019/20 by (\$121,000). The remaining adjustments relate to minor changes due to deferral of some 2018/19 community projects to 2019/20, employee costs and depreciation changes.

It must be noted that the detailed Final Adopted Budget - Operating Result, does not contain capital funds however, the "Surplus for the year" (refer attached budget) includes various funding for capital projects. A capital project has been brought forward and completed in 2018/19 which results in a reduction of capital funding for 2019/20 of \$592,000 thereby reducing the 2019/20 "Total Surplus for the year" to \$9.36M.

The increase in the Capital Improved Value across the Shire compared to the estimates in the 2019/20 draft budget has resulted in a decrease in proposed rate in the dollar for General and Commercial/Industrial properties to 0.005410 and for Farm properties to 0.004112. This adjustment will keep rate revenue within the rating cap of 2.50% as stipulated by the Minister.

The estimated amount to be raised by general rates and the proposed rate in the dollar is reflected in the table below:

Type of Property	Proposed Rate in the dollar	Total Income \$
General residential	0.005140	33,541,266
Commercial/Industrial	0.005140	12,231,293
Farm	0.004112	10,341,923
Cultural and Recreational Land		70,651
Supplementary Rates		-
<b>Total</b>		<b>56,185,133</b>

The estimated amount to be raised through service charges and the proposed charge per property is as follows:

Type of Charge	Per rateable property	Total Income \$
Kerbside collection (Garbage)	\$222.00	4,325,448
Waste Infrastructure Charge	\$55.00	1,702,800
EPA Levy Charge	\$16.92	329,669
Boisdale Common Effluent System Charge	\$415.00	10,376
<b>Total</b>		<b>6,368,293</b>

All rates are levied on Capital Improved Values, which were revalued at 1 January 2019 and are effective from 1 July 2019.

Council also proposes a rate rebate on land with a Deed of Covenant for conservation purposes, which will amount to approximately \$15,000.

## LEGISLATIVE IMPACT

Council is required to advertise its intention to prepare a proposed Budget annually and give notice of declaration of rates and charges in accordance with Section 129 of the *Local Government Act 1989*. Section 223 of the *Local Government Act 1989* requires Council to provide a 28-day submission period. This has now occurred.

Once adopted, the Final Budget must be submitted to the Minister by 30 June 2019.

## COUNCIL PLAN IMPACT

The 2017-21 Council Plan includes in the organisational theme strategic objective 6.3 'Maintain a well governed, transparent, high performing, ethical and accountable organisation'.

Council is committed to maintaining a high standard of financial responsibility and ensuring the long-term financial sustainability of the organisation. This budget demonstrates prudent debt management and a strong focus on maintaining Council's assets to ensure that they are fit for purpose and can continue to deliver services well into the future.

## **COMMUNITY IMPACT**

The 2019/20 Budget reflects the financial impact of the services provided by Council to ratepayers, residents and visitors and, as such, will impact on the community.

## **ENGAGEMENT IMPACT**

Submissions on the 2019/20 Draft Budget were invited from individuals or organisations and these were presented at a Special Council meeting held on Tuesday 28 May 2019. This provided the opportunity for ratepayers and residents to put forward their views on the content of the 2019/20 Draft Budget and make suggestions for future inclusions.

## BUDGET SUBMISSIONS 2019/20

	SUBMISSION	RECOMMENDED ACTION FOLLOWING COUNCIL REVIEW
1.	Request for upgrade of Heyfield Skate Park.	<p>A draft plan has been developed to respond strategically for skate / scooter and BMX spaces. Heyfield Skate Park has been earmarked for improvements around 2021/20. The draft 2019/20 budget includes funding towards concept design work, to be supported by community engagement which is to be undertaken during 2019/20.</p> <p><b><u>Budget Outcome:</u></b>  <b>The 2019/20 budget includes funding to complete community engagement, concept design and detailed design works.</b></p>
2.	Request for financial contribution towards new synthetic green.	<p>An application from the Latrobe Valley Authority (LVA) is progressing through the approvals process. Loch Sport Bowls Club is requesting a matching contribution from Council in support of the LVA application.</p> <p><b><u>Budget Outcome:</u></b>  <b>Provide \$20,000 towards the project upon confirmation of a successful LVA application and the Loch Sport Bowls Club raising sufficient funds.</b></p>
3.	Request that rating cap be applied to each individual rating category.	<p>The Rate Cap limits the total General Rate Revenue increase for the whole shire. The residential category makes up 85% of all assessments and Farms 10.5%. Farms receive a 20% discount to the rate in the dollar determined for the residential category. After modelling all 33,000 property valuations in the shire to determine a rate in the dollar, Council will not breach the Rate Cap.</p> <p><b><u>Budget Outcome:</u></b>  <b>Current Rate Cap regime will remain. No change to 2019/20 budget.</b></p>
4.	Request for construction of safe boating harbor at Loch Sport.	<p>Following a significant number of submissions during the community consultation for the Draft 2019 Recreational Boating Facilities Plan, and in particular the Loch Sport Safe Harbour, Council officers will progress a review and update during 2019/20, of the previous feasibility work undertaken in 2007, regarding a Safe Harbour for Loch Sport.</p> <p><b><u>Budget Outcome:</u></b>  <b>A review is to be undertaken with existing resources. No change to 2019/20 budget.</b></p>

	SUBMISSION	RECOMMENDED ACTION FOLLOWING COUNCIL REVIEW
5.	Request for ramp to assist Sailability Wellington at Lake Guthridge.	<p>Capital allocated to upgrade the existing 'Sailability Jetty' is to be forward from the 2020/21 budget into the 2019/20 budget to enable this part of the project to be completed earlier.</p> <p><b><u>Budget Outcome:</u></b>  <b>Provide \$12,000 to facilitate the works requested.</b></p>
6.	Request for introduction of Rural Living rate.	<p>The council's rating strategy utilises a general residential and commercial rate in the dollar which applies to 90% of all properties in the shire. This is discounted by 20% for farms which represent the other 10% of ratepayers. Council services are not limited to towns specifically as we service 10,000 square kms with a rural road network of 3,300 kms. Council maintains an extensive portfolio of public assets and facilities for the potential benefit of all residents and tourists like all other councils throughout Australia.</p> <p><b><u>Budget Outcome:</u></b>  <b>Request not approved. No change to 2019/20 budget.</b></p>
7.	Request for replacement lawn mower.	<p>That Council contributes towards the purchase of a new lawnmower for Gordon Street Recreation Reserve Committee and the committee pays Council back over five years in the form of reduced operating subsidy as is the case with Maffra Recreation Reserve.</p> <p>AND</p> <p>That Council considers the issue across all reserves and committees and how to best maintain ovals as a priority project for the Community- Managed Facilities Strategy.</p> <p><b><u>Budget Outcome:</u></b>  <b>Provide \$25,000 towards the purchase of a new mower.</b></p>
8.	Request for funding to become a Leadership Council with the Alliance for Gambling Reform (the Alliance) lobby.	<p>Although the Alliance's aims and activities have merit, it needs to be considered that there are already programs locally to address gambling issues, including Council's partnerships with the Victorian Commission for Gambling and Liquor Regulation office in Sale and those businesses and organisations attached to the Liquor Accord.</p> <p><b><u>Budget Outcome:</u></b>  <b>Funding request not approved. No change to 2019/20 budget.</b></p>

	SUBMISSION	RECOMMENDED ACTION FOLLOWING COUNCIL REVIEW
9.	Request for funding towards electrical wiring of the Water Tower.	<p>The project has received funding from LVA and service clubs, enabling the bulk of the works to be completed. Whilst the project is essentially complete, important internal lighting requirements have fallen outside available budget. This budget submission is to enable this work to be completed.</p> <p>The restoration and subsequent opening to the public of this prominent historical asset will make a significant contribution to tourism in the local area and provide an ongoing educational experience for locals and visitors alike.</p> <p><b><u>Budget Outcome:</u></b>  <b>Provide \$3,500 towards the upgrade of electrical wiring for the water tower.</b></p>
10.	General commentary.	<p>Information relating to draft budget was provided together with a suggestion Council investigate a Wellington Agriculture Water Strategy.</p> <p><b><u>Budget Outcome:</u></b>  <b>Comments Noted - No change to 2019/20 budget.</b></p>
11.	Request for additional funding to upgrade power supply at Boisdale Recreation Reserve.	<p>Latrobe Valley Authority is the main financial contributor along with Council who provided funding in the 2018/19 budget. To finalise this project, additional funding was part of the original budget to upgrade the power supply to the reserve.</p> <p><b><u>Budget Outcome:</u></b>  <b>Provide \$20,000 to facilitate these infrastructure works.</b></p>
12.	Request for funding from Council for the next 3 years towards the establishment of a Higher Education Study Hub in Sale.	<p>This contribution will enable GELLEN to commence Gippsland Higher Education Study Hub programs in Wellington Shire from July 2019.</p> <p><b><u>Budget Outcome:</u></b>  <b>Provide \$22,000 per annum, over 3 years, to facilitate the Gippsland Higher Education Study Hub programs.</b></p>



# WELLINGTON SHIRE COUNCIL

## 2019/20 BUDGET

**4 June 2019**

This Budget Report has been prepared with reference to Chartered Accountants ANZ, Local Government Finance Professionals, input of Crowe Horwath and individual working group members towards the development of "Victorian City Council Model Budget 2019/20" a best practice guide for reporting local government budgets in Victoria.

## 2019/20 Budget - Wellington Shire Council

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## 2019/20 Budget - Wellington Shire Council

### Mayor's Introduction

On behalf of Council, I am pleased to release the 2019/20 budget to our community.

The Budget outlines the broad range of services provided by Council and builds upon our community's strategic vision, Wellington 2030, and the Council Plan 2017-21, which focus on the following six key areas: Communities, Services and Infrastructure, Natural Environment, Lifelong Learning, Economy and Organisational. It also details the funding that is required to deliver these services as well as continuing to maintain and improve community infrastructure.

The general rate increase has been capped at 2.5% in line with the Victorian Government's Fair Go Rates System, to help ensure we continue to meet our community's expectation for the growing list of 100 plus services we deliver throughout the 3<sup>rd</sup> largest shire in Victoria.

This year, our rural community and those who depend on it have been hit hard by one of the worst droughts on record, accompanied by the warmest summer on record with the Bureau of Meteorology suggesting that there will be little relief by way of good rainfall as we enter the cooler months of 2019.

Already, the Council has been very active in working with other tiers of government to deliver some immediate assistance, through activities like water cartage, pump and water infrastructure upgrades, events, information and further advocacy to the state and federal governments.

It is apparent though that as the drought extends, all levels of Government must do more, and to this end this Budget includes the following key drought initiatives: -

- Council has taken the unprecedented step of allocating \$1 million specifically aimed at drought initiatives. We are now working with our rural community, and particularly our Agricultural Reference Group, to identify how we can ensure these funds are spent quickly, appropriately and with the maximum impact.
- We will advocate to the state and federal government to increase their support, particularly around immediate short term financial assistance.
- In previous years, Council has supported a 20% rate rebate to bona fide farming properties, the only differential rate we provide to any sector. This budget supports a 20% rate discount to those properties classified as farming.

Council will also continue to fund other new initiatives (including a number over multi-years) and allocate additional funds to renew infrastructure within the Shire including:

- Maffra - Cameron Sporting Complex Stadium Redevelopment (multi year project)
- Stratford - Recreation Reserve - Netball Changerooms
- Maffra - Streetscape renewal (multi-year project)
- Woodside - Reconstruction and widening Balloong Road
- Port Albert - Beach Access Stair Renewal
- Bundalaguah - Myrtlebank Hall Upgrades
- Yarram - Stacey's Bridge Upgrade
- Briagolong - Recreation Pavilion Redevelopment (multi-year project)
- Alberton - Lanes Road Renewal
- Loch Sport - Town Entry and foreshore improvements
- Seaspray - Road Safety Treatment
- Dargo - Orrs No 3 Bridge
- Sale - Market and Macarthur Street Roundabout (multi-year project)
- Golden Beach - Active Recreation Precinct Development
- Boisdale - Common Effluent System Compliance Works

## **2019/20 Budget - Wellington Shire Council**

We have budgeted to spend a further \$5.9M on annual road reseals, resheeting and reconstructing unsealed roads, \$1.2M on residential street schemes and \$1.5M on footpaths including our annual footpaths and shared paths program. Wellington Shire's natural environment will benefit from a \$3.1M investment in open space projects including streetscapes, parks, reserves, sportsgrounds, playgrounds and skate parks.

The 2019/20 current year capital works program will be \$36.63M, with \$20.85M funded from Council operations, \$9.31M from external grants and contributions and \$6.47M from new borrowings.

In addition to our capital works program, we will spend a further \$6.8M in rural areas on our regular maintenance programmes, including roadside vegetation management, fire breaks, rural road reseals and drainage, and gravel roads and another \$4.8M on maintaining our open spaces.

We look forward to working with the community to deliver these exciting projects throughout the coming year, and particularly those in the agricultural sector who are doing it very tough at the moment.

**Councillor Alan Hall**  
**Mayor**

## 2019/20 Budget - Wellington Shire Council

### Financial Snapshot

Key Statistics	2018/19 Forecast \$ 000's	2019/20 Budget \$ 000's
Total Income	103,600	99,802
Total Expenditure	84,526	90,443
<b>Comprehensive operating surplus</b>	<b>19,074</b>	<b>9,359</b>
<i>(Note: The comprehensive operating surplus reflects the anticipated annual performance of Council's day to day operations).</i>		
<i>2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. The 2019/20 budget includes a full year of Financial Assistance Grants.</i>		
<b>Underlying operating surplus</b>	<b>(120)</b>	<b>585</b>
<i>(Note: The Underlying operating result is an important measure of financial sustainability as it excludes all funds which are used for capital from being allocated to cover operating expenses. In 2019/20 capital funds are defined as recurrent capital grants (Road to Recovery funding) of \$2.1M, non recurrent grant funding of \$6.0M, contributions (including ratepayer contributions to special street charge schemes) of \$1.4M and other capital adjustments of (\$0.7M) and all have been excluded to determine the underlying result.</i>		
<i>2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. The 2019/20 budget includes a full year of Financial Assistance Grants.</i>		
<b>Cash result</b>	<b>4,139</b>	<b>(3,091)</b>
<i>This is the net funding result after operations, capital works and financing activities. Refer Statement of Cash flow in Section 3.</i>		
<i>2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. The 2019/20 budget includes a full year of Financial Assistance Grants.</i>		
<b>Capital works program</b>	<b>37,671</b>	<b>40,489</b>
<b>Funding the capital works program</b>		
Cash and Reserves	17,571	24,704
Borrowings	-	6,473
External grants and contributions (recurrent and non-recurrent)	20,100	9,312
	<b>37,671</b>	<b>40,489</b>



## 2019/20 Budget - Wellington Shire Council

### 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

#### 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding into the above, Council has a long term plan (Wellington 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Wellington 2030.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

#### 1.1.2 Key Planning considerations

##### Service level planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

### 1.2 Our purpose

#### Our vision

*"People want to live in Wellington Shire because of its liveability, environment and vibrant economy."*

#### Our values

*The organisation's values guide our behaviour and underpin everything we do. Our values help us achieve the organisation's vision and improve the quality of the services we offer to our community.*

#### Balance

*Demonstrating fairness, equity and flexibility.  
Considering work-life balance, and balancing community needs against resources.*

#### Integrity

*Acting with respect, honesty, reliability, trust, tolerance and understanding.*

## 2019/20 Budget - Wellington Shire Council

### Professionalism

Personal development and meaningful work, being competent, innovative and courageous, focusing on excellence and continuous improvement.

### Cooperation

Working together, teamwork, collaborations and being solution-oriented.

### 1.3 Strategic Objectives

Council delivers services and initiatives in over 120 service categories. Each contributes to the achievement of one of the strategic objectives under each of six themes as set out in the Council Plan for the years 2017-21, and listed in the following table.

Theme	Strategic Objective
<b>Communities</b>	<p>We know and support each other and have a strong sense of community belonging. Diversity is respected and there are many social and community activities providing opportunities for all people to interact. We strive for good health, feel safe in our communities and are prepared for natural disasters.</p> <p>1.1 Maintain friendly, safe communities providing opportunities for residents to lead healthy and active lifestyles.</p> <p>1.2 Celebrate, recognise and acknowledge our diverse community and improve social connections among youth, aboriginal and aged communities.</p> <p>1.3 Strengthen community identity by promoting our heritage and history and appreciation for small town rural living.</p> <p>1.4 Enhance resilience in our towns and our communities.</p>
<b>Services and Infrastructure</b>	<p>Wellington has a built environment that is sustainable, appropriate, accessible and responsive to the community. Transport connects people to communities and places. Events and services support our strong communities.</p> <p>2.1 Council services and infrastructure are responsive to identified current and future community needs within budget parameters.</p> <p>2.2 Council assets are responsibly, socially, economically and sustainably managed.</p> <p>2.3 Wellington Shire is well planned, considering long term growth and sustainability.</p> <p>2.4 Continued improvement to Wellington Shire's connectivity with further developed, accessible transport networks.</p>
<b>Natural Environment</b>	<p>Wellington's natural environment and landscapes are clean, diverse, beautiful, accessible and protected.</p> <p>3.1 Conserve and protect our natural environment through responsible and sustainable management practices.</p> <p>3.2 Demonstrate leadership in waste, water management, land management and energy efficiency.</p> <p>3.3 Build resilience in our communities and landscapes to mitigate risks from a changing climate.</p>
<b>Lifelong Learning</b>	<p>Wellington has a broad choice of local training, education and holistic learning and development options that lead to meaningful employment and personal fulfilment.</p> <p>4.1 Improve people's access to opportunities to challenge and extend their thinking, promote independence, stimulate ideas, further develop leadership skills and lead meaningful lives.</p> <p>4.2 Encourage innovation for and in the region.</p>
<b>Economy</b>	<p>Wellington has a wealth of diverse industries providing employment opportunities for all. There is growth in the Wellington population and economy which is balanced with the preservation of our natural environment and connected communities.</p> <p>5.1 Support and develop our existing businesses.</p> <p>5.2 Use a targeted approach to attract new business investment to Wellington Shire, to support population growth.</p> <p>5.3 Grow Wellington Shire's visitor economy.</p>
<b>Organisational</b>	<p>Wellington is well led, managed and supported by best organisational practices to deliver services and infrastructure to the community by listening, advocating and responding to their needs.</p> <p>6.1 Wellington Shire Council is a leader in best practice, innovation, and continuous improvement.</p> <p>6.2 Community engagement and customer service excellence is central to Council's decision making process.</p> <p>6.3 Maintain a well governed, transparent, high performing, ethical and accountable organisation.</p> <p>6.4 Act and lobby on behalf of the priorities of the community.</p>

## 2019/20 Budget - Wellington Shire Council

### 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

#### 2.1 Strategic Objectives for theme 'Communities'

- Maintain friendly, safe communities providing opportunities for residents to lead healthy and active lifestyles.
- Celebrate, recognise and acknowledge our diverse community and improve social connections among youth, aboriginal and aged communities.
- Strengthen community identity by promoting our heritage and history and appreciation for small town rural living.
- Enhance resilience in our towns and our communities.

The activities and initiatives for each service category and key strategic activities are described below:

#### Services

Business area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Community Wellbeing	Community Wellbeing unit provides opportunities for communities to work in partnership with local government to achieve identified priorities. The Unit works to ensure all members of the community have equal opportunity to participate in community activities. Special focus is given to those who have traditionally remained marginalised such as the young, elderly, disabled and transport disadvantaged.	Exp	1,304	2,088	2,075
		Rev	(402)	(408)	(295)
		<b>NET</b>	<b>1,562</b>	<b>1,682</b>	<b>1,780</b>
	<p><b>Services include:</b></p> <ul style="list-style-type: none"> <li>• Social Policy and Planning</li> <li>• Access and Inclusion</li> <li>• Youth Liaison</li> <li>• Art Development</li> <li>• Community Engagement</li> </ul> <p><b>Initiatives</b></p> <ul style="list-style-type: none"> <li>• Review Partnership Agreements with Yarram &amp; District Health Service and Central Gippsland Health for the delivery of services to our ageing population, beyond federal roll out of aged care reform, and for maternal and child health.</li> <li>• Deliver the Community-managed Facilities Strategy and Action Plan.</li> <li>• Secure federal Information, Linkages and Capacity-building (ILC) external funding that addresses social, community and economic participation of people with disabilities, beyond transition to NDYS.</li> </ul>				

2019/20 Budget - Wellington Shire Council

Business area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Leisure Services	The Leisure Services unit provides services and functions directed at fostering a healthier and more active community through the facilitation and provision of a range of recreation, fitness and community activities and programs at Council's recreation facilities. They ensure Council owned recreation facilities are managed sustainably, are fully utilised and accessible to people of all abilities.	Exp	3,901	3,041	2,938
		Rev	(2,151)	(2,145)	(2,281)
		NET	1,750	896	657
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Inform Aqua Energy's business decisions through data obtained from the reintroduction of an improved cost allocation model for Leisure Services.</li> <li>• Continue to implement recommendations and actions to support the 5-year work plan to reduce energy consumption by 5% per year at Aqua Energy and Gippsland Regional Sports Complex (GRSC).</li> <li>• Undertake the implementation of a Workforce Management System across all Leisure Services managed facilities.</li> <li>• Undertake an annual survey of leisure facilities users and broader community to gain feedback and ensure that the programs, services and facilities meet the needs of the Wellington community.</li> <li>• Undertake the implementation of a membership sales process as a tool to improve the customer experience and increase membership sales.</li> <li>• Work with Gippsland Water to further investigate and implement the 'Be Smart Choose Tap' initiative/campaign at Aqua Energy and seasonal outdoor pools.</li> <li>• Implement a 'Healthy Food Choices' menu at Aqua Energy and GRSC Cafés, offering healthy eating options and community awareness for all members and guests.</li> <li>• Create and facilitate a networking group with local allied health professionals, NDIS providers and the NDIA, to increase activity and ongoing rehabilitation programs for the community.</li> <li>• Develop and implement an aquatic awareness/safety program for adults at Aqua Energy.</li> </ul>					
Municipal Services	The Municipal Services unit works with people to ensure the life, health and safety of the community is maintained through educating and enforcing the Environmental Health (including <u>food safety</u> support programs), Building and Local Laws regulations and <u>animal management</u> services.	Exp	2,410	2,648	2,845
		Rev	(1,329)	(1,537)	(1,513)
		NET	1,085	1,111	1,332
Emergency Management	The Emergency Management team coordinates Council's emergency management responsibilities ensuring the organisation has the skills and capacity to respond appropriately to emergencies and facilitates a coordinated shire approach through the Municipal Emergency Management Planning Committee.	Exp	481	558	635
		Rev	(218)	(273)	(319)
		NET	263	285	316
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Conduct detailed review and evaluation of internal emergency management implemented during the Summer 2019 bushfires and implement improvement recommendations across emergency management organisation structure, plans, policies and processes.</li> <li>• Review amendments to federal and state government financial assistance funding arrangements, identify implications for Council's financial sustainability with respect to resourcing emergency management responsibilities and produce report with recommendations for management consideration.</li> </ul>					
<b>TOTAL COMMUNITIES</b>			<b>4,660</b>	<b>3,974</b>	<b>4,085</b>

Major Initiatives

- 1) Finalise conceptual project brief for refurbishment of aquatic facilities at Aqua Energy and progress planning of business case including identification of funding options.
- 2) Progress business case and funding advocacy for Yarram Outdoor Pool project.

Service Performance Outcome Indicators

Service	Performance Measure	2017/18	2018/19	2019/20
		Actual	Forecast	Budget
Animal Management	Animal management prosecutions	10	15 or less	15 or less
Aquatic Facilities	Utilisation of aquatic facilities	5.57	4 or more visits	5 visits or more
Food Safety	Critical and major non-compliance notifications	57%	100%	100%

## 2019/20 Budget - Wellington Shire Council

### 2.2 Strategic Objectives for theme 'Services and Infrastructure'

- Council services and infrastructure are responsive to identified current and future community needs within budget parameters.
- Council assets are responsibly, socially, economically and sustainably managed.
- Wellington Shire is well planned, considering long term growth and sustainability.
- Continued improvement to Wellington Shire's connectivity with further developed, accessible transport networks.

The activities and initiatives for each service category and key strategic activities are described below:

#### Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Assets and Projects	The Assets and Projects unit manages a diverse range of services for Council including the implementation and management of capital projects across the organisation in the order of \$36M to \$47M per annum; planning for new infrastructure development opportunities and providing asset management and information systems and support.	Exp	2,330	3,979	2,681
		Rev	(165)	(226)	(90)
		NET	2,165	3,753	2,591

#### Initiatives

- Subject to external funding being granted, commence works on the Beverleys Road Safety Upgrader (Blackspot) project.
- Subject to external funding being granted, commence works for the reconstruction and widening of Balgong Road project.

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Built Environment	The Built Environment unit manages the maintenance, renewal and improvement of Council's road and boating infrastructure, in addition to various civic facilities and buildings, including roadways, paths, drainage, boat ramps and jetties etc. This includes managing Council's road maintenance teams and ensures that maintenance of Council's road and other infrastructure is performed in a coordinated way to maximise benefits to the community and other users.	Exp	9,382	11,952	12,382
		Rev	(6,642)	(2,532)	(4,954)
		NET	2,740	9,420	7,428

#### Initiatives

- Develop an implementation plan for the town entry improvement program and commence the development of initial priorities for Loch Sport, including opportunities for community engagement where appropriate.
- Commence holistic review of town centre and tourism feature signage for major townships and develop an action plan.
- Review existing Maintenance Management System and implement recommendations of the 2018 Maintenance Management External Audit, where appropriate.
- Commence review of existing Built Environment processes including gap analysis. Update and create processes as required to ensure consistent service delivery of Built Environment functions.
- Develop a professional development plan for engineering and technical staff across the Built Environment and Assets and Projects Teams.

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Arts & Culture	The Wedge, as part of the Arts & Culture unit, seeks to assist in the development of a vibrant and culturally active community that promotes expression and participation through visual, literary and performing arts; informs and educates the community on various aspects of the arts; enhances the lifestyle of Wellington residents; and encourages visitors to explore the heritage and culture of the region.	Exp	1,484	1,373	1,323
		Rev	(505)	(587)	(567)
		NET	979	786	756

#### Initiatives

- Delivery of projects for The Wedge outdoor enclosure, poster display and auditorium soundproofing through collaboration with other Council staff.

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Land Use Planning	The Land Use Planning unit, through our <u>statutory planning</u> and strategic land use planning services, aims to develop and improve forward looking land use planning policies and plans that guide and support sustainable growth and appropriate land use and development. Many of these services are provided through and driven by legislation. We aim to provide services that satisfy community needs by encouraging and supporting well-designed development that meets required standards.	Exp	1,595	1,667	1,738
		Rev	(770)	(634)	(502)
		NET	825	1,033	1,234

## 2019/20 Budget - Wellington Shire Council

### Initiatives

- Advance the industrial rezoning of land in Wurruk/West Sale to support economic growth.
- Implement the North Sale Development Plan into the Planning Scheme to support well planned housing growth.
- Facilitate preparation of a development plan for the Wurruk Growth area (subject to a private request) to support well planned housing growth.
- Implement the findings of the State Government's Planning in the Economic Growth Zone project to ensure that the Planning Scheme is up to date/relevant.
- Update flood overlay controls and policy in the Planning Scheme to minimise future risk to the community.
- Engage with the Department of Defence to determine appropriate planning controls surrounding RAAF Base East Sale to support the ongoing operation of this airfield.
- Planning controls in the Education precinct (adjacent to Port of Sale) are implemented to support and encourage appropriate future redevelopment.

Community Facility Planning	The Community Facility Planning team provides services and functions directed at fostering a healthy, well serviced community with a primary focus on community infrastructure planning, priorities and projects; project funding attraction, management and governance of community facilities and administration of Council's community assistance grants scheme. The team plans for and supports recreation facilities that encourage the community to participate in physical and general wellbeing activities and the development of community infrastructure that addresses community service needs.	Exp	2,496	2,186	3,925
		Rev	(1,250)	(665)	(532)
		NET	1,246	1,521	3,393

### Initiatives

- Develop a holistic approach and set of guidelines for master planning for community and sporting facilities and undertake comprehensive master plans across highest priority facilities, determined with respect to need and potential external funding availability.
- Lead the process to progress capital projects planning and develop business cases including identification of funding options for: Yamam Outdoor Pool heating, GRSC seating, GRSC air movement, Aqua Energy redevelopment and GRSC Stage 2B (Multi-Year).

<b>TOTAL SERVICES AND INFRASTRUCTURE</b>	<b>10,555</b>	<b>16,513</b>	<b>15,402</b>
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### Major Initiatives

- 3) Complete the Sale Tennis Club Facility Upgrade
- 4) Complete Year 2 civil works for the Maffra Streetscape Upgrade.
- 5) Prepare a structure plan for Maffra to support the future urban growth of the township.
- 6) Oversee upgrade of the Cameron Sporting Complex (multi-year project with completion forecast for December 2020).

### Service Performance Outcome Indicators

Service	Performance Measure	2017/18	2018/19	2019/20
		Actual	Forecast	Budget
Roads	Satisfaction with sealed local roads	58	50 or more	50 or more
Statutory Planning	Council planning decisions upheld at VCAT	50%	70% or more	70% or more

## 2019/20 Budget - Wellington Shire Council

### 2.3 Strategic Objectives for theme 'Natural Environment'

- Conserve and protect our natural environment through responsible and sustainable management practices.
- Demonstrate leadership in waste, water management, land management and energy efficiency.
- Build resilience in our communities and landscapes to mitigate risks from a changing climate.

The activities and initiatives for each service category and key strategic activities are described below:

#### Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Natural Environment & Parks	The Natural Environment & Parks unit covers a range of activities related to the operational management of public open space, which includes approximately 320 hectares of parkland and associated infrastructure, such as picnic shelters, BBQs, seating, boardwalks, fences and public toilets. The service also proactively manages 30,000 – 35,000 urban trees and is responsible for the management, design and development of parks and streetscapes in urban areas. The unit is also responsible for moving the Wellington community towards a more sustainable future. Key priority areas include biodiversity, water consumption and quality, <u>waste management</u> and energy use.	Exp	13,248	12,002	13,032
		Rev	(8,369)	(8,362)	(8,202)
		NET	4,879	3,640	4,830
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Commence review and update Environmental Sustainability Strategy (2020-2024).</li> <li>• Develop carbon accounts and carbon reduction action plan.</li> <li>• Ensure through the planning process open space and green infrastructure are adequately considered.</li> <li>• Broaden species selection to diversify the urban forest in response to climate change.</li> <li>• Develop tree protection policy and guidelines.</li> </ul>					
Wellington Coast Subdivision Strategy	The Wellington Coast Subdivision Strategy Project Manager is responsible for implementing the Ninety Mile Beach Plan Voluntary Assistance Scheme. Expenditure for 2019/20 is funded through unspent State Government grant funding carried forward.	Exp	393	314	380
		Rev	-	-	-
		NET	393	314	380
<b>TOTAL NATURAL ENVIRONMENT</b>			<b>5,272</b>	<b>3,034</b>	<b>4,210</b>

#### Major Initiatives

- 7) Develop a plan for the recovery of organic waste from landfill that takes into account the proposed Gippside Kerbside Collaborative Procurement shared service opportunity, and, if appropriate, commence a community awareness/education program in anticipation of its rollout.

#### Service Performance Outcome Indicators

Service	Performance Measure	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Waste collection	Kerbside collection waste diverted from landfill	33.55%	35% or more	35% or more

## 2019/20 Budget - Wellington Shire Council

### 2.4 Strategic Objectives for theme 'Lifelong Learning'

- Improve people's access to opportunities to challenge and extend their thinking, promote independence, stimulate ideas, further develop leadership skills and lead meaningful lives.
- Encourage innovation for and in the region.

The activities and initiatives for each service category and key strategic activities are described below:

#### Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Arts & Culture	The Art Gallery and Libraries, as part of the Arts & Culture unit, seeks to assist in the development of a vibrant culturally active community that promotes expression and participation through visual, literary and performing arts; informs and educates the community on various aspects of the arts; enhances the lifestyle of Wellington residents; and encourages visitors to explore the heritage and culture of the region.	Exp	2,006	2,070	2,208
		Rev	(570)	(543)	(591)
		NET	1,436	1,527	1,615

#### Initiatives

- Create an online searchable database of the Gallery's permanent collection, accessible through the Gippsland Art Gallery public website, including images and relevant catalogue information.
- Improve library technical services provision by investigating implementation of Swift online borrower registration, updated catalogue search display, and library patron communications and alerts software.
- Establish a philanthropic donor fund to increase the amount of donated funds received by the Gippsland Art Gallery.

#### TOTAL LIFELONG LEARNING

1,436      1,527      1,615

#### Major Initiatives

- 8) Research and prepare approach/guidelines for all Council staff working with Aboriginal cultural knowledge and content in a respectful and appropriate manner, in consultation with the Gunaikurnai community.

#### Service Performance Outcome Indicators

Service	Performance Measure	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Libraries	Active library members	13.82%	15% or more	15% or more

## 2019/20 Budget - Wellington Shire Council

### 2.5 Strategic Objectives for theme 'Economy'

- Support and develop our existing businesses.
- Use a targeted approach to attract new business investment to Wellington Shire, to support population growth.
- Grow Wellington Shire's visitor economy.

The activities and initiatives for each service category and key strategic activities are described below.

#### Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Business Development	Council's Business Development service aims to support business growth and employment, lifestyle opportunities and a vibrant tourism sector.	Exp	800	1,613	2,202
		Rev	(10)	(731)	(117)
		NET	880	882	2,085

#### Initiatives

- Seek funding for the extension of the Great Southern Rail Trail from Hedley to Alberton to increase visitation and business opportunities in adjacent areas.
- Partner with Sports Marketing Australia and Latrobe Valley Authority (LVA) to attract major events to increase visitation and spend.
- Implement year two actions emanating from the Recreation Vehicle (RV) Strategy.
- Direct funding secured via Latrobe Valley Authority (LVA) to actively market and promote the municipality's competitive economic advantages of the Macalister Irrigation District and raise the profile of the region's agribusiness sector.
- Present Council with a business case for the development of the Eastern Recreation Aviation Precinct at West Sale Airport.

#### TOTAL ECONOMY

880 882 2,085

#### Major Initiatives

- 9) Work with TAFE Gippsland in the development of a community engagement program that seeks to ensure the new Sale campus meets community and industry expectation.
- 10) Implement initiatives associated with State and Federal Government drought funding and represent the interests of the local agribusiness sector to influence government's drought response.
- 11) Review Council's external marketing activities and provide Council with a report and recommendation about future delivery models.

## 2019/20 Budget - Wellington Shire Council

### 2.6 Strategic Objectives for theme 'Organisational'

- Wellington Shire Council is a leader in best practice, innovation, and continuous improvement.
- Community engagement and customer service excellence is central to Council's decision making process.
- Maintain a well governed, transparent, high performing, ethical and accountable organisation.
- Act and lobby on behalf of the priorities of the community.

The services, major initiatives and service performance indicators for each business area are described below.

#### Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Councilors, Chief Executive and Executive Team	This area of <b>governance</b> includes the Mayor, Councilors, Chief Executive Officer and Executive Management Team and associated support which covers service provision across the entire organisation.	Exp	2,500	2,532	4,101
		Rev	(52)	(2)	(125)
		NET	2,508	2,530	3,976
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Identify and facilitate shared services opportunities with participating GLGN Councils.</li> </ul>					
Media and Public Relations	This area provides internal and external communication services and support and branding initiatives for Council. The team also seeks to proactively inform our community and our staff ensuring transparency, consistency and clarity of our message.	Exp	367	378	583
		Rev	-	-	-
		NET	367	378	583
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Design and develop a Gippsland Regional Sport Complex website and social media presence.</li> <li>• Research, plan and introduce a social media reporting mechanism to meet legislative requirements.</li> <li>• Design, develop and publish a Plot of Sale website.</li> </ul>					
Information Services	The Information Services unit provides centralised and integrated information services and new and emerging technologies to assist Council to reach the 2030 Vision.	Exp	2,643	3,186	3,786
		Rev	(327)	(267)	(241)
		NET	2,316	2,919	3,545
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Manage core software improvement upgrades for Wellington and East Gippsland Shire Council in preparation of the Gippsland Shared Services Initiative.</li> <li>• Manage the review and implementation of ICT Policies to ensure compliance with Victorian Protective Data Security Standards.</li> <li>• Develop new ICT Strategic Plan to ensure Wellington Shire Council is responsive to new business and legislative requirements.</li> <li>• Manage the implementation for new Intranet System to meet Council business requirements.</li> </ul>					
People & Excellence	The People & Excellence unit provides expert and responsive advice and services in the areas of Human Resources, Learning & Development, Occupational Health & Safety, Risk Management, Corporate Planning & Reporting and Business Improvement.	Exp	1,618	2,035	2,542
		Rev	(26)	(53)	(44)
		NET	1,792	1,982	2,498
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Implement a Business Continuity Plan ensuring links with the Emergency Management Plan and the ICT Disaster Recovery Plan in order to maintain the continuity of critical business functions in the event of a business interruption.</li> </ul>					
Finance	The Finance unit provides financial, payroll, rating and property valuation services to the organisation, community and external stakeholders. These services underpin the drive to be a financially sustainable Council, comply with the necessary legislative requirements and meet community needs. The unit also aims to provide a safe, reliable and sustainable fleet of vehicles to support the organisation in achieving its goals. The significant procurement goal is that of gaining good value from our purchasing.	Exp	2,268	2,328	3,159
		Rev	(276)	(183)	(121)
		NET	1,992	2,145	3,038
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>• Implement a system to provide online rates notice access to ratepayers in Wellington Shire.</li> <li>• Establish a central Register for all contracts across the organisation to ensure consistency and good governance.</li> </ul>					

## 2019/20 Budget - Wellington Shire Council

Business Development	The Commercial Facilities team, as part of the Business Development unit, manages a range of commercial property portfolios including strategic projects in addition to completing the transactions for property acquisitions, disposal and transfers.	Exp	958	1,432	1,449
		Rev	(1,173)	(1,431)	(1,387)
		NET	(215)	1	62
<b>Initiatives</b>					
<ul style="list-style-type: none"> <li>Progress the sale of Council's Surplus Land in accordance with policy and standards of best practice</li> <li>Subject to Council adopting budget, coordinate delivery of the Port of Sale Mooring Access Project.</li> </ul>					
Municipal Services	The Customer Service team, as part of the Municipal Services unit, provides responsive, quality customer service to all stakeholders.	Exp	513	503	521
		Rev	-	-	-
		NET	513	503	521
<b>TOTAL ORGANISATIONAL</b>			<b>9,273</b>	<b>10,458</b>	<b>14,223</b>

### Major Initiatives

- 12) Undertake a review of the Gippsland Regional Livestock Exchange and present Council with a report and recommendations about the future operations of the facility.

### 2.8 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the financial year as required by Section 132 of the Act and included in the 2019/20 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal prosecutions (Number of successful animal prosecutions)	<b>Numerator</b> Number of successful animal management prosecutions <b>Denominator</b> Not applicable
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	<b>Numerator</b> User satisfaction with how council has performed on provision of aquatic facilities <b>Denominator</b> Not applicable
Food Safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	<b>Numerator</b> Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up <b>Denominator</b> Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	<b>Numerator</b> Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads <b>Denominator</b> Not applicable
Statutory Planning	Planning Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	<b>Numerator</b> Number of VCAT decisions that did not set aside council's decision in relation to a planning application <b>Denominator</b> Number of VCAT decisions in relation to planning applications
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclable and green organics collected from kerbside bins that is diverted from landfill)	<b>Numerator</b> Weight of recyclables and green organics collected from kerbside bins <b>Denominator</b> Weight of garbage, recyclables and green organics collected from kerbside bins
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	<b>Numerator</b> Number of active library members <b>Denominator</b> Municipal population

## 2019/20 Budget - Wellington Shire Council

### 2.9 Reconciliation with budgeted operating result

	Revenue	Expenditure	Net Cost (Revenue)
	\$'000	\$'000	\$'000
Communities	4,408	8,493	4,085
Services and Infrastructure	8,645	22,047	15,402
Natural Environment	9,202	13,412	4,210
Lifelong Education and Development	591	2,208	1,615
Economy	117	2,202	2,085
Organisational	1,918	16,141	14,223
<b>Total services &amp; initiatives</b>	<b>22,889</b>	<b>64,501</b>	<b>41,612</b>
<b>Expenses added in:</b>			
- Depreciation			24,778
- Finance costs			243
- Other Expenses			697
<b>Deficit before funding sources</b>			<b>67,536</b>
<b>Funding sources added in:</b>			
- General Rates			(56,185)
- Victoria Grant Commission (general purpose)			(9,053)
- Capital income			(8,681)
- Other Income			(2,076)
<b>Total funding sources</b>			<b>(76,995)</b>
<b>Combined (surplus)for the year</b>			<b>(9,359)</b>

## 2019/20 Budget - Wellington Shire Council

### 3. Financial Statements

This section presents information in regard to the Financial Statements. The budget information for the years 2019/20 to 2022/23 has been extracted from the Strategic Resource Plan.

The section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Finance Report.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

#### Pending Accounting Standards

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019/20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019/20 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

## 2019/20 Budget - Wellington Shire Council

### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2023.

		Forecast	Budget	Strategic Resource Plan Projections		
	NOTES	2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and Charges	4.1.1	61,869	63,730	65,095	66,538	68,014
Statutory fees & fines	4.1.2	792	882	923	918	936
User fees & charges	4.1.3	7,362	7,387	7,225	7,381	7,502
Grants - Operating	4.1.4	10,109	16,042	15,459	15,767	16,083
Grants - Capital	4.1.4	17,825	8,144	7,430	4,770	6,290
Contributions - monetary -Operating	4.1.5	494	191	117	119	122
Contributions - monetary -Capital	4.1.5	1,264	425	827	100	100
Contributions - non-monetary	4.1.5	284	-	-	-	-
Other income- Operating	4.1.6	2,973	2,772	2,772	2,783	2,822
Other income- Capital	4.1.6	628	179	-	-	-
<b>Total income</b>		<b>103,600</b>	<b>99,892</b>	<b>99,848</b>	<b>98,376</b>	<b>101,869</b>
<b>Expenses</b>						
Employee costs	4.1.7	26,425	27,786	28,030	28,754	29,726
Materials and Services	4.1.8	31,464	35,906	34,307	33,364	32,348
Bad and doubtful debts	4.1.9	92	92	93	95	97
Depreciation and amortisation	4.1.10	23,599	24,776	26,274	27,285	27,169
Borrowing Costs	4.1.11	391	243	407	456	477
Other expenses	4.1.12	1,715	734	576	529	540
Net loss on disposal of property, infrastructure, plant and equipment	4.1.13	640	906	979	908	979
<b>Total expenses</b>		<b>84,526</b>	<b>90,443</b>	<b>90,666</b>	<b>91,391</b>	<b>91,336</b>
<b>Surplus for the year</b>		<b>19,074</b>	<b>9,359</b>	<b>9,182</b>	<b>6,985</b>	<b>10,533</b>
<b>Other comprehensive income items that will not be reclassified to surplus or deficit:</b>						
Net asset revaluation increment		-	-	-	-	-
<b>Total comprehensive result</b>		<b>19,074</b>	<b>9,359</b>	<b>9,182</b>	<b>6,985</b>	<b>10,533</b>

## 2019/20 Budget - Wellington Shire Council

### 3.2 Balance Sheet

For the four years ending 30 June 2023

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Strategic Resource Plan Projections		
	NOTES			2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		55,685	52,594	40,728	33,419	35,224
Trade and other receivables		7,024	5,947	5,786	6,137	6,069
Other financial assets		25,000	25,000	25,000	25,000	25,000
Other assets		410	410	410	410	410
<b>Total current assets</b>	4.2.1	<b>88,119</b>	<b>83,951</b>	<b>71,924</b>	<b>64,966</b>	<b>66,703</b>
<b>Non-current assets</b>						
Trade and other receivables		2,355	2,792	3,417	3,894	4,321
Property, infrastructure, plant & equipment		904,285	918,555	937,560	949,662	957,668
Intangible assets		1,814	1,894	1,776	2,996	2,447
<b>Total non-current assets</b>	4.2.1	<b>908,454</b>	<b>923,241</b>	<b>942,753</b>	<b>956,552</b>	<b>964,434</b>
<b>Total assets</b>		<b>996,573</b>	<b>1,007,192</b>	<b>1,014,703</b>	<b>1,021,518</b>	<b>1,031,137</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		6,946	7,773	7,475	7,300	7,111
Trust funds and deposits		1,086	1,066	1,156	1,136	1,228
Provisions		6,518	8,436	9,555	7,980	8,320
Interest-bearing loans and borrowings	4.2.3	6,289	891	986	1,149	1,282
<b>Total current liabilities</b>	4.2.2	<b>20,839</b>	<b>19,076</b>	<b>19,172</b>	<b>17,565</b>	<b>17,939</b>
<b>Non-current liabilities</b>						
Provisions		17,032	14,384	11,598	12,570	11,440
Interest Bearing loans and borrowings	4.2.3	1,315	6,980	8,005	8,471	8,313
<b>Total non-current liabilities</b>	4.2.2	<b>18,347</b>	<b>21,370</b>	<b>19,603</b>	<b>21,041</b>	<b>19,753</b>
<b>Total liabilities</b>		<b>39,186</b>	<b>40,446</b>	<b>38,775</b>	<b>38,606</b>	<b>37,692</b>
<b>Net assets</b>		<b>957,387</b>	<b>966,746</b>	<b>975,928</b>	<b>982,912</b>	<b>993,445</b>
<b>Equity</b>						
Accumulated surplus		373,597	381,674	390,842	397,635	406,234
Other Reserves	4.3.1	9,453	10,735	10,749	10,940	12,874
Asset Revaluation Reserve		574,337	574,337	574,337	574,337	574,337
<b>Total equity</b>		<b>957,387</b>	<b>966,746</b>	<b>975,928</b>	<b>982,912</b>	<b>993,445</b>

## 2019/20 Budget - Wellington Shire Council

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total \$'000	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000
<b>2019 Forecast</b>					
Balance at beginning of the financial year		938,490	356,147	574,337	8,006
Surplus/(deficit) for the year		19,074	19,074	-	-
Effect of prior year adjustments		(177)	(177)	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer to other reserves		-	(2,933)	-	2,933
Transfer from other reserves		-	1,486	-	(1,486)
<b>Balance at end of the financial year</b>		<b>957,387</b>	<b>373,597</b>	<b>574,337</b>	<b>9,453</b>
<b>2020 Budget</b>					
Balance at beginning of the financial year		957,387	373,597	574,337	9,453
Surplus/(deficit) for the year		9,359	9,359	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer to other reserves	4.3.1	-	(3,142)	-	3,142
Transfer from other reserves	4.3.1	-	1,860	-	(1,860)
<b>Balance at end of the financial year</b>	4.3.2	<b>966,746</b>	<b>381,674</b>	<b>574,337</b>	<b>10,735</b>
<b>2021</b>					
Balance at beginning of the financial year		966,746	381,674	574,337	10,735
Surplus/(deficit) for the year		9,182	9,182	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer to reserves		-	(3,028)	-	3,028
Transfer from reserves		-	3,014	-	(3,014)
<b>Balance at end of the financial year</b>		<b>975,928</b>	<b>390,842</b>	<b>574,337</b>	<b>10,749</b>
<b>2022</b>					
Balance at beginning of the financial year		975,928	390,842	574,337	10,749
Surplus/(deficit) for the year		6,984	6,984	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer to reserves		-	(3,111)	-	3,111
Transfer from reserves		-	2,920	-	(2,920)
<b>Balance at end of the financial year</b>		<b>982,912</b>	<b>397,635</b>	<b>574,337</b>	<b>10,940</b>
<b>2023</b>					
Balance at beginning of the financial year		982,912	397,635	574,337	10,940
Surplus/(deficit) for the year		10,533	10,533	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer to reserves		-	(3,232)	-	3,232
Transfer from reserves		-	1,298	-	(1,298)
<b>Balance at end of the financial year</b>		<b>993,445</b>	<b>406,234</b>	<b>574,337</b>	<b>12,874</b>

## 2019/20 Budget - Wellington Shire Council

### 3.4 Statement of Cash Flow

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		61,629	63,144	64,268	65,624	67,348
Statutory fees and fines		792	882	923	918	936
User fees		7,510	7,277	7,290	7,378	7,506
Grants - Operating		10,837	15,836	15,665	15,561	16,289
Grants - Capital		17,663	9,644	7,430	4,770	6,290
Contributions- monetary		1,758	616	944	219	222
Interest received		1,800	1,800	1,836	1,673	1,910
Trust funds and deposits taken		183	270	162	274	165
Other receipts		1,564	1,151	936	910	912
Employee costs		(25,899)	(27,436)	(27,967)	(28,568)	(29,476)
Materials and services		(20,904)	(35,888)	(34,605)	(33,539)	(32,539)
Trust funds and deposits repaid		(93)	(290)	(72)	(294)	(75)
Other payments		(990)	(906)	(3,399)	(1,414)	(1,677)
<b>Net cash provided by operating activities</b>	<b>4.4.1</b>	<b>45,650</b>	<b>36,988</b>	<b>33,411</b>	<b>33,912</b>	<b>37,811</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(37,671)	(40,489)	(46,724)	(42,295)	(36,259)
Proceeds from sale of property, infrastructure, plant and equipment		768	457	557	807	657
Payments for investments		(174,675)	(179,675)	(184,675)	(189,675)	(194,675)
Proceeds from investments		170,548	179,767	184,768	189,769	194,772
<b>Net cash used in investing activities</b>	<b>4.4.2</b>	<b>(41,032)</b>	<b>(39,940)</b>	<b>(46,074)</b>	<b>(41,394)</b>	<b>(35,505)</b>
<b>Cash flows from financing activities</b>						
Finance costs		(390)	(243)	(407)	(456)	(477)
Proceeds from borrowings		-	6,473	2,005	1,615	1,125
Repayment of borrowings		(289)	(6,289)	(801)	(986)	(1,149)
<b>Net cash provided by financing activities</b>	<b>4.4.3</b>	<b>(679)</b>	<b>(59)</b>	<b>797</b>	<b>173</b>	<b>(501)</b>
<b>Net increase (decrease) in cash &amp; cash equivalents</b>		<b>4,139</b>	<b>(3,091)</b>	<b>(11,866)</b>	<b>(7,309)</b>	<b>1,805</b>
Cash & cash equivalents at beginning of the financial year		51,546	55,685	52,594	40,728	33,419
<b>Cash &amp; cash equivalents at end of the financial year</b>		<b>55,685</b>	<b>52,594</b>	<b>40,728</b>	<b>33,419</b>	<b>35,224</b>

## 2019/20 Budget - Wellington Shire Council

### 3.5 Statement of Capital Works

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Property</b>						
Land		-	-	-	-	-
Land Improvements		125	75	900	900	85
<b>Total land</b>		<b>125</b>	<b>75</b>	<b>900</b>	<b>900</b>	<b>85</b>
Buildings		4,558	11,149	8,614	4,770	4,945
<b>Total property</b>		<b>4,681</b>	<b>11,224</b>	<b>9,514</b>	<b>5,670</b>	<b>5,030</b>
<b>Plant &amp; Equipment</b>						
Plant, machinery and equipment		2,086	2,194	2,557	2,958	2,588
Fixtures, fittings and furniture		522	164	37	33	33
Computers and telecommunications		258	230	182	182	188
Library books		248	244	284	254	259
<b>Total plant &amp; equipment</b>		<b>3,114</b>	<b>2,742</b>	<b>3,060</b>	<b>3,427</b>	<b>3,068</b>
<b>Infrastructure</b>						
Roads		11,845	12,814	13,309	18,420	19,030
Bridges		401	1,489	780	795	1,102
Footpaths and cycleways		3,122	1,870	6,882	1,836	1,533
Drainage		126	450	1,440	1,545	2,404
Recreational, leisure and community facilities		2,140	2,800	2,031	2,635	1,450
Waste management		618	485	200	85	40
Parks, open spaces and streetscapes		4,837	3,280	4,850	2,817	2,193
Aerodromes		6,130	1,414	653	695	178
Off street car parks		420	450	1,752	1,553	55
Other infrastructure		155	829	1,645	900	-
<b>Total Infrastructure</b>		<b>29,794</b>	<b>25,841</b>	<b>33,542</b>	<b>31,081</b>	<b>27,885</b>
Intangibles		82	682	608	137	176
<b>Total Intangibles</b>		<b>82</b>	<b>682</b>	<b>608</b>	<b>137</b>	<b>176</b>
<b>Total capital works expenditure</b>	4.5.1	<b>37,671</b>	<b>40,489</b>	<b>46,724</b>	<b>40,295</b>	<b>36,259</b>
<b>Represented by:</b>						
Asset renewal expenditure		23,775	23,688	26,832	26,255	25,607
Asset upgrade expenditure		8,567	11,803	10,582	9,256	8,169
Asset expansion expenditure		2,600	4,593	9,310	4,784	2,483
New asset expenditure		2,729	405	-	-	-
<b>Total capital works expenditure</b>	4.5.1	<b>37,671</b>	<b>40,489</b>	<b>46,724</b>	<b>40,295</b>	<b>36,259</b>
<b>Funding sources represented by:</b>						
Council cash		17,571	24,704	35,456	32,890	27,811
Grants		17,825	8,144	7,430	4,770	6,290
Borrowings		-	6,473	2,005	1,815	1,125
Contributions		2,275	1,168	1,833	1,020	1,033
<b>Total capital works expenditure</b>	4.5.1	<b>37,671</b>	<b>40,489</b>	<b>46,724</b>	<b>40,295</b>	<b>36,259</b>

Projects within these categories can be completed over multiple years during this resource plan

## 2019/20 Budget - Wellington Shire Council

### 3.6 Statement of Human Resources

For the four years ending 30 June 2023.

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	26,425	27,786	28,030	28,754	29,726
Employee costs - capital	56	-	-	-	-
<b>Total staff expenditure</b>	<b>26,441</b>	<b>27,786</b>	<b>28,030</b>	<b>28,754</b>	<b>29,726</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees- Operating	300.6	300.0	290.1	289.1	289.1
Capitalised Labour	1.0	-	-	-	-
<b>Total Staff numbers</b>	<b>301.6</b>	<b>300.0</b>	<b>290.1</b>	<b>289.1</b>	<b>289.1</b>

A summary of human resources expenditure categorised to the organisational structure of Council is included below:

Division	Budget 2019/20 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part Time \$'000	\$'000	\$'000
Build & Natural Environment	9,410	9,410	-	-	222
Chief Executive Officer	773	773	-	-	-
Community and Culture	4,945	3,716	1,229	1,673	113
Corporate Services	3,850	3,516	332	-	74
Development	5,536	4,716	820	268	103
<b>Total permanent staff expenditure</b>	<b>24,514</b>	<b>22,133</b>	<b>2,381</b>		
Total casuals and temporary staff expenditure	2,453			1,941	512
Other staff expenditure	819				
Less: Capitalised Labour costs	-				
<b>Total operating expenditure</b>	<b>27,786</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Division	Budget FTE	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part Time		
Build & Natural Environment	112.0	112.0	-	-	4.0
Chief Executive Officer	6.0	6.0	-	-	-
Community and Culture	55.8	39.4	16.4	19.4	2.0
Corporate Services	38.4	34.0	4.4	-	1.6
Development	55.4	44.0	11.4	3.1	2.3
<b>Total permanent staff</b>	<b>267.6</b>	<b>235.4</b>	<b>32.2</b>		
Total casuals and temporary staff	32.4			22.5	9.9
<b>Total Operating Employees</b>	<b>300.0</b>				

## 2019/20 Budget - Wellington Shire Council

### 4. Notes to Financial Statements

#### 4.1 Comprehensive Income Statement

##### 4.1.1 Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan (SRP), rates and charges were identified as an important source of income. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning (SRP) process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.5%. The cap applies to general rates and is calculated on the basis of council's average rates.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. Other charges including the Garbage charge, Waste Infrastructure charge and the EPA levy are outside the (FGRS) and will be on a cost recovery basis. Special charge relates to ratepayer's contributions towards special charge street schemes.

Total rates and charges to be raised for 2019/20 is \$63.5M and \$0.3M for interest on rates and charges.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget 2019/20	Change	
	\$'000	\$'000	\$'000	%
General rates*	54,815	56,185	1,370	2.5
Garbage Charge	1 4,325	4,325	-	-
Waste Infrastructure Charge	1,701	1,703	2	0.1
EPA Levy	329	330	1	0.3
Boisdale Sewage Scheme	10	10	-	-
Special charge	2 383	933	550	143.6
Interest on rates and charges	306	294	(12)	(3.9)
<b>Total rates and charges</b>	<b>61,889</b>	<b>63,780</b>	<b>1,911</b>	<b>3.1</b>

\*This item is subject to the rate cap established under the FGRS.

\*This item includes \$71,000 Cultural and Recreational Land rates income which is not included in the FGRS calculations (refer 4.1.1(j)).

##### Comments

(1) Special charge relates to owner contribution raised as a special charge for ratepayers' contribution towards street reconstructions.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2018/19 cents/\$CIV	2019/20 cents/\$CIV	Change
General residential	0.005297	0.005140	(3.0%)
Commercial/Industrial	0.005297	0.005140	(3.0%)
Farm	0.004238	0.004112	(3.0%)
Cultural & Recreational Land Act (rate concession)	N/A	N/A	N/A

## 2019/20 Budget - Wellington Shire Council

4.1.1(c) The estimated amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates compared with the previous year.

Type of Property	2018/19	2019/20	Change	
	Forecast \$'000	\$'000	\$'000	%
General residential	32,359	33,541	1,182	3.7
Commercial/Industrial	12,300	12,231	(69)	(0.6)
Farm	10,090	10,342	252	2.5
Cultural & Recreational Land	66	71	5	6.7
<b>Total amount to be raised by general rates</b>	<b>54,815</b>	<b>56,185</b>	<b>1,370</b>	<b>2.5</b>

- Additional supplementary property valuations and new assessments occurring after the 2018/19 budget was struck in June 2018, are fully annualised and are included in the budget for 2019/20.

- 2019 Revaluations undertaken incorporate significant corrections to forestry farm assessments.

4.1.1(d) The number of assessments in relation to each type or class of land compared with the previous year.

Type of Property	2018/19	2019/20	Change	
	Forecast No.	No.	\$'000	%
General residential	27,175	27,447	272	1.0
Commercial/Industrial	1,592	1,608	16	1.0
Farm	3,354	3,387	34	1.0
Cultural & Recreational Land	36	36	-	1.0
<b>Total number of assessments</b>	<b>32,157</b>	<b>32,478</b>	<b>321</b>	<b>1.0</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated value of each type or class of land compared with the previous financial year.

Type of Property	2018/19	2019/20	Change	
	Forecast \$'000	\$'000	\$'000	%
General residential	6,127,359	6,526,539	399,140	6.5
Commercial/Industrial	2,322,013	2,379,629	57,616	2.5
Farm	2,380,783	2,515,059	134,276	5.6
Recreational Land	30,264	30,264	-	-
<b>Total value of land</b>	<b>10,860,459</b>	<b>11,450,491</b>	<b>590,032</b>	<b>5.4</b>

The uplift represents supplementary (new assessments of CIV) occurring/created after the 2018/19 budget was struck in June 2018 and exist for inclusion in 2019/20 budget.

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per	Per	Change	
	Rateable Property 2018/19 \$	Rateable Property 2019/20 \$	\$	%
Residential Garbage collection	222.00	222.00	-	-
Waste Infrastructure Charge (Landfill operation and rehabilitation)	55.00	55.00	-	-
EPA Levy Charge	16.92	16.92	-	-
Boisdale Common Effluent System and Pump out Charge	404.90	415.00	10.10	2.5

Service rates and charges are not covered by FGRS

## 2019/20 Budget - Wellington Shire Council

4.1.1 (h) The estimated amount to be raised by each type of service rate or charge compared with the previous financial year.

Type of Charge	2018/19	2019/20	Change	
	Forecast \$'000	\$'000	\$'000	%
Kerbside collection (Garbage) *	4,325	4,325	-	-
Waste Infrastructure Charge	1,701	1,703	2	0.1
EPA Levy Charge	329	330	1	0.1
Boisdale Common Effluent System Charge	10	10	-	-
<b>Total amount to be raised by service rates or charges</b>	<b>6,365</b>	<b>6,368</b>	<b>3</b>	<b>-</b>

\* Recycle processing charges and management of council's landfills and transfer stations.

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous year:

	2018/19	2019/20	Change
	Forecast \$'000	\$'000	\$'000
Rates and charges	61,160	62,553	1,373
Supplementary rates	-	-	-
<b>Total</b>	<b>61,160</b>	<b>62,553</b>	<b>1,373</b>

4.1.1(j) Fair Go Rates System Compliance

Wellington Shire Council is compliant with the State Government's Fair Go Rates System.

	2018/19	2019/20
Number of rateable properties	32,781	32,121
Base Average Rates	\$ 1,631.73	\$ 1,707.49
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$ 1,688.44	\$ 1,750.18
Maximum General Rates and Municipal Charges Revenue Allowable*	\$ 54,893,113	\$ 58,217,453
Budgeted General Rates and Municipal Charges Revenue*	\$ 54,480,966	\$ 56,114,486
Budgeted Supplementary Rates	\$ -	\$ -
Budgeted Total Rates and Municipal Charges Revenue*	\$ 54,480,966	\$ 56,114,486

\* Excludes Cultural and Recreational Land rates income

4.1.1 (k) Any significant changes, that affect the estimated amounts to be raised by rates and charges.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes business land and vice versa; and
- Consolidation of farm properties and land subdivisions.

## 2019/20 Budget - Wellington Shire Council

### 4.1.1(i) Differential rates

#### Rates to be levied

The rate in the dollar to be applied to the CIV in

- A general rate of 0.005140 for all rateable general properties; and

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the types of classes of land, which are subject to each differential rate are set out below.

#### Farm Land

Farm land means any land that:

- is "Farm Land" within the meaning of Section 2 (1) of the *Valuation of Land Act 1960* (paras a) and b)) and other criteria as defined by Council in c) hereunder

a) that is not less than 2 hectares in area, and

b) that is used primarily for:

- grazing (including agistment);
- dairying;
- pig-farming;
- poultry-farming;
- fish-farming;
- tree-farming;
- bee-keeping;
- viticulture;
- horticulture;
- fruit-growing or the growing of crops of any kind or for any combination of these activities,

and;

c) where the ratepayer is a Primary Producer with any evidence/ruling confirmed by the Australian Taxation Office, registered ABN and business plan.

#### Recreational land

Recreational land is land, which is as defined in accordance with Section 4 of the *Cultural & Recreational Lands Act 1963*:

- controlled by a non-profit organisation which exists for the purpose of providing or promoting culture or sporting recreation facilities which is used for sporting, recreation or cultural purposes or which is used for agricultural showgrounds.

The amounts levied on recreational land have regard to the services provided by the Council in relation to such lands, and the benefit to the community derived from such recreational lands.

## 2019/20 Budget - Wellington Shire Council

### 4.1.2 Statutory fees and fines

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Infringements and costs	140	245	105	74.8
Land & Building Information Certificates	135	135	-	-
Permits	127	122	(5)	(3.9)
Planning Fees	390	380	(10)	(2.6)
<b>Total statutory fees and fines</b>	<b>792</b>	<b>882</b>	<b>90</b>	<b>11.4</b>

Statutory fees relate mainly to fees and fines levied in accordance with legislation and includes *Public Health and Wellbeing Act 2008* registrations, provision of property information and fines. Increases in statutory fees are made in accordance with legislative requirements.

**Comments:**

Budgeted statutory fees and fines are expected to remain relatively consistent with 2018/19 levels except for infringements. Compliance income in 2018/19 is lower than expected due to drought conditions, resulting in less fee hazard infringements.

### 4.1.3 User fees

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%	
Waste management services		2,573	2,577	4	0.2
Leisure centres	1	2,151	2,292	141	6.6
Registration and other permits		808	816	10	1.2
Saleyards	2	558	514	(44)	(7.9)
The Wedge	3	412	389	(23)	(5.6)
Other fees and charges	4	371	313	(58)	(15.6)
Reimbursements		295	284	(11)	(3.7)
Emergency Works - Call Outs		80	85	5	6.3
Animal Services		59	60	1	1.7
Wellington Centre		57	57	-	-
<b>Total user fees</b>		<b>7,362</b>	<b>7,387</b>	<b>25</b>	<b>0.3</b>

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities. In setting the budget, the key principles for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

**Comments:**

Budgeted user fees are expected to increase by \$25,000 over 2018/19.

(1) Gippsland Regional Sports Complex 2018/19 income is reduced due to closure during the floor resurfacing project and construction of outdoor courts. The increase in 2019/20 income represents a return to a full year of operations.

(2) Gippsland Regional Livestock Exchange (Saleyards) income is expected to be affected by continuing drought conditions. Additionally, fees have remained frozen since operations were taken over in April 2018.

(3) Increased 2018/19 venue hire, labour recovery, ticketing, and marketing fees income forecast due to well-performing venue hire shows. Expectation is that normal income will resume in 2019/20.

(4) 2018/19 tree planting income was above budget.

A detailed listing of fees and charges is included in Appendix A- Fees and Charges.

## 2019/20 Budget - Wellington Shire Council

### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget

	Forecast	Budget	Change		
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%	
Grants were received in respect of the following:					
Summary of grants					
Commonwealth funded grants	13,433	16,942	3,509	26.1	
State funded grants	14,501	7,242	(7,259)	(50.1)	
<b>Total grants received</b>	<b>27,934</b>	<b>24,184</b>	<b>(3,750)</b>	<b>(13.4)</b>	
<b>(a) Operating Grants</b>					
<b>Recurrent - Commonwealth Government</b>					
Victoria Grants Commission	1	7,080	13,962	6,902	97.5
Roads to Recovery - Operating		93	-	(93)	(100.0)
<b>Recurrent - State Government</b>					
Libraries		321	325	4	1.2
Cultural Services		213	228	15	6.8
Rural Access		251	182	(70)	(27.7)
Municipal emergency		178	146	(32)	(17.9)
School crossing supervisors		133	133	(0)	(0.0)
Parks & Environmental services		107	113	5	4.7
Environmental health		96	77	(19)	(19.5)
Fire Service Property levy		59	61	1	2.5
Senior citizens		57	58	1	1.8
Community support programs		30	34	4	14.4
Other		21	20	(1)	(4.8)
Property valuation	2	61	-	(61)	(100.0)
<b>Total recurrent grants</b>		<b>8,700</b>	<b>15,359</b>	<b>6,659</b>	<b>76.5</b>
<b>Non-Recurrent - Commonwealth Government</b>					
Business Development	3	428	-	(428)	(100.0)
<b>Total Non-Recurrent Commonwealth Grant</b>		<b>428</b>	<b>-</b>	<b>(428)</b>	<b>(100.0)</b>
<b>Non-Recurrent - State Government</b>					
Community & Recreation Facilities upgrade	4	344	382	38	10.9
Other		117	205	88	75.2
Business Development	3	292	76	(216)	(73.9)
Community Support programs		59	20	(39)	(66.3)
Planning		110	-	(110)	(100.0)
Parks & Environmental services		59	-	(59)	(100.0)
<b>Total Non-Recurrent grants</b>		<b>981</b>	<b>683</b>	<b>(298)</b>	<b>(30.4)</b>
<b>Total Operating Grants</b>		<b>10,109</b>	<b>16,042</b>	<b>5,933</b>	<b>58.7</b>

#### Comments:

Budgeted operating grants are expected to increase by \$5.9M over 2018/19.

(1) The 2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. 2019/20 budget includes a full year of Financial Assistance Grants.

(2) The Victorian government has provided assistance to Councils for the impact of 2018/19 income lost associated with the transfer of annual property revaluation to the Valuer - General's Office.

(3) Funding provided by Commonwealth and State Governments for drought community and resilience programs.

(4) One off grants for community and facilities upgrades will be received in 2019/20 for Stratford Recreation Reserve Netball Changerooms and Nambrok Public Hall.

## 2019/20 Budget - Wellington Shire Council

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
<b>(b) Capital Grants</b>				
<b><u>Recurrent - Commonwealth Government</u></b>				
Roads to Recovery	1 3,289	2,150	(1,139)	(34.6)
<b>Total Recurrent Commonwealth Government grants</b>	<b>3,289</b>	<b>2,150</b>	<b>(1,139)</b>	<b>(34.6)</b>
<b><u>Non - Recurrent - Commonwealth Government</u></b>				
Buildings	892	250	(642)	(72.0)
Recreational Leisure & Community Facilities	79	-	(79)	(100.0)
Roads	572	-	(572)	(100.0)
Parks, Open Space & Streetscapes	1,000	500	(440)	(44.0)
<b>Total Non - Recurrent - Commonwealth Grant</b>	<b>2,543</b>	<b>810</b>	<b>(1,733)</b>	<b>(68.1)</b>
<b><u>Non- Recurrent - State Government</u></b>				
Buildings	2 4,048	2,751	(1,297)	(32.0)
Roads	3 989	1,958	969	98.0
Other Infrastructure	-	-	-	-
Footpaths	242	-	(242)	(100.0)
Recreational Leisure & Community Facilities	1,055	250	(805)	(78.3)
Bridges	-	175	175	-
Parks, Open Space & Streetscapes	150	50	(100)	(66.7)
Waste Management	500	-	(500)	(100.0)
Aerodromes	5,000	-	(5,000)	(100.0)
Library Books	9	-	(9)	(100.0)
<b>Total Non- Recurrent State Government grants</b>	<b>11,993</b>	<b>5,184</b>	<b>(6,809)</b>	<b>(56.8)</b>
<b>Total Capital grants</b>	<b>17,825</b>	<b>8,144</b>	<b>(9,681)</b>	<b>(54.3)</b>
<b>Total Grants</b>	<b>27,934</b>	<b>24,186</b>	<b>(3,748)</b>	<b>(13.4)</b>

### Comments:

Capital grants include all monies received from State and Federal government for the purposes of funding specific capital works projects and are to expected to decrease by \$9.7M compared to 2018/19.

(1) 2019/20 is the first year of the next Roads to Recovery program. The total five year allocation is \$12.6M.

(2) Other major grant funding will be received for upgrading community sporting facilities and public halls including Cameron Sporting Complex (\$0.9M), Stephenson Park Recreation Reserve (\$0.8M), Briagolong Recreation Reserve (\$0.3M) and Yarram Regent Theatre (\$0.4M).

(3) Blackspot and Country Roads funding of \$2.0M will be used to upgrade roads in various areas of the Shire.

## 2019/20 Budget - Wellington Shire Council

### 4.1.5 Contributions

		Forecast	Budget	Change	
		Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Monetary	1	1,758	616	(1,142)	(64.9)
Non-monetary	2	284	-	(284)	(100.0)
<b>Total contributions</b>		<b>2,042</b>	<b>616</b>	<b>(1,426)</b>	<b>(89.8)</b>

#### Comments:

Cash contributions include all monies received from community sources or other non government bodies towards the delivery of Council's services to ratepayers (operating) and capital works program.

(1) Monetary contributions are expected to decrease by \$1.1M as lower community contributions will be received in 2019/20. Contributions in 2019/20 will be received towards Rathjens Bridge, Stratford Recreation Reserve and Stephenson Park Change rooms redevelopments, and various public halls.

(2) Non monetary contributions are gifted and donated assets relating to infrastructure assets from new subdivisions and land acquired under the Wellington Coastal Strategy Voluntary Assistance Scheme. No non cash monetary contributions have been budgeted for 2019/20.

### 4.1.6 Other income

		Forecast	Budget	Change	
		Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Interest on Investments		1,000	1,800	-	-
Other rent		833	833	-	-
Donations	1	632	220	(412)	(65.2)
Recognition of assets	2	237	-	(237)	(100.0)
Interest on debtors		10	21	11	109.2
Miscellaneous income	3	29	-	(29)	(100.0)
Sponsorship	4	22	54	32	145.5
Insurance recovery	5	38	23	(15)	(40.0)
<b>Total other income</b>		<b>3,601</b>	<b>2,951</b>	<b>(650)</b>	<b>(18.1)</b>

#### Comments:

Budgeted other income is expected to decrease by \$0.6M.

(1) Donations were received in 2018/19 towards Gippsland Regional Sports Complex and Sale Tennis Club redevelopment. Donations towards Skate Park lighting and improvements within the Art Gallery, Library service desk and Wedge Outdoor areas will be received in 2019/20.

(2) Recognition of assets such as roads and buildings are forecast to be \$0.2M in 2018/19. No budget is included for recognition of assets in 2019/20.

(3) A number of one-off miscellaneous reimbursements and non asset sales occurred in 2018/19 which are not expected to occur in 2019/20.

(4) Agribusiness sponsorships to be collected by Council across financial years, and expended fully in 2019/20.

(5) A number of one-off miscellaneous insurance reimbursements occurred in 2018/19 which are not expected to occur in 2019/20.

## 2019/20 Budget - Wellington Shire Council

### 4.1.7 Employee costs

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
				\$'000	%
Wages and Salaries	1	21,439	22,596	1,157	5.4
Superannuation		2,095	2,184	89	4.3
Casual staff		1,978	1,684	(294)	(14.9)
Other	2	510	612	102	20.0
Workcover	3	201	502	301	149.4
Fringe benefit tax		202	208	6	2.8
<b>Total employee costs</b>		<b>26,425</b>	<b>27,786</b>	<b>1,361</b>	<b>5.1</b>

#### Comments:

Budgeted employee costs are expected to increase by \$1.4M over 2018/19 primarily due to:

(1) Enterprise Agreement increases and within band movements. Council's current Enterprise Agreement concludes in November 2019 and negotiations are planned to commence mid 2019. A full year budget has been included for new funded positions commencing in late 2018/19 and long term vacant positions.

(2) Some 2018/19 corporate training has been deferred to 2019/20.

(3) 2018/19 WorkCover premium savings resulting from finalisation of some long term claims, will not reoccur in 2019/20.

### 4.1.8 Materials and services

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
				\$'000	%
Authority fees		948	972	24	2.5
Building Maintenance	1	1,409	1,487	78	5.5
Consultants	2	576	1,151	575	99.8
Contractors	3	5,831	8,722	2,891	49.6
Contributions		2,953	2,787	(166)	(5.6)
Infrastructure & Parks Maintenance		7,691	8,015	324	4.2
Insurances	4	1,113	1,290	177	15.9
Materials	5	4,027	4,529	502	12.5
Utility payments		2,516	2,608	92	3.7
Waste Management Services		4,400	4,345	(55)	(1.3)
<b>Total Materials and services</b>		<b>31,484</b>	<b>35,906</b>	<b>4,442</b>	<b>14.1</b>

#### Comments:

Budgeted materials and services are expected to increase by \$4.4M over 2018/19.

(1) Building maintenance for operational facilities expected to increase, primarily due to \$90,000 maintenance expected to maintain the revamped Gippsland Regional Sports Complex facilities.

(2) Additional consultant expenditure in 2019/20 includes \$0.25M deferred Port Albert project, \$0.2M to combine sporting facilities and strategies and \$0.15M for Leisure & Entertainment strategy.

(3) Additional contractor expenditure in 2019/20 includes \$1.0M for the Gippsland Shared Services Project, \$1.0M for Drought Relief Support, \$0.7M for planned system upgrades, \$1.6M deferred Stratford Recreation Reserve Changerooms and Sale Memorial Hall upgrades and \$0.2M for the Nambrok Public Hall. This is offset by \$1.7M of one-off special projects and \$0.25M Drought Communities Programmes forecast to be completed in 2018/19.

(4) Premiums for assets and Public Liability insurance is anticipated to increase by 20%.

(5) Materials costs will increase primarily due to \$0.5M increase in the budget for software maintenance due to planned upgrades.

## 2019/20 Budget - Wellington Shire Council

### 4.1.9 Bad and doubtful debts

	Forecast	Budget	Change	
	Actual 2018/19	2019/20	\$'000	%
Rate debtors	91	91	-	-
Infringements	1	1	-	-
<b>Total bad and doubtful debts</b>	<b>92</b>	<b>92</b>	<b>-</b>	<b>-</b>

**Comments:**

Budgeted bad and doubtful debts are expected to remain consistent with 2018/19 levels.

### 4.1.10 Depreciation and amortisation

	Forecast	Budget	Change	
	Actual 2018/19	2019/20	\$'000	%
Infrastructure	15,403	16,078	674	4.4
Property	5,294	5,683	389	7.3
Plant and equipment	2,345	2,412	67	2.9
Intangible assets	35	79	44	127.3
<b>Total depreciation and amortisation</b>	<b>23,077</b>	<b>24,252</b>	<b>1,175</b>	<b>5.1</b>

**Comments:**

Budgeted depreciation and amortisation is expected to increase by \$1.2M, mainly due to the completion of the 2019/20 capital works program and the full year effect of depreciation on the 2018/19 capital works program.

### 4.1.11 Borrowing costs

	Forecast	Budget	Change	
	Actual 2018/19	2019/20	\$'000	%
Interest - borrowings	391	243	(148)	(37.9)
<b>Total borrowing costs</b>	<b>391</b>	<b>243</b>	<b>(148)</b>	<b>(37.9)</b>

**Comments:**

Interest on borrowing costs are expected to decrease as Council finalises an interest only loan in early 2019/20.

### 4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual 2018/19	2019/20	\$'000	%
Derecognition of assets	1	208	(208)	(100.0)
Assets written off	2	381	(381)	(100.0)
Councillors allowances		310	316	2.0
Operating lease rentals		236	285	20.9
Landfill Rehabilitation Expense	3	468	(468)	(100.0)
Auditors remuneration - VAGO		71	73	3.4
Auditors remuneration - Internal		45	60	33.3
<b>Total other expenses</b>	<b>1,715</b>	<b>734</b>	<b>(981)</b>	<b>(57.2)</b>

## 2019/20 Budget - Wellington Shire Council

### Comments:

Budgeted other expenses are expected to decrease by (\$1.0M) over 2018/19.

(1) Derecognition of assets such as roads and drainage are forecast to be \$0.2M in 2018/19. No budget is included for derecognition of assets in 2019/20.

(2) Write off of assets such as roads and footpaths are forecast to be \$0.4M in 2018/19. No budget is included for assets written off in 2019/20.

(3) A minor adjustment of \$0.5M to landfill rehabilitation expense has occurred in 2018/19. No budget is included for land rehabilitation expense in 2019/20.

### 4.1.13 Net Loss on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Proceeds from sale of assets	(766)	(457)	309	(40.3)
Written Down Value of assets sold	580	415	(165)	(28.5)
WDV Assets Replaced	1,026	948	(78)	(7.6)
<b>Total Net loss on disposal of property, infrastructure, plant and equipment</b>	<b>840</b>	<b>906</b>	<b>66</b>	<b>7.9</b>

### Comments:

Proceeds from the disposal of Council Assets is expected to be \$(0.5)M and relates mainly to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold/replaced is anticipated to be \$1.4M.

## 2019/20 Budget - Wellington Shire Council

### 4.2 Balance Sheet

#### 4.2.1 Assets

Budgeted "Total assets" are expected to increase by \$10.6M, being a decrease of \$4.2M in current assets and an increase of \$14.8M in non-current assets.

The decrease of \$4.2M in current assets is the result of reduced cash and cash equivalents and a minor decrease in trade and other receivables.

The increase of \$14.8M in non-current assets is attributable to the net result of the capital works program (\$40.5M of new assets), depreciation of assets (\$24.8M) and the impact of asset replaced or sold (\$1.4M).

#### 4.2.2 Liabilities

Budgeted "Total liabilities" are expected to increase by \$1.3M, being a decrease of \$1.6M in current liabilities and an increase of \$3.0M in non-current liabilities.

The decrease of \$1.6M in current liabilities is primarily due to classification of the timing for the planned repayment of a \$6.0M loan principal during 2019/20. Trade and other payables will increase by \$0.8M and the current provision for landfill will increase by \$2.9M (reclassified from non-current) due to the anticipated commencement of the Longford landfill rehabilitation in 2020/21 to be funded from this provision.

The \$3.0M increase in non-current liabilities relates to the impact of reclassification provision to current liabilities and new 2019/20 borrowings.

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19 \$'000	2019/20 \$'000
Amount borrowed as at 30 June of the prior year	7,893	7,604
Amount proposed to be borrowed	-	6,473
Amount projected to be redeemed	(289)	(6,290)
Amount of borrowings as at 30 June	7,604	7,787

Borrowings are utilised by council to spread the impact across generations of the community utilising assets.

Prior years borrowings were delayed due to timing of projects initially planned to be completed in 2018/19.

## 2019/20 Budget - Wellington Shire Council

### 4.3 Statement of changes in Equity

#### 4.3.1 Other Reserves

		2019/20 \$'000
Forecast at 30 June 2019		9,453
<b>Proposed Transfer to Reserves 2019/20</b>		
Discretionary Reserves		
-Plant Replacement	1	855
-Waste Infrastructure	2	1,058
Non- Discretionary Reserves		
-Recreational Land	3	110
-Art Gallery Acquisition/Contribution Reserves	4	18
-Leased Property Improvements	5	301
<b>Total transfers to reserves</b>		<b>3,142</b>
<b>Proposed Transfer from Reserves 2019/20</b>		
Discretionary Reserves		
-Asset Improvement		400
-Plant Replacement	1	870
-Waste Infrastructure	2	540
Non-Discretionary Reserves		
-Recreational Land	3	50
-Infrastructure Contributions		-
-Art Gallery Acquisition/Contribution Reserves	4	-
-Leased Property Improvements	5	-
<b>Total transfers from reserves</b>		<b>1,860</b>
<b>Budget at 30 June 2020</b>		<b>10,735</b>

#### Comments

Total other reserves are expected to increase by \$1.3M over 2019/20.

(1) Plant Replacement Reserve is to fund future purchases of major plant and equipment and will marginally increase by the end of 2020/21.

(2) Waste Infrastructure Reserve is to fund the establishment of recycling and transfer stations, remediation and rehabilitation of existing and closed landfills and an increase in landfill capacity in the future. The 2019/20 increase relates to the transfer to the reserve of the Waste Infrastructure charge collected during 2019/20 reduced by proposed expenditure on waste facilities.

(3) Recreational Land Reserve is to fund future open space facilities as per Section 18 of Subdivision Act. During 2019/20 it is anticipated to transfer funds from this reserve to fund a new playground in Stratford.

(4) Art Gallery Acquisition and Contribution Reserves are to fund future art acquisitions and major exhibitions including the John Leslie Art Prize.

(5) Leased Property Improvements Reserve is to fund future works on leased properties (caravan parks and Port of Sale Moorings) in accordance with Crown Land Act. Funds transferred to reserve in 2019/20 include lease related payments received from Caravan Parks lessees and mooring fees.

#### 4.3.2 Equity

Total Equity is anticipated to increase by \$9.4M being for the expected 2019/20 surplus.

## **2019/20 Budget - Wellington Shire Council**

### **4.4 Statement of Cash Flows**

#### **4.4.1 Net cash flows provided by operating activities**

The decrease of \$8.9M in cash inflows from operating activities is mainly due to the inclusion of a full year of 2019/20 Financial Assistance Grants partly offset by lower capital grant funding resulting in a net decrease of \$3.0M for grant income. Employee costs and materials services will also increase by \$5.7M.

#### **4.4.2 Net cash flows used in investing activities**

The decrease of \$1.1M in payments for investing activities relates to a reduction in the proceeds from investments offset by increased payments for property, infrastructure, plant and equipment. Property, infrastructure, plant and equipment expenditure will be \$40.5M and represents Council's continued commitment to the renewal of community assets and delivering improvements to facilities. More detailed information on the 2019/20 capital program can be found in 4.5.

#### **4.4.3 Net cash flows provided by financing activities**

Net cash flow provided by financing activities has decreased by \$0.6M. Proposed 2019/20 borrowings of \$6.5M will partly fund works on Cameron Sporting Complex Redevelopment, Maffra CBD Streetscape Development, West Sale Aerodrome and various other projects. The proposed 2019/20 borrowings is mainly offset by increased 2019/20 loan principal and interest repayments which will increase by \$6.0M due to the repayment of \$6.0M loan in 2019/20.

## 2019/20 Budget - Wellington Shire Council

### 4.5. Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year. Note some multi year projects span up to three years on an ongoing basis, and include Market Street and Macarthur Street Roundabout, Great Southern Rail Trail Extension Project -Alberton to Welshpool, Maffra CBD Streetscape, Cameron Sporting Complex redevelopment, Sale Oval and Stephenson Park - changerooms redevelopment, Yarram Walpole Stadium Roof works, Port of Sale Access Project and Business Systems Upgrades.

#### 4.5.1 Summary

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	1 4,691	11,224	6,543	139.8
Plant and equipment	2 3,114	2,742	(372)	(11.9)
Infrastructure	3 29,794	25,841	(3,953)	(13.3)
Intangibles	4 82	682	600	731.7
<b>Total</b>	37,671	40,489	2,818	7.5

Intangibles are included as a reconciling item to match Statement of Capital Works (Section 3).

<sup>1</sup> Commencement of construction of the Cameron Sporting Complex redevelopment.

<sup>2</sup> Increased life expectancy because of the rational usage of Plant and Fleet has a direct result of reduced Plant and Machinery spending during 2019/20.

<sup>3</sup> Investment in large infrastructure projects such as the Maffra CBD streetscape renewal, reconstruction and widening Balloong Road - Woodside and residential road and street construction program.

<sup>4</sup> Cyclic renewal of major business software will occur in 2019/20.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	11,224	-	4,985	4,347	1,892	3,000	232	5,142	2,850
Plant and equipment	2,742	-	2,430	131	181	-	27	2,715	-
Infrastructure	25,841	405	18,258	6,733	2,445	5,144	909	16,185	3,623
Intangibles	682	-	15	592	75	-	-	682	-
<b>Total</b>	<b>40,489</b>	<b>405</b>	<b>23,688</b>	<b>11,803</b>	<b>4,593</b>	<b>8,144</b>	<b>1,168</b>	<b>24,704</b>	<b>6,473</b>

2019/20 Budget - Wellington Shire Council

4.5.2 Current Budget

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources				
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000	
<b><u>PROPERTY</u></b>										
<b>LAND</b>										
<b>TOTAL LAND</b>										
<b>LANDFILL IMPROVEMENTS</b>										
	Kilmany Landfill Cell 3 Design	75	-	-	-	75	-	75	-	
<b>TOTAL LANDFILL IMPROVEMENTS</b>										
<b>BUILDINGS</b>										
	Cameron Sporting Complex, Maffra - Stadium Redevelopment	6200	-	1,550	3,100	1,550	1,150	25	2,675	2,350
	Stephenson Park Recreation Reserve, Sale - Pavilion Redevelopment	1350	-	945	405	-	800	50	-	500
	Yarram Regent Theatre - Solar Panels & Façade works	440	-	220	220	-	390	-	50	-
	Briagolong Recreation Reserve - Pavilion Redevelopment	370	-	296	-	74	260	-	110	-
	Bundalagwah Myrtlebank Hall - Storage, Verandah & Stage Upgrades	270	-	81	81	108	203	17	50	-
	Aqua Energy - Program Hall Roof Replacement	250	-	200	50	-	-	-	250	-
	Toilet Replacement Program - Sale Botanic Gardens	250	-	250	-	-	-	-	250	-
	Aqua Energy, Sale - Air Handling System Replacement	200	-	160	40	-	-	-	200	-
	Port Albert Mechanics Institute - Building works	198	-	119	79	-	90	-	108	-
	Airly-Clydebank Hall - Toilets, Roofing, Solar and Kitchen	186	-	112	74	-	107	29	50	-
	Briagolong Quarry Reserve - Public Toilet redevelopment	160	-	160	-	-	-	-	160	-
	Yarram Walpole Stadium - Roof works	154	-	154	-	-	-	60	94	-
	Aqua Energy 25 Metre Pool Window Reglazing	120	-	-	120	-	-	-	120	-
	Aqua Energy 25 Metre Pool Structural Maintenance – Pool Hall	100	-	90	10	-	-	-	100	-
	Sale Historical Society - Museum re-roof and painting	90	-	90	-	-	-	-	90	-
	Sale Oval - Changeroom Redevelopment - Design	80	-	48	24	8	-	-	80	-
	Toilet Renewal Program - Apex Park Heyfield, Harbeck Street	75	-	75	-	-	-	-	75	-
	Heyfield, Macalister Park Maffra, Apex Park Stratford	50	-	42	8	-	-	-	50	-
	Yarram Mechanics Hall - Minor works	45	-	36	9	-	-	-	45	-
	Stratford Kindergarten Acoustics and other works	42	-	21	21	-	-	-	42	-
	Outdoor Pools - Solar Heating Upgrades	35	-	-	-	35	-	35	-	-
	Art Gallery - Gallery 1 Lighting Installation									

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2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Stratford Mechanics Hall - Wall Improvement	35	-	35	-	-	-	-	35	-
Heyfield & Maffra Pool Rainwater capture and diversion	32	-	-	-	32	-	-	32	-
Library Magazine Display	30	-	-	30	-	-	-	30	-
The Wedge - Café decking and shelter	30	-	30	-	-	-	-	30	-
Library Service Desk	25	-	-	25	-	-	12	13	-
The Wedge - Auditorium/foyer soundproofing	19	-	13	6	-	-	-	19	-
The Wedge - LED Replacements of Par Can Stage Lights	12	-	10	2	-	-	-	12	-
The Wedge - Café kitchen preparation area	10	-	5	5	-	-	-	10	-
GRSC - Digital Signage Upgrade	10	-	-	-	10	-	-	10	-
Art Gallery - Melbourne Cup Display Unit	8	-	8	-	-	-	4	4	-
The Wedge - Café stove top Burner/Oven for kitchen	8	-	8	-	-	-	-	8	-
<b>TOTAL BUILDINGS</b>	<b>10,884</b>	-	4,758	4,309	1,817	3,000	232	4,802	2,850
<b>TOTAL PROPERTY</b>	<b>10,959</b>	-	4,758	4,309	1,892	3,000	232	4,877	2,850

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>PLANT &amp; EQUIPMENT</b>									
<b>PLANT, MACHINERY &amp; EQUIPMENT</b>									
Plant Renewal - Annual Program	1,075	-	1,075	-	-	-	-	1,075	-
Fleet Renewal - Annual Program	833	-	833	-	-	-	-	833	-
<b>TOTAL PLANT, MACHINERY &amp; EQUIPMENT</b>	<b>1,908</b>	<b>-</b>	<b>1,908</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,908</b>	<b>-</b>
<b>FURNITURE &amp; FITTINGS</b>									
Aqua Energy and Sale Outdoor Pool - Pool Blankets	145	-	-	-	145	-	-	145	-
Aqua Energy Disability Beds Replacement	41	-	33	8	-	-	-	41	-
The Wedge - Cyclorama Projector	35	-	17	18	-	-	17	18	-
Gippsland Art Gallery - Art Acquisitions	30	-	-	-	30	-	10	20	-
Aqua Energy Indoor Pool Furniture Upgrade	10	-	10	-	-	-	-	10	-
The Wedge - Poster Display	6	-	-	-	6	-	-	6	-
<b>TOTAL FURNITURE &amp; FITTINGS</b>	<b>267</b>	<b>-</b>	<b>60</b>	<b>26</b>	<b>181</b>	<b>-</b>	<b>27</b>	<b>240</b>	<b>-</b>
<b>LIBRARY BOOKS</b>									
Library Book Acquisitions	151	-	151	-	-	-	-	151	-
Library Audio-Visual Acquisitions	52	-	42	10	-	-	-	52	-
Library Cataloguing & Processing	41	-	33	8	-	-	-	41	-
<b>TOTAL LIBRARY BOOKS</b>	<b>244</b>	<b>-</b>	<b>226</b>	<b>18</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>244</b>	<b>-</b>
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>2,419</b>	<b>-</b>	<b>2,194</b>	<b>44</b>	<b>181</b>	<b>-</b>	<b>27</b>	<b>2,392</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
<b>ROADS</b>									
Rural Roads Resealing - Annual Program	2,500	-	2,500	-	-	-	-	2,500	-
Residential Road & Street Construction Program	1,200	-	600	600	-	900	300	-	-
Reconstruct Unsealed Roads - Annual Program	1,792	-	1,792	-	-	-	-	1,792	-
Reconstruction and widening Balloong Road - Woodside	1,140	-	684	456	-	760	-	380	-
Urban Streets Asphalt Resheeting - Annual Program	750	-	750	-	-	-	-	750	-
Urban Street Resealing - Annual Program	538	-	538	-	-	-	-	538	-
Beverleys Road Safety Upgrades (Blackspot Program)	528	-	106	422	-	528	-	-	-
Sale Toongabbie Road Safety Upgrades (Blackspot Program)	521	-	208	313	-	521	-	-	-
Market Street / Macarthur Street Intersection Improvement (Blackspot Program)	500	-	200	300	-	150	-	350	-

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Kerb & Channel Replacement - Annual Program	450	-	450	-	-	-	-	450	-
Lanes Road, Alberton Renewal	400	-	280	120	-	400	-	-	-
Final Seals - Annual Program	315	-	315	-	-	-	-	315	-
Stockdale Road/Bragolong-Stockdale Road Intersection Upgrade	300	-	120	180	-	-	-	300	-
Crest Widening Program - Giffard Road	300	-	150	150	-	-	-	300	-
Rathjens Road Reconstruction	300	-	180	120	-	300	-	-	-
Unsealed Road Intersection Upgrades - Annual Program	300	-	120	180	-	-	-	300	-
Project Development	250	-	125	75	50	-	-	250	-
Loch Sport Town Entry Improvements (Town Entry Improvement Program)	250	-	100	150	-	-	-	250	-
Seaspray - Pedestrian Safety Improvements	250	-	-	250	-	-	-	250	-
Marley Street North, Sale - Special Charge Scheme	170	-	85	85	-	-	265	(85)	-
Turning Circle Improvement Program - Year 1 Design	30	-	18	12	-	-	-	30	-
<b>TOTAL ROADS</b>	<b>12,784</b>	<b>-</b>	<b>9,321</b>	<b>3,413</b>	<b>50</b>	<b>3,550</b>	<b>565</b>	<b>8,660</b>	<b>-</b>
<b>BRIDGES</b>									
Staceys Bridge Upgrade	494	-	-	494	-	175	-	319	-
Rathjens Bridge Renewal	400	-	400	-	-	200	200	-	-
Orms No 3 Bridge Renewal	350	-	350	-	-	350	-	-	-
End Posts / Bridge Approach Guardrails - Annual Program	125	-	75	50	-	-	-	125	-
Major Culvert Renewal Program	100	-	80	20	-	-	-	100	-
<b>TOTAL BRIDGES</b>	<b>1,469</b>	<b>-</b>	<b>905</b>	<b>564</b>	<b>-</b>	<b>725</b>	<b>200</b>	<b>544</b>	<b>-</b>
<b>FOOTPATHS</b>									
Shared Paths - Annual Program	750	-	-	-	750	-	-	750	-
Footpaths Renewal - Annual Program	300	-	300	-	-	-	-	300	-
Great Southern Rail Trail Extension Project - Alberton to Welshpool	120	-	-	-	120	-	-	120	-
Port Albert Beach Access Stair Renewal	100	-	100	-	-	-	-	100	-
Sale CBD Renewal Program ( York Street)	100	-	100	-	-	-	-	100	-
Gravel Path Renewal - Annual Program	75	-	75	-	-	-	-	75	-
Footpaths Network Connections - Annual Program	50	-	-	-	50	-	-	50	-
Footpath Disability Improvement - Annual Program	50	-	25	25	-	-	-	50	-
<b>TOTAL FOOTPATHS</b>	<b>1,545</b>	<b>-</b>	<b>600</b>	<b>25</b>	<b>920</b>	<b>-</b>	<b>-</b>	<b>1,545</b>	<b>-</b>

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>DRAINAGE</b>									
Barkly Street, Sale - Drainage Renewal	300	-	300	-	-	-	-	-	300
Minor Drainage Improvements - Annual Program	150	-	90	60	-	-	-	150	-
<b>TOTAL DRAINAGE</b>	<b>450</b>	<b>-</b>	<b>390</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>300</b>
<b>RECREATIONAL LEISURE &amp; COMMUNITY FACILITIES</b>									
Pine Lodge Recreation Reserve - Tennis Court Resurfacing	416	-	416	-	-	250	30	136	-
Sale Outdoor Pool Plant Room - Stage 2 of Construction	410	-	205	205	-	-	-	113	297
Stratford and Heyfield Pool BBQ and Shade installation	80	-	-	-	80	-	-	80	-
GRSC - Netball Shelters	50	-	50	-	-	-	-	50	-
GRSC - Stadium LED Light Upgrade	45	-	22	23	-	-	-	45	-
Sale Outdoor Pool Electrical Power Upgrade	33	-	16	17	-	-	-	33	-
The Wedge - Outdoor Green Room fenced space	20	-	-	20	-	-	10	10	-
Heyfield and Maffra Outdoor Pool LED Light Upgrade	20	-	10	10	-	-	-	20	-
<b>TOTAL RECREATIONAL LEISURE &amp; COMMUNITY FACILITIES</b>	<b>1,074</b>	<b>-</b>	<b>719</b>	<b>275</b>	<b>80</b>	<b>250</b>	<b>40</b>	<b>467</b>	<b>297</b>
<b>WASTE MANAGEMENT</b>									
Kilmany Landfill - Tarp cover system	200	200	-	-	-	-	-	200	-
Landfill & Transfer Station Material Storage Upgrades	100	-	50	50	-	-	-	100	-
Monitoring Bore establishment & replacement - Various Locations	50	-	30	20	-	-	-	50	-
Heyfield Recycling Facility Upgrade	50	-	30	20	-	-	-	50	-
Kilmany Landfill - Security Monitoring Upgrade	30	-	24	6	-	-	-	30	-
Kilmany Landfill - Lechate Pond Evaporation system improvements	20	-	-	20	-	-	-	20	-
Yarram Transfer Station - Hardstand Upgrade	15	-	10	5	-	-	-	15	-
<b>TOTAL WASTE MANAGEMENT</b>	<b>465</b>	<b>200</b>	<b>144</b>	<b>121</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>465</b>	<b>-</b>

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>PARKS, OPEN SPACE &amp; STREETSCAPES</b>									
Maffra CBD Streetscape Renewal	1,946	-	1,557	389	-	500	-	-	1,446
Port of Sale Skate Park - Lighting	250	-	-	-	250	-	100	150	-
Playspace Renewal - Sale Botanic Gardens, Sale Lions Park and Sale Acacia Court Reserve	200	-	150	50	-	-	-	200	-
Sale - Sustainable Sports Turf Project	100	-	-	100	-	50	-	50	-
Shelter and BBQ renewal program - Port of Maffra, Brennan Park Sale, Apex Park Stratford	80	-	80	-	-	-	-	80	-
Playspace Expansion Program	70	-	-	-	70	-	-	70	-
Sale - Lake Waldren Renewal Project	65	-	32	33	-	-	-	65	-
Sale Town Entry Signs	60	-	-	-	60	60	-	-	-
Port of Sale Signage Installation	56	-	-	-	56	-	-	56	-
Yarram - Memorial Park Rotunda works	50	-	50	-	-	-	-	50	-
Accessibility and Inclusivity Playspace Improvement Program - Various	50	-	35	15	-	-	-	50	-
Irrigation Renewal Program	35	-	17	18	-	-	-	35	-
GRSC - Stage 2A Pitch and Parking lot Lighting Controls	30	-	-	30	-	-	-	30	-
Golden Beach - Active Recreation Precinct Development	28	-	-	-	28	-	4	24	-
Stephensons Park - Electronic Score Board	25	-	25	-	-	-	-	25	-
Heyfield Skate Park Redevelopment (Design)	20	-	-	-	20	-	-	20	-
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>	<b>3,065</b>	<b>-</b>	<b>1,946</b>	<b>635</b>	<b>484</b>	<b>610</b>	<b>104</b>	<b>905</b>	<b>1,446</b>
<b>AERODROMES</b>									
West Sale Airport - Waste Water	680	-	204	476	-	-	-	-	680
West Sale Airport - Eastern Recreation Aviation Precinct - Stage 2-5	330	-	-	-	330	-	-	-	330
Aerodrome Minor Capital Works Program	85	-	33	26	26	-	-	85	-
<b>TOTAL AERODROMES</b>	<b>1,095</b>	<b>-</b>	<b>237</b>	<b>502</b>	<b>356</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>1,010</b>
<b>OFF STREET CAR PARKS</b>									
Carpark Redevelopment - Sale (IGA) - Year 1 Planning and Design	400	-	360	40	-	-	-	400	-
Off Street Car Park Resealing	50	-	50	-	-	-	-	50	-
<b>TOTAL OFF STREET CAR PARKS</b>	<b>450</b>	<b>-</b>	<b>410</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>450</b>	<b>-</b>

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>OTHER INFRASTRUCTURE</b>									
Boisdale Common Effluent System Compliance Works	405	-	202	203	-	-	-	155	250
Port of Sale Mooring Access Project	200	-	-	100	100	-	-	-	200
Port of Sale Boat Ramp Jetty Replacement	120	-	120	-	-	-	-	-	120
Redevelopment of Fueling Area - Sale Depot	25	-	15	-	10	-	-	25	-
<b>TOTAL OTHER INFRASTRUCTURE</b>	<b>750</b>	<b>-</b>	<b>337</b>	<b>303</b>	<b>110</b>	<b>-</b>	<b>-</b>	<b>180</b>	<b>570</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>23,147</b>	<b>200</b>	<b>15,009</b>	<b>5,938</b>	<b>2,000</b>	<b>5,144</b>	<b>909</b>	<b>13,471</b>	<b>3,623</b>
<b>INTANGIBLES</b>									
Aqua Energy - Workforce Management System	75	-	-	-	75	-	-	75	-
GIS Imagery Renewal Program	25	-	15	10	-	-	-	25	-
<b>TOTAL INTANGIBLES</b>	<b>100</b>	<b>-</b>	<b>15</b>	<b>10</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2019/20</b>	<b>36,625</b>	<b>200</b>	<b>21,976</b>	<b>10,301</b>	<b>4,148</b>	<b>8,144</b>	<b>1,168</b>	<b>20,840</b>	<b>6,473</b>

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>Works carried forward from the 2018/19 year</b> (Work funded from funds received in 18/19 and carried forward)									
<b>PROPERTY</b>									
<b>BUILDINGS</b>									
Public Toilets Renewal Program - Rosedale CBD Toilet	105	-	105	-	-	-	-	105	-
Sriagolong Recreation Reserve - Pavilion Redevelopment	100	-	80	20	-	-	-	100	-
Stephenson Park Recreation Reserve, Sale - Change Room Redevelopment	60	-	42	18	-	-	-	60	-
<b>TOTAL BUILDINGS</b>	<b>265</b>	<b>-</b>	<b>227</b>	<b>38</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>265</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>265</b>	<b>-</b>	<b>227</b>	<b>38</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>265</b>	<b>-</b>
<b>PLANT &amp; EQUIPMENT</b>									
<b>PLANT, MACHINERY &amp; EQUIPMENT</b>									
Sale CBD - Public Safety Enhancement	93	-	93	-	-	-	-	93	-
<b>TOTAL PLANT, MACHINERY &amp; EQUIPMENT</b>	<b>93</b>	<b>-</b>	<b>93</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>93</b>	<b>-</b>
<b>COMPUTERS &amp; TELECOMMUNICATIONS</b>									
Remote Sites ICT/ AV Technology Upgrades	174	-	87	87	-	-	-	174	-
IT - Hardware Upgrade	56	-	56	-	-	-	-	56	-
<b>TOTAL COMPUTERS &amp; TELECOMMUNICATIONS</b>	<b>230</b>	<b>-</b>	<b>143</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>230</b>	<b>-</b>
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>323</b>	<b>-</b>	<b>236</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>323</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
<b>ROADS</b>									
Boggy Creek Road, Longford - Special Charge Scheme - (Year 1 - Design)	30	-	15	15	-	-	-	30	-
<b>TOTAL ROADS</b>	<b>30</b>	<b>-</b>	<b>15</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>-</b>
<b>FOOTPATHS</b>									
Tarna Trail Stage 2 - Alberton-Port Albert	324	-	-	-	324	-	-	324	-
<b>TOTAL FOOTPATHS</b>	<b>324</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>324</b>	<b>-</b>	<b>-</b>	<b>324</b>	<b>-</b>

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2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>RECREATIONAL LEISURE &amp; COMMUNITY FACILITIES</b>									
Outdoor Pool Plant Room Replacement, Sale - Year 2	903	-	722	181	-	-	-	903	-
Sale Tennis Club Redevelopment	700	-	210	490	-	-	-	700	-
Heyfield - Gordon St Recreation Reserve Dam Wall Remediation	79	-	79	-	-	-	-	79	-
Gordon Street Recreation Reserve, Heyfield - Netball Court Redevel	45	-	22	-	23	-	-	45	-
<b>TOTAL RECREATIONAL LEISURE &amp; COMMUNITY FACILITIES</b>	<b>1,727</b>	<b>-</b>	<b>1,033</b>	<b>671</b>	<b>23</b>	<b>-</b>	<b>-</b>	<b>1,727</b>	<b>-</b>
<b>PARKS, OPEN SPACE &amp; STREETSCAPES</b>									
Sale - Botanic Gardens Development	120	-	24	48	48	-	-	120	-
Sale - Gippsland Regional Sports Complex - Hockey Field Precinct I	50	-	-	-	50	-	-	50	-
Rosedale - Prince Street Reserve Upgrade	45	-	45	-	-	-	-	45	-
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>	<b>215</b>	<b>-</b>	<b>69</b>	<b>48</b>	<b>98</b>	<b>-</b>	<b>-</b>	<b>215</b>	<b>-</b>
<b>AERODROMES</b>									
West Sale Airport - Eastern Recreation Aviation Precinct - Stage 2-5	205	205	-	-	-	-	-	205	-
West Sale Airport - Eastern Recreation Aviation Precinct - Stage 2 Headworks	114	-	65	29	-	-	-	114	-
<b>TOTAL AERODROMES</b>	<b>319</b>	<b>205</b>	<b>65</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>319</b>	<b>-</b>
<b>OTHER INFRASTRUCTURE</b>									
Boating Infrastructure Improvements Program - Seacombe Boat Ramp Upgrade & Remote Monitoring of Boat Ramps	79	-	47	32	-	-	-	79	-
<b>TOTAL OTHER INFRASTRUCTURE</b>	<b>79</b>	<b>-</b>	<b>47</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>79</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>2,694</b>	<b>205</b>	<b>1,249</b>	<b>795</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>2,694</b>	<b>-</b>
<b>INTANGIBLES</b>									
Business Systems Upgrades	582	-	-	582	-	-	-	582	-
<b>TOTAL INTANGIBLES</b>	<b>582</b>	<b>-</b>	<b>-</b>	<b>582</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>582</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS 2018/19</b>	<b>3,864</b>	<b>205</b>	<b>1,712</b>	<b>1,502</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>3,864</b>	<b>-</b>

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<b>MULTI - YEAR PROJECTS</b>									
2019/20 - Cameron Sporting Complex, Maffra - Stadium Redevelopment	6,200	-	1,550	3,100	1,550	1,150	25	2,675	2,350
2020/21 - Cameron Sporting Complex, Maffra - Stadium Redevelopment	2,540	-	635	1,270	635	300	-	1,186	1,054
2019/20 - Stephenson Park Recreation, Sale - Pavilion Redevelopment	1,350	-	945	405	-	800	50	500	-
2020/21 - Stephenson Park Recreation, Sale - Pavilion Redevelopment	290	-	203	87	-	-	-	290	-
2019/20 - Yarram Walpole Stadium - Roof Works	154	-	154	-	-	-	60	94	-
2020/21 - Yarram Walpole Stadium - Roof Works	36	-	36	-	-	-	-	36	-
2019/20 - Market Street / MacArthur Street Intersection Improvement (Blackspot Program)	500	-	200	300	-	150	-	350	-
2020/21 - Market Street / MacArthur Street Intersection Improvement (Blackspot Program)	474	-	190	284	-	285	-	209	-
2019/20 - Maffra CBD Streetscape Renewal	1,946	-	1,557	389	-	500	-	-	1,446
2020/21 - Maffra CBD Streetscape Renewal	500	-	400	100	-	-	-	500	-
2019/20 - Great Southern Rail Trail Extension Project - Alberton to Welshpool	120	-	-	-	120	-	-	120	-
2020/21 - Great Southern Rail Trail Extension Project - Alberton to Welshpool* (subject to funding confirmation)	3,591	-	-	-	3,591	1,500	631	1,460	-
2019/20 - Sale Oval - Changeroom Redevelopment - Design	80	-	48	24	8	-	-	80	-
2020/21 - Sale Oval - Changeroom Redevelopment - Construction	800	-	480	240	80	500	50	250	-
2019/20 Port of Sale Mooring Access Project	200	-	-	100	100	-	-	200	-
2020/21 Port of Sale Mooring Access Project	600	-	-	300	300	-	-	600	-
2019/20 - Business Systems Upgrades	382	-	-	382	-	-	-	382	-
2020/21 - Business Systems Upgrades	500	-	-	500	-	-	-	500	-

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## 2019/20 Budget - Wellington Shire Council

### 5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Actual 2017/18	Forecast 2018/19	Budget 2019/20	Strategic Resource Plan Projections			Trend +/-	
					2020/21	2021/22	2022/23		
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	2.6%	3.4%	3.1%	3.0%	5.8%	8.3%	+
<b>Liquidity</b>									
Working Capital	Current assets/Current liabilities	2	594.7%	422.9%	440.1%	375.1%	369.0%	371.6%	-
Unrestricted cash	Unrestricted cash / Current liabilities		231.0%	202.0%	250.6%	197.2%	176.4%	179.9%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings/Rate revenue	3	13.1%	12.4%	12.4%	14.1%	14.7%	14.4%	-
Loans and borrowings	Interest and principal repayments / Rate revenue		1.8%	1.1%	10.4%	1.0%	2.2%	2.4%	-
Indebtedness	Non-current liabilities /Own source revenue		33.7%	24.9%	28.5%	25.6%	27.1%	24.9%	+
Asset renewal	Asset renewal expenses /Asset Depreciation	4	94.4%	102.8%	97.9%	105.0%	99.5%	98.0%	-
<b>Stability</b>									
Rates concentration	Rate revenue / Adjusted underlying revenue	5	64.4%	69.9%	67.0%	66.4%	67.4%	67.1%	o

## 2019/20 Budget - Wellington Shire Council

Indicator	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	+/-
Rates effort	Rate revenue / Capital improved value of rateable properties in the municipality	0.56%	0.56%	0.55%	0.55%	0.56%	0.57%	+
<b>Efficiency</b>								
Expenditure level	Total expenses / Number of property assessments	\$ 2,746.04	\$ 2,628.55	\$ 2,784.68	\$ 2,763.94	\$ 2,758.45	\$ 2,729.49	+
Revenue level	Residential rate revenue / Number of residential property assessments	\$ 1,294.59	\$ 1,398.00	\$ 1,436.67	\$ 1,457.99	\$ 1,479.80	\$ 1,497.14	+
Workforce turnover	Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year	13.9%	11.0%	11.0%	11.0%	11.0%	11.0%	o

### Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

### Notes to indicators

**1 Adjusted underlying result** - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The adjusted underlying result calculation includes recurrent capital funding (i.e. Roads to Recovery funding), loss from sale/disposal from property, plant and equipment and other capital income but excludes non-recurrent capital grant and contributions. The 2019/20 adjusted underlying result reflects the commencement of a new Roads to Recovery five year programme with annual allocation reducing to historical annual allocation of between \$2.0 to \$2.5M per annum. The ratio shows a continual increase from 2019/20.

**2 Working Capital** - The proportion of current liabilities covered by current assets. Working capital is forecast to remain relatively steady from 20120/21 onwards.

**3 Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through management of long term debt.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenue to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue compared to all other revenue sources will remain relevantly steady over the four year period.

2019/20 Budget - Wellington Shire Council  
APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>ART GALLERY</b>					
Art Gallery Life Drawing Classes (6 week course)	C	10	157.00	160.00	01 Jan 20
<b>Art Gallery Education – Subscriptions</b>					
Primary Schools under 150	C	10	104.50	106.50	01 Jan 20
Primary Schools over 150	C	10	212.00	216.00	01 Jan 20
Secondary Schools	C	10	226.00	230.00	01 Jan 20
Specialist Schools	C	10	104.50	106.50	01 Jan 20
Kindergartens	C	10	104.50	106.50	01 Jan 20
Tertiary Institutions	C	10	352.00	359.00	01 Jan 20
Gecko Junior Memberships – First Child	C	10	15.00	15.00	01 Jan 18
Gecko Junior Memberships – Each Additional Child	C	10	10.00	10.00	01 Jan 18
Maffra Exhibition Space rental	C	10	160.00	160.00	01 Jul 18
Image reproduction fees	C	10	120.00	120.00	01 Jul 18
<b>THE WEDGE</b>					
<b>Main Stage Hire Rates</b>					
Commercial Rate per day (Max 14 hours)	C	10	1,438.00	1,465.00	01 Jul 19
Commercial Rate - Half Day (max 6 hours)	C	10		1,210.00	01 Jul 19
Commercial Rate - Extra time per half hour	C	10		165.00	01 Jul 19
Commercial - second performance on the same day	C	10	622.00	635.00	01 Jul 19
Community Rate per day (Max 14 hours)	C	10	810.00	825.00	01 Jul 19
Community Rate - Half Day (max 6 hours)	C	10		675.00	01 Jul 19
Community Rate - Extra time per half hour	C	10		90.00	01 Jul 19
Community - second performance on the same day	C	10	300.00	306.00	01 Jul 19
Commercial per Week	C	10	5,620.00	5,730.00	01 Jul 19
Community per Week	C	10	3,615.00	3,690.00	01 Jul 19
Commercial Rate - Short hire (max 3 hours)	C	10	936.00	955.00	01 Jul 19
Community Rate - Short hire (max 3 hours)	C	10	515.00	525.00	01 Jul 19
Rehearsal Room, Meeting Room, Foyer Rate per day (Max 8 hours)	C	10	298.00	304.00	01 Jul 19
Rehearsal & Meeting Rooms - Short hire (Max 4 hours)	C	10	157.00	160.00	01 Jul 19
Rehearsal & Meeting Rooms, Foyer - Extra time/half hour	C	10		25.00	01 Jul 19
Venue Restricting Foyer Hire (Max 10 hours)	C	10	700.00	715.00	01 Jul 19
<b>Ticket Fees</b>					
Ticket fees per ticket - Commercial	C	10	4.25	4.30	01 Jul 19
Ticket fees average per ticket - Community	C	10	2.80	2.85	01 Jul 19
Complimentary Ticket Fee	C	10	0.75	0.75	01 Jul 17
Credit Card Surcharge on Tickets	C	10	A maximum of 1.08% for credit cards only.		01 Jul 19
<b>Tech Labour</b>					
Tech Labour Charge Out per hour - Commercial	C	10	51.00	52.00	01 Jul 19
Tech Labour Charge Out per hour - Community	C	10	47.00	48.00	01 Jul 19
<b>Labour Front of House</b>					
FOH Labour Charge out per hour - Commercial	C	10	47.00	48.00	01 Jul 19
FOH Labour Charge out per hour - Community	C	10	45.00	45.90	01 Jul 19
<b>Equipment</b>					
Use of Grand Piano - Commercial	C	10	266.00	270.00	01 Jul 19
Use of Grand Piano - Community	C	10	158.00	160.00	01 Jul 19
Piano Tune	C	10	261.00	265.00	01 Jul 19
Consumables (charged at cost +15%)	C	10	Cost price + 15%		01 Jul 17
<b>LIBRARY</b>					
Printing/Photocopies B&W A4 per page	C	10	0.20	0.20	01 Nov 01
Printing/Photocopies B&W A3 per page	C	10	0.50	0.50	01 Nov 01
Printing/Photocopies Colour A4 per page	C	10	1.00	1.00	01 Jul 10
Printing/Photocopies Colour A3 per page	C	10	2.00	2.00	01 Jul 10
Microfilm Printing A4 per page	C	10	0.20	0.20	01 Jul 10
Interlibrary loans- Search fee per book	C	10	4.00	4.00	01 Jul 10
Interlibrary loans - Books per transfer	C	10	18.50	16.50	01 Jul 19
Overdues per day after grace period expires	C	10	0.15	0.15	01 Jul 10
National facsimile fees (1st page)	C	10	5.00	5.00	01 Jul 17
National facsimile fees Additional Pages per page	C	10	1.25	1.25	01 Jul 17
Overseas facsimile fees (1st page)	C	10	10.00	10.00	01 Jul 17

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**2019/20 Budget - Wellington Shire Council**  
**APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)**

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>LIBRARY Continued</b>					
Overseas facsimile fees Additional Pages per page	C	10	2.50	2.50	01 Jul 17
Library Receiving Faxes per page	C	10	1.25	1.25	01 Jul 17
Mini-earphones	C	10	5.00	5.00	01 Jul 15
Library Laminating A4 size	C	10	4.00	4.00	01 Jul 14
Library Book Covering	C	10	10.00	10.00	01 Jul 14
Library Binding Repairs (thin book approx. 10 mins)	C	10	10.00	10.00	01 Jul 14
Library Binding Repairs (thick book approx. 15 mins)	C	10	15.00	15.00	01 Jul 14
Replacement membership cards	C	10	5.00	5.00	01 Jul 18
Replacement CD for Talking Book set	C	10	RRP	RRP	01 Jul 17
Lost Book, Magazine or Audio-Visual item	C	10	RRP	RRP	01 Jul 13
<b>GIPPSLAND REGIONAL SPORTS COMPLEX</b>					
<b>Indoor Courts</b>					
Court Hire (peak) per hour	C	10	50.00	50.00	01 Jul 18
Court Hire (off peak) per hour*	C	10	36.00	36.00	01 Jul 18
* capped at 8 hours when all 4 courts are booked					
Training/Casual Use - adult / entry fee	C	10	6.20	6.30	01 Jul 19
Training/Casual Use - concession / entry fee	C	10	3.20	3.30	01 Jul 19
<b>Outdoor Courts</b>					
Outdoor Court with Lights - per hour (Capped at 6 Courts)	C	10	10.50	10.70	01 Jul 19
Outdoor Court no Lights - per hour (Capped at 6 Courts)	C	10	5.00	5.10	01 Jul 19
School Use	C	10	3.50	3.60	01 Jul 19
<b>Club Administration Office</b>					
Office Annual Hire Fee	C	10	325.00	330.00	01 Jul 19
Meeting Room Kitchen	C	10	5.00	5.10	01 Jul 19
Meeting Room 1 or Meeting Room 2	C	10	13.50	13.70	01 Jul 19
Conference Room	C	10	27.00	27.50	01 Jul 19
<b>Synthetic Pitch Hire</b>					
Full Field	C	10	60.00	60.00	01 Jul 18
Half Field	C	10	36.00	36.00	01 Jul 18
-50% lights Full Field	C	10	24.00	24.00	01 Jul 18
-100% lights Full Field	C	10	40.00	40.00	01 Jul 18
-50% lights - Half Field	C	10	14.50	14.50	01 Jul 18
-100% lights - Half Field	C	10	24.00	24.00	01 Jul 18
Off Peak (Weekday rate - Full field)	C	10	48.00	48.00	01 Jul 18
Off Peak (Weekday rate - Half field)	C	10	28.80	28.80	01 Jul 18
<b>Pavilion Hire</b>					
Club Annual Hire (inc office space and storage shed)	C	10	325.00	325.00	01 Jul 18
Kiosk Annual Hire	C	10	2,000.00	2,000.00	01 Jul 18
<b>AQUA ENERGY</b>					
<b>Aquatics Casual Entry</b>					
Swim Adult	C	10	6.50	6.60	01 Jul 19
Swim Concession	C	10	5.20	5.30	01 Jul 19
Swim Child (5-15)	C	10	4.30	4.40	01 Jul 19
Swim Family (Medicare card)	C	10	17.20	17.60	01 Jul 19
Swim, Sauna - Adult	C	10	9.00	9.10	01 Jul 19
Swim, Sauna - Concession	C	10	7.00	7.30	01 Jul 19
Swim School Group - per Student	C	10	3.50	3.60	01 Jan 20
Swim School Group - Cost of Instructor	C	10	43.50	44.30	01 Jan 20
Children Under 5 Years	C		Free	Free	01 Jul 18
<b>Group Fitness &amp; Gym Casual Entry</b>					
Group Fitness Adult	C	10	14.40	14.60	01 Jul 19
Group Fitness Concession	C	10	11.40	11.70	01 Jul 19
Group Fitness Schools - per student	C	10	7.70	7.80	01 Jan 20
Gym Adult	C	10	16.00	16.20	01 Jul 19
Gym Concession	C	10	12.70	12.90	01 Jul 19
Gym Teen (classes or gym)	C	10	7.00	7.40	01 Jul 19
Gym School Group - per student	C	10	8.60	8.60	01 Jan 19
Living Longer Living Stronger (gym/fitness classes)	C	10	7.00	7.00	01 Jul 18
Allied Health Program (per visit, casual)	C	10		7.85	01 Jul 19

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2019/20 Budget - Wellington Shire Council  
 APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>AQUA ENERGY Continued</b>					
<b>Multi Visit Passes</b>					
10 visit Swim - Adult	C	10	58.50	59.40	01.Jul.19
10 visit Swim - Child	C	10	38.70	39.60	01.Jul.19
10 visit Swim - Concession	C	10	46.80	47.70	01.Jul.19
10 visit Swim - Family	C	10	154.80	158.40	01.Jul.19
10 visit Gym - Adult	C	10	144.00	145.80	01.Jul.19
10 visit Gym - Concession	C	10	114.30	116.10	01.Jul.19
10 visit Group Fitness - Adult	C	10	129.60	131.40	01.Jul.19
10 visit Group Fitness - Concession	C	10	102.60	105.30	01.Jul.19
10 visit Crèche - Member	C	10	82.00	83.00	01.Jul.19
10 visit Crèche - Non-Member	C	10	160.00	163.00	01.Jul.19
Living Longer Living Stronger 4 week	C	10	47.50	47.50	01.Jul.18
Living Longer Living Stronger 6 week	C	10	71.00	71.00	01.Jul.18
Living Longer Living Stronger 8 week	C	10	95.00	95.00	01.Jul.18
Living Longer Living Stronger 10 Session Pass	C	10		63.00	01.Jul.19
<b>Other</b>					
Crèche - Members per child per session	C	10	8.20	8.20	01.Jul.18
Crèche - Non members per child per session	C	10	16.00	16.30	01.Jul.19
Fitness Room Hire - Full Day	C	10	53.60	54.60	01.Jul.19
Fitness Room Hire - Half Day	C	10	27.00	27.30	01.Jul.19
Pink Ribbon	C	10		5.00	01.Jul.19
<b>Pool Hire</b>					
Swimming Pool Hire - whole pool per hour	C	10	146.00	150.00	01.Jul.19
Swimming Pool Hire - lane per hour	C	10	45.00	46.50	01.Jul.19
Pool Inflatable Hire - per hour	C	10	97.00	100.00	01.Jul.19
Additional Lifeguard - per hour	C	10	44.00	44.80	01.Jul.19
<b>Learn to Swim Lessons</b>					
Swim lessons - 30mins - Non-Member	C	10	17.30	17.70	01.Jul.19
Swim lessons - 45mins - Non-Member	C	10	18.50	18.95	01.Jul.19
Swim lessons - 1hour - Non-Member	C	10	19.75	20.25	01.Jul.19
Private 1:1 - Half Hour - Non-Member	C	10	45.50	47.00	01.Jul.19
Private 1:1 Concession - Half Hour - Non-Member	C	10		37.60	01.Jul.19
Holiday Swim Program - Member	C	10		65.00	01.Jul.19
Disability - Achiever Program 1:1	C	10	27.85	29.50	01.Jul.19
Swim lesson - 30mins - Non-member Direct Debit - fortnight	C	10	27.75	29.50	01.Jul.19
Swim lesson - 45mins - Non-member Direct Debit - fortnight	C	10	29.60	31.60	01.Jul.19
Swim lesson - 1hour - Non-Member Direct Debit - fortnight	C	10	31.75	33.75	01.Jul.19
<b>Admin</b>					
Membership card replacement fee	C	10	9.00	9.00	01.Jul.18
Suspension Fee	C	10	5.50	5.50	01.Jul.17
<b>Term Memberships</b>					
Joining Fee (Component of New Memberships, Waivable)	C	10	70.00	70.00	01.Jul.17
Base Aquatic Adult Fee ( 12 Month Renewal Fee)	C	10	372.50	380.00	01.Jul.19
Aquatic 12mth - Adult	C	10	441.50	450.00	01.Jul.19
Aquatic 12mth - Concession Renew	C	10	301.00	304.00	01.Jul.19
Aquatic 12mth - Concession	C	10	372.50	374.00	01.Jul.19
Aquatic 12mth - Child Renew	C	10	250.00	254.00	01.Jul.19
Aquatic 12mth - Child	C	10	321.50	324.00	01.Jul.19
Aquatic 12mth - Family Renew	C	10	616.00	633.00	01.Jul.19
Aquatic 12mth - Family	C	10	687.00	703.00	01.Jul.19
Aquatic 6mth - Adult	C	10	257.00	260.00	01.Jul.19
Aquatic 6mth - Concession	C	10	220.50	222.00	01.Jul.19
Aquatic 6mth - Child	C	10	196.00	197.00	01.Jul.19
Aquatic 6mth - Family	C	10	380.00	386.50	01.Jul.19
Aquatic 3mth - Adult	C	10	172.00	172.00	01.Jul.18
Aquatic 3mth - Concession	C	10	151.00	151.00	01.Jul.18
Aquatic 3mth - Child	C	10	143.00	143.00	01.Jul.18

2019/20 Budget - Wellington Shire Council  
 APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
Aquatic 3mth - Family	C	10	227.00	228.00	01 Jul 19
<b>AQUA ENERGY Continued</b>					
Base Gold Adult Fee (12 Month Renewal Fee)	C	10	995.00	1,015.00	01 Jul 19
Gold 12mth - Adult	C	10	1,068.00	1,085.00	01 Jul 19
Gold 12mth - Concession Renew	C	10	796.00	812.00	01 Jul 19
Gold 12mth - Concession	C	10	867.00	882.00	01 Jul 19
Gold 12mth - Family Renew	C	10	1,658.00	1,691.00	01 Jul 19
Gold 12mth - Family	C	10	1,730.00	1,761.00	01 Jul 19
Gold 6mth - Adult	C	10	570.00	578.00	01 Jul 19
Gold 6mth - Concession	C	10	470.00	476.00	01 Jul 19
Gold 6mth - Family	C	10	901.00	916.00	01 Jul 19
Gold 3mth - Adult	C	10	325.00	325.00	01 Jul 18
Gold 3mth - Concession	C	10	275.00	275.00	01 Jul 18
Gold 3mth - Family	C	10	488.00	493.00	01 Jul 19
<b>Direct Debit Memberships - Fortnightly</b>					
Aquatic Direct Debit - Adult	C	10	15.00	15.00	01 Jul 18
Aquatic Direct Debit - Concession	C	10	11.35	11.70	01 Jul 19
Aquatic Direct Debit - Child	C	10	10.25	10.25	01 Jul 18
Aquatic Direct Debit - Family	C	10	24.75	24.75	01 Jul 18
Gold Direct Debit - Adult	C	10	38.50	39.00	01 Jul 19
Gold Direct Debit - Concession	C	10	30.60	31.20	01 Jul 19
Gold Direct Debit - Family	C	10	63.75	65.00	01 Jul 19
Living Longer Living Stronger Direct Debit	C	10	29.70	30.30	01 Jul 19
Corporate Adult 5+ Direct Debit	C	10	34.50	35.20	01 Jul 19
Corporate Family 5+ Direct Debit	C	10	57.50	58.65	01 Jul 19
Direct Debit - Teen Gym - Fortnightly	C	10		30.30	01 Jul 19
Direct Debit - Boot Camp - Fortnightly (6 sessions per fortnight)	C	10		61.20	01 Jul 19
<b>Personal Training</b>					
Personal Training 1 Hour Session	C	10	59.70	50.00	01 Jul 19
Personal Training 1/2 Hour Session	C	10	38.75	25.00	01 Jul 19
Personal Training 1 Hour Session 1:2	C	10	71.90	60.00	01 Jul 19
Personal Training 1 Hour Session 1:3	C	10	86.75	90.00	01 Jul 19
Personal Training 1 Hour Session 1:4	C	10	107.00	120.00	01 Jul 19
Personal Training Starter Pack 3 x 30 min	C	10		71.00	01 Jul 19
Personal Training Starter Pack 3 x 60 min	C	10		132.00	01 Jul 19
Personal Training 3 Pack - 3 x 30 min	C	10		75.00	01 Jul 19
Personal Training 3 Pack - 3 x 60 min	C	10		150.00	01 Jul 19
Personal Training 10 Pack - 10 x 30 min	C	10		250.00	01 Jul 19
Personal Training 10 Pack - 10 x 60 min	C	10		500.00	01 Jul 19
Boot Camp (per session, casual rate)	C	10		15.30	01 Jul 19
<b>Summer Season Passes - 15 Weeks</b>					
Adult	C	10	106.00	108.00	01 Jul 19
Concession	C	10	85.20	87.00	01 Jul 19
Child (5-15)	C	10	71.00	72.00	01 Jul 19
Family	C	10	177.50	180.00	01 Jul 19
<b>OUTDOOR POOLS</b>					
<b>Single Admission (All Pools)</b>					
Adult	C	10	6.50	6.60	01 Jul 19
Concession	C	10	5.20	5.30	01 Jul 19
Child (4-15)	C	10	4.30	4.40	01 Jul 19
Family	C	10	17.20	17.50	01 Jul 19
<b>Summer Season Passes - 15 Weeks</b>					
Adult	C	10	106.00	108.00	01 Jul 19
Concession	C	10	85.20	87.00	01 Jul 19
Child (4-15)	C	10	71.00	72.00	01 Jul 19
Family	C	10	177.50	180.00	01 Jul 19

2019/20 Budget - Wellington Shire Council  
 APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>LOCAL LAWS</b>					
Affresco Dining Permit Annual Fee	C		178.50	182.00	01 Jul 19
Roadside Trading Permit (12 Weeks fee)	C		745.00	745.00	01 Jul 18
Roadside Trading Permit (26 Weeks fee)	C		1,300.00	1,300.00	01 Jul 18
Roadside Trading Permit (52 Weeks fee)	C		2,300.00	2,300.00	01 Jul 18
Local Laws permit - 1 year	C		68.25	69.50	01 Jul 19
Local Law permit - 3 years	C		163.00	166.00	01 Jul 19
Impounded Vehicle release fee	C		\$314 + towing Fee	320 + Towing fee	01 Jul 19
Local Law Fines	L		100.00 = 1 penalty unit	100 = 1 penalty unit	01 Jul 16
McRoads - Emergency works callout up to 3hrs	C	10	605.00	620.00	01 Jul 19
General Local Laws Impound Release Fee (Replaces specific shopping trolley impound release fee)	C			120.00	01 Jul 19
<b>ANIMALS</b>					
<b>Domestic Animals - Dog Registrations</b>					
Standard Fee	C		150.00	153.00	11 Apr 20
Dangerous, Menacing or Restricted Breed	C		210.00	214.00	11 Apr 20
Guard Dog	C		150.00	153.00	11 Apr 20
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association, kept for working stock, obedience trained with an approved organisation) not applicable to dangerous, menacing, guard dog or restricted breeds	C		46.00	47.00	11 Apr 20
Pension Concession on above of 50%	L		50% of appropriate fee		11 Apr 20
<b>Domestic Animals - Cat Registrations</b>					
Standard Fee	C		150.00	153.00	11 Apr 20
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association)	C		46.00	47.00	11 Apr 20
Pension Concession on above of 50%	C		50% of appropriate fee		11 Apr 20
Animal Cage Deposits (Refundable)	C		67.00	70.00	11 Apr 20
Domestic Animal Business Registration	L		260.00 + Veterinarian fee if applicable	265.00 + Veterinarian fee if applicable	11 Apr 20
DAB Information Access Fee (Request for information specific to the business)	C		75.00	75.00	01 Jul 18
Domestic Animal Business Registration - Breeders 3-10 Fertile Dogs	C		\$2500 flat fee, and \$500 application fee, balance on registration + vet fee if applicable		11 Apr 20
Domestic Animal Business Registration - Breeders requiring Ministerial Approval	C		\$3500 flat fee, \$1000 application fee, balance on registration + vet fee if applicable		11 Apr 20
<b>Impound Penalties</b>					
Release Penalty Dogs & Cats Registered	C		155.00	155.00	01 Jul 16
Release Penalty Unregistered Dogs & Cats, or subsequent impound of Registered animal	C		185.00	185.00	01 Jul 16
Release Penalty Small Livestock - includes Sheep, Goats and Pigs	L		\$76.50 for 1st animal, \$41 per subsequent animal + invoiced transportation costs	\$78 for 1st animal, \$42 per subsequent animal + invoiced transportation costs	01 Jul 19
Release Penalty Large Livestock - includes Cattle and Horses	L		\$127.50 for 1st animal, \$41 per subsequent animal + invoiced transportation costs	\$130 for 1st animal, \$42 per subsequent animal + invoiced transportation costs	01 Jul 19
<b>Sustenance fee, per day per animal - fee may be increased dependent on seasonal availability.</b>					
Small Livestock - includes Sheep, Goats and Pigs	C		14.50	15.00	01 Jul 19
Large Livestock - includes Cattle and Horses	C		19.00	19.50	01 Jul 19
<b>BUILDING</b>					
Building Permits Inspections - Minimum Rate	C	10	171.00	173.00	01 Jul 19
Building Report and Consents	L		283.40	290.40	01 Jul 19
Building Report and Consents - Hoarding Permits	L		287.60	294.70	01 Jul 19
Building Plan Copy	C	10	90.00	91.00	01 Jul 19
Building Plan Search Fee	C	10	65.00	66.00	01 Jul 19
Building Levy	L		0.20	0.20	01 Jul 18
Building Information Certificates	L		46.10	47.20	01 Jul 19
Copy of Building Permit, Occupancy Permit or Certificate of Final Inspection	L		40.00	40.00	01 Jul 17

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**2019/20 Budget - Wellington Shire Council**  
**APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)**

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>BUILDING Continued</b>					
Heritage/Demolition Response	L		83.10	85.20	01.Jul.19
Lodgement Fees – Domestic & Commercial	L		118.90	121.90	01.Jul.19
Stormwater Discharge Point	L		141.20	144.70	01.Jul.19
Swimming Pool Inspections	C	10	150.00	152.00	01.Jul.19
Places of Public Entertainment (POPES)	C	10	332.00	336.00	01.Jul.19
<b>HEALTH</b>					
Requested premises Inspection Fee	C		280.00	283.00	01.Jan.20
Registration - Food Premises- class 1*	C		480.00	485.00	01.Jan.20
Registration - Food Premises- class 2*	C		480.00	485.00	01.Jan.20
Registration – Food Premises – class 2 (Low volume)*	C		275.00	278.00	01.Jan.20
Registration - Food Premises- class 3 *	C		275.00	278.00	01.Jan.20
Registration - Food Premises- class 3 (Low risk)*	C		115.00	117.00	01.Jan.20
Additional Registration Fee - per additional staff over 5 EFT	C		19.50	20.00	01.Jan.20
Water Transport Vehicle	C		365.00	370.00	01.Jan.20
Hairdressers Lifetime Registration one off	C		250.00	253.00	01.Jan.20
Registrations – Hair/Beauty/Skin Penetration	C		140.00	142.00	01.Jan.20
Registrations - Prescribed Accommodation* (Rooming Houses)	C		205.00	208.00	01.Jan.20
Registrations – Caravan Parks per site	L		As per Residential Tenancies (Caravan Parks and Moveable Dwellings Registration and Standards Regulations 2010, No 49 Schedule 2)		01.Jul.16.
Caravan Park - Application for Rigid Annex	C		256.00	259.00	01.Jan.20
* Pro rata registration applies for new registrations					
Transfer of Registration	L		50% of Annual Registration Fee		01.Jul.13
Transfer of Registration Caravan Parks	L		5 x fee units		01.Jul.16
Registration Late fee additional 50%	C		Additional 50%		01.Jul.10
Additional Food Act Inspection Fee - used when premises does not comply with first or second inspection requirements	C		166.00	168.00	01.Jul.19
Penalties - refer to relevant legislation. Penalty amounts are determined as per the Monetary Unit Act	L		Penalties - refer to relevant legislation.	Penalties - refer to relevant legislation	01.Jul.19
Vaccines	C		Cost price + Administration Fee		01.Jul.19
<b>SEPTIC TANK FEES</b>					
Minor alteration	C		210.00	214.00	01.Jul.19
Major alteration	C		416.00	422.00	01.Jul.19
New Septic Tank	C		502.00	508.00	01.Jul.19
Additional Inspections	C		112.00	114.00	01.Jul.19
Reissue of Permits	C		66.00	67.00	01.Jul.19
Report and Consent Request - unsewered areas	C		55.00	56.00	01.Jul.19
<b>PLANNING</b>					
Development Advice Request	C	10	95.00	90.00	01.Jul.19
Planning Permit & Endorsed Plans Search and Copy	C	10	135.00	150.00	01.Jul.19
Planning Permit First Extension of Time	C	10	205.00	200.00	01.Jul.19
Planning Permit Second/Further Extension of Time	C	10		300.00	01.Jul.19
Preparation/Review Section 173 Agreement	C	10	205.00	205.00	01.Jul.18
Strategic Planning Written Advice	C	10	95.00	90.00	01.Jul.19
Valuation (Public Open Space Contribution)	C	10	Cost of valuation	Cost of valuation	01.Jul.17
Fees for Applications for Permits under Section 47 (Reg 9) of the Planning & Environment Act 1987	L		<a href="#">The full schedule of fees can be accessed from the DELWP Legislation and Regulation page.</a>		
Fees for Applications to Amend Permits Under Section 72 (Reg 11) of the Planning & Environment Act 1987	L		<a href="#">The full schedule of fees can be accessed from the DELWP Legislation and Regulation page.</a>		
<b>Council Variations</b>					
Amend Endorsed Plan (if the estimated cost of change is \$10,000 or less, relates to a single dwelling and there is no need for new referrals or public notice)	C		192.00	195.00	01.Jul.19
Heritage	C		NO FEE	NO FEE	01.Jul.18
Liquor Licence Only	C		192.00	195.00	01.Jul.19
Native Vegetation Removal < 10 Hectares	C		192.00	195.00	01.Jul.19

2019/20 Budget - Wellington Shire Council  
 APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>FACILITY HIRE</b>					
<b>Gwen Webb Arts Activity Centre - Hire Charges</b>					
Gwen Webb Centre Hire - Full Day*	C	10	56.00	57.00	01.Jul.19
Regular Hire (6 hours or less)	C	10	33.00	34.00	01.Jul.19
<b>LEVEL 2 FACILITY HIRE CHARGES: Stephenson Park &amp; Sale Main Ovals, Sale Velodrome, Sale Lions Park (Little Athletics)</b>					
Part or full day hire - (community groups) #	C	10	115.00	118.00	01.Jul.19
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01.Jul.18
Regular School Use - per season/per ground	C	10	226.00	231.00	01.Jul.19
Commercial/Private- Full Day*	C	10	379.00	387.00	01.Jul.19
Stephenson Park - Baseball Pitch Hire Charges (Level 2) (includes Baseball Oval)	C	10	115.00	118.00	01.Jul.19
<b>LEVEL 3 FACILITY HIRE CHARGES: Warruk Oval</b>					
Part or full day hire - (community groups) #	C	10	87.00	89.00	01.Jul.19
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01.Jul.18
Regular School Use - per season/per ground	C	10	170.00	173.00	01.Jul.19
Commercial/Private- Full Day*	C	10	252.00	257.00	01.Jul.19
<b>LEVEL 4 FACILITY HIRE CHARGES: Stephenson Park - Rotary Oval or Baseball Oval (excluding pitch), Stead Street Oval</b>					
Part or full day hire - (community groups) #	C	10	59.00	60.00	01.Jul.19
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01.Jul.18
Regular School Use - per season/per ground	C	10	114.00	116.00	01.Jul.19
Commercial/Private- Full Day*	C	10	126.00	129.00	01.Jul.19
<b>Stephenson Park Upstairs Function Room</b>					
Seasonal user group subsidised rate - Full Day**	C	10	55.00	56.00	01.Jul.19
Non seasonal user Community Group - Full Day*	C	10	226.00	231.00	01.Jul.19
Commercial/Private- Full Day*	C	10	368.00	375.00	01.Jul.19
Light Usage Fee (rate per hour) (includes plug-in portable lighting)	C	10	15.00	16.00	01.Jul.19
Light Usage Fee (rate per hour) 150 lux at Stephenson Park	C	10	30.00	31.00	01.Jul.19
Toilet cleaning charges to be added to Casual hire if applicable	C	10	32.00	33.00	01.Jul.19
*Half day hire = 50% of scheduled full day fee, **Half day = 4 hours or less, Seasonal Hire includes use of toilets and rubbish disposal					
**Usage by seasonal hirers during the scheduled season is free, usage outside of the regular booking will attract this fee.					
# A 92% discount is applied to Seasonal Users of the Part or full day community group hire					
<b>MEETING ROOMS</b>					
<b>Yarram Meeting Rooms</b>					
Meeting Room 1 or 2 (max 25 people) per day Community Rate	C	10	55.00	Free usage for community groups	01.Jul.19
Both Meeting Rooms 1 & 2 (max 50 people) per day Community Rate	C	10	110.00	Free usage for community groups	01.Jul.19
Both Meeting Rooms 1 & 2 (max 50 people) per day Commercial Rate	C	10	220.00	225.00	01.Jul.19
Consulting Room 1 or 2 per hour	C	10	7.00	10.00	01.Jul.19
Consulting Room 1 or 2 per day	C	10	37.00	40.00	01.Jul.19
<b>Wellington Centre Meeting Rooms</b>					
Wayput Room per half day Standard Rate	C	10	125.00	130.00	01.Jul.19
Wayput Room per day Standard Rate	C	10	200.00	205.00	01.Jul.19
Carang Carang Room per half day Standard Rate	C	10	155.00	160.00	01.Jul.19
Carang Carang Room per day Standard Rate	C	10	295.00	300.00	01.Jul.19
Wellington Room per half day Standard Rate	C	10	200.00	205.00	01.Jul.19
Wellington Room per day Standard Rate	C	10	400.00	410.00	01.Jul.19
Function Gathering area per half day Standard Rate	C	10	155.00	160.00	01.Jul.19
Function Gathering area per day Standard Rate	C	10	295.00	300.00	01.Jul.19
Setup fee for room configuration (optional)	C	10	50.00	50.00	01.Jul.18
<b>LAKESIDE ENTERTAINMENT &amp; ARTS FACILITY (LEAF)</b>					
Weddings and Commercial Organisations	C	10	190.00	194.00	01.Jul.19
Not for profit/community organisations	C	10	-	-	01.Jul.19
Use of Concertina Doors	C	10	145.00	148.00	01.Jul.19
Use of Concertina Doors Community Groups	C	10	75.00	76.00	01.Jul.19
<b>CIRCUS</b>					
Recreation Reserve Fees (Circus) Daily Fees	C	10	870.00	887.00	01.Jul.19

2019/20 Budget - Wellington Shire Council  
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C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>MOORINGS</b>					
Mooring Fees - Annual Licence	C	10	918.00	937.00	01 Jul 19
Mooring, Temporary, Weekly, Min 2 weeks (\$116.00), Max 12 weeks	C	10	54.30	56.00	01 Jul 19
Transfer of Mooring Fee	C	10	45.90	47.00	01 Jul 19
<b>AERODROMES</b>					
Establishment fee for setting up user agreements - for new user agreements on Council Owned or Controlled Land	C	10	111.20	114.00	01 Jul 19
West Sale Airport Service Charge - Terminal Access - Per day for charter/commercial flights Rate capped to 100 days p.a.	C	10	112.20	115.00	01 Jul 19
West Sale Airport Service Charge - Use of Ainside Apron Areas - per m2 p.a. Aircraft parking or equipment storage. User agreement to be established for periods in excess of 28 continuous days Minimum charge \$275.00 (based on 100m2 for 1 month).	C	10	33.70	35.00	01 Jul 19
West Sale Airport / Yarram Aerodrome Service Charge - Annual User Licence Agreement - Recreational Use	C	10	142.80	146.00	01 Jul 19
West Sale Airport/Yarram Aerodrome Service Charge - Ann. User Licence Agreement - Light commercial use	C	10	663.00	677.00	01 Jul 19
West Sale Airport/Yarram Aerodrome Service Charge - Annual User Licence Agreement - Commercial Use.	C	10	1,326.00	1,353.00	01 Jul 19
West Sale Airport - Landing Fees Fee applied per aircraft landing (landing and take-off) no charge for touch and goes. Military and other Aircraft with WSA and Yarram licence agreement exempt. GA registered aircraft ≤1550kg exempt GA registered aircraft > 1550kg \$3.10/tonne pro-rata.	C	10	3.10	3.20	01 Jul 19
Yarram Aerodrome - Landing Fees Fee applied per aircraft landing (landing and take-off) no charge for touch and goes. Military and other Aircraft with Yarram and WSA licence agreement exempt. GA registered aircraft ≤ 1550kg exempt. GA registered aircraft > 1550kg \$1.50/tonne pro-rata.	C	10	1.50	1.50	10 Nov 16
<b>SALEYARDS</b> Fees have remained unchanged since 1 April 2018.					
<b>Prime Sales</b>					
Weighted Cattle	C	10	22.00	22.00	01 Apr 18
Weighted Bulls	C	10	29.26	29.26	01 Apr 18
Unweighted Cattle	C	10	15.51	15.51	01 Apr 18
Unweighted Bulls	C	10	22.00	22.00	01 Apr 18
Calves	C	10	3.63	3.63	01 Apr 18
Goats	C	10	1.76	1.76	01 Apr 18
Pigs	C	10	2.97	2.97	01 Apr 18
Droving Fee	C	10	2.53	2.53	01 Apr 18
<b>Store Sales</b>					
Unweighted Cattle	C	10	15.51	15.51	01 Apr 18
Unweighted Bulls	C	10	22.00	22.00	01 Apr 18
Unit (Cow and Calf)	C	10	19.14	19.14	01 Apr 18
Calves	C	10	3.63	3.63	01 Apr 18
<b>Buyer / NLIS Fee</b>					
Store Sales, Wednesday Calf Sales	C	10	2.75	2.75	01 Apr 18
Clearing Sales	C	10	2.75	2.75	01 Apr 18
<b>Sheep Sales</b>					
Sheep Sales	C	10	1.87	1.87	01 Apr 18
<b>Other</b>					
Weigh Only	C	10	11.66	11.66	01 Apr 18
Scan Only	C	10	6.27	6.27	01 Apr 18
On Delivery Fee - Cattle	C	10	6.27	6.27	01 Apr 18
On Delivery Fee - Sheep	C	10	0.44	0.44	01 Apr 18
Post Breeder Tags - No Tag. Saleyards tag applied by GRLE	C	10	37.95	37.95	01 Apr 18
Agent Fee - Special Sales	C	10	147.73	147.73	01 Apr 18
Auctioneers Fees	C	10	134.40	134.40	01 Apr 18
Buyers Reports	C	10	0.11	0.11	01 Apr 18

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**2019/20 Budget - Wellington Shire Council**  
**APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)**

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
<b>SALEYARDS Continued</b>					
Fees have remained unchanged since 1 April 2018.					
Flooring Sales	C	10	11.00	11.00	01 Apr 18
Truck Wash	C	10	1.45	1.45	01 Apr 18
Cow Manure	C	10	16.50	16.50	01 Apr 18
Stock Feed Fee	C	10	22.00	22.00	01 Apr 18
Call Outs (After Hours) - Feed Fee First Hour	C	10		200.00	01 Jul 19
Call Outs (After Hours) - Additional Hours	C	10		100.00	01 Jul 19
<b>MAP SALES</b>					
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A3 Colour	C	10	12.75	13.00	01 Jul 19
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A2 Colour	C	10	18.80	19.00	01 Jul 19
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A1 Colour	C	10	31.50	32.00	01 Jul 19
Hardcopy - Aerial Photo Plot A4	C	10	12.70	13.00	01 Jul 19
Hardcopy - Aerial Photo Plot A3	C	10	18.80	19.00	01 Jul 19
Hardcopy - Aerial Photo Plot A2	C	10	31.50	32.00	01 Jul 19
Hardcopy - Aerial Photo Plot A1	C	10	42.80	43.50	01 Jul 19
Softcopy - Aerial Photo - sent to email address	C	10	10.20	10.50	01 Jul 19
<b>TIPPING FEES</b>					
Commercial Tonne	C	10	166.00	172.00	01 Jul 19
Compacted Commercial	C	10	178.00	184.00	01 Jul 19
Commercial m3	C	10	67.00	69.00	01 Jul 19
Domestic m3	C	10	34.00	35.00	01 Jul 19
Greenwaste m3	C	10	15.00	15.00	01 Jul 17
Timber waste	C	10	30.00	30.00	01 Jul 18
Clean Concrete Tonne	C	10	31.00	32.00	01 Jul 19
Clean Concrete m3	C	10	45.00	46.00	01 Jul 19
Separated Recyclables m3	C	10	-	-	01 Jul 19
Asbestos per tonne	C	10	100.00	100.00	01 Jul 16
Single Mattress	C	10	10.00	12.50	01 Jul 19
Double Mattress	C	10	15.00	17.50	01 Jul 19
E-Waste Fees	C	10	-	-	01 Jul 19
Recyclable Plastic Drums (Non Drum muster) <5lt	C	10	-	0.50	01 Jul 19
Recyclable Plastic Drums (Non Drum muster) 20lt	C	10	-	1.50	01 Jul 19
Clean Fill m3	C	10	-	46.00	01 Jul 19
Clean Fill Tonne	C	10	-	33.00	01 Jul 19
<b>ROADS</b>					
Rechargeable works	C	10	By Quote	By Quote	01 Jul 18
Consent for Works Within Road Reserve	L		\$81.60 - \$586.00	\$83.20 - \$597.70	01 Jul 19
<b>FIRE HAZARD RECOVERY</b>					
Recovery cost for Fire Hazard Removal Contractor plus admin fee	C	10	Admin Cost \$105 + contractor cost	Admin Cost \$107 + contractor cost	01 Jul 19
Recovery cost for Contractor "call out" plus an administration fee	C	10	Admin Cost \$105 + contractor cost	Admin Cost \$107 + contractor cost	01 Jul 19
<b>FINANCE</b>					
Dishonoured Direct Debit Fees	C		30.00	30.00	01 Jul 16
Dishonoured Cheque Fees	C		35.00	35.00	01 Jul 09
Reissue Payment Fee	C		15.00	15.00	01 Jul 18
Land Information Certificates	L		26.30	26.30	01 Jul 18
Land Information Certificate – Urgent Fee	C	10	80.00	80.00	01 Jul 18
Duplicate Rate Notice	C	10	10.00	10.00	01 Jul 16
Rate Related Archive Search per hour	C	10	51.00	51.00	01 Jul 18
<b>FREEDOM OF INFORMATION</b>					
Freedom of Information Request	L		28.90	29.60	01 Jul 19
Freedom of Information Search Charges per hour or part of an hour (except if on a computer)	L		21.40	22.20	01 Jul 19
Freedom of Information Supervision Charges Per Quarter hour	L		5.30	5.60	01 Jul 19
Freedom of Information Photocopies-A4 (per page)	L		0.20	0.20	01 Jul 16

**WELLINGTON SHIRE COUNCIL  
STRATEGIC RESOURCE PLAN**

*For the four years ended 30 June 2023*

**Comprehensive Income Statement  
For the four years ended 30 June 2023**

	2020	2021	2022	2023
	\$'000	\$'000	\$'000	\$'000
<b>Income</b>				
Rates and charges	63,780	65,095	66,538	68,014
Statutory fees and fines	882	923	918	908
User fees	7,387	7,225	7,381	7,502
Grants - Operating	16,042	15,459	15,767	16,083
Grants -Capital	8,144	7,430	4,770	6,290
Contributions - monetary- Operating	191	117	119	122
Contributions - monetary- Capital	425	827	100	100
Other income- Operating	2,772	2,772	2,783	2,822
Other income- Capital	179	-	-	-
<b>Total income</b>	<b>99,802</b>	<b>99,848</b>	<b>98,376</b>	<b>101,869</b>
<b>Expenses</b>				
Employee costs	27,786	28,030	28,754	29,726
Materials and services	35,906	34,307	33,364	32,348
Bad and doubtful debts	92	93	95	97
Depreciation and amortisation	24,776	26,274	27,285	27,169
Borrowing costs	243	407	456	477
Other expenses	734	576	529	540
Net loss on disposal of property, infrastructure, plant and equipment	906	979	508	979
<b>Total expenses</b>	<b>90,443</b>	<b>90,686</b>	<b>91,391</b>	<b>91,338</b>
<b>Surplus/(deficit) for the year</b>	<b>8,359</b>	<b>9,162</b>	<b>6,985</b>	<b>10,531</b>
<b>Other comprehensive income</b>				
<b>Items that will not be reclassified to surplus or deficit in future</b>				
Net asset revaluation increment/(decrement)	-	-	-	-
<b>Total comprehensive result</b>	<b>8,359</b>	<b>9,162</b>	<b>6,985</b>	<b>10,531</b>

The Comprehensive Income Statement shows what is expected to happen over the next four years in respect of income, expenses and other gains/losses.

The bottom line shows the movement in Council's financial position during the next four years which is reflected in the movement in net assets/equity in the balance sheet.

**KEY ASSUMPTIONS**

In developing the Strategic Resource Plan, it is necessary to consider number of external factors impacting on Council with the major impact being the cap on rates increases from 2016/17. In order to accommodate these factors, Council has continued its focus on cost reductions through operational efficiencies, resulting in minimal increases in expenditure over the term of this strategic resource plan.

During 2019/20 rates and charges (which includes interest on rates and charges and special charge scheme income) will contribute 65.9% of total income. The general rate income will be calculated within the Fair Go Rates system and as per the Ministerial directive of 2.50% rise for 2019/20 (2018/19-2.25%). The Waste Infrastructure charge will remain at \$55, the Garbage charge at \$222 and the EPA Levy Charge at \$16.92 for each property that receives a garbage collection service. An increase of 2.50% in the general rate in the dollar has been projected in subsequent year. Over the next four years, owner contribution towards road construction special charge schemes will peak at \$933,000 in 2019/20.

Fees and Charges (including statutory fees) will contribute approximately 8.3% of the Council's total income in 2019/20 and will increase in line with CPI over the next 4 years, where pricing is controlled by the Council rather than set by legislation.

External Grants and Contributions over the next four years will range from 21% to 24% of total income. These are used to fund both capital and operating expenditure. Capital grants are used to fund capital projects and are based on confirmed funding levels. The next five year Roads to Recovery (R2R) funding will commence in 2020 and Council has been allocated \$12.6M. Council has assumed a 2.0% increase for Victoria Grants Commission allocation for 2019/20 and subsequent years, with other recurrent operating grants forecast to increase by between 1% and 2%.

Employee Costs are projected to rise by between 2.5% and 3.5% providing for a negotiation of new Enterprise Agreement in 2019/20 and allowing for annual movement between banding levels. Staff numbers will decrease over the next three years due to the conclusion of temporary funded positions.

Materials and Services costs are driven by a number of external factors including prevailing economic conditions (such as drought and fuel prices), industry specific issues and CPI. During 2019/20 Council will provide \$1M to support drought initiatives projects.

**Balance Sheet**  
**For the four years ended 30 June 2023**

	2020 \$'000	2021 \$'000	2022 \$'000	2023 \$'000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	52,594	40,728	33,419	35,224
Trade and other receivables	5,947	5,786	6,137	6,069
Other financial assets	25,000	25,000	25,000	25,000
Other assets	410	410	410	410
<b>Total current assets</b>	<b>83,951</b>	<b>71,924</b>	<b>64,966</b>	<b>66,703</b>
<b>Non-current assets</b>				
Trade and other receivables	2,792	3,417	3,894	4,321
Property, infrastructure, plant and equipment	918,555	937,586	949,662	957,666
Intangible assets	1,894	1,776	2,996	2,447
<b>Total non-current assets</b>	<b>923,241</b>	<b>942,779</b>	<b>956,552</b>	<b>964,434</b>
<b>Total assets</b>	<b>1,007,192</b>	<b>1,014,703</b>	<b>1,021,518</b>	<b>1,031,137</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Trade and other payables	7,773	7,475	7,300	7,111
Trust funds and deposits	1,066	1,156	1,136	1,226
Provisions	9,436	9,555	7,980	8,320
Interest-bearing loans and borrowings	801	986	1,149	1,282
<b>Total current liabilities</b>	<b>19,076</b>	<b>19,172</b>	<b>17,565</b>	<b>17,939</b>
<b>Non-current liabilities</b>				
Provisions	14,384	11,598	12,570	11,440
Interest-bearing loans and borrowings	6,966	8,005	8,471	8,313
<b>Total non-current liabilities</b>	<b>21,370</b>	<b>19,603</b>	<b>21,041</b>	<b>19,753</b>
<b>Total liabilities</b>	<b>40,446</b>	<b>38,775</b>	<b>38,606</b>	<b>37,692</b>
<b>Net assets</b>	<b>966,746</b>	<b>975,928</b>	<b>982,912</b>	<b>993,445</b>
<b>Equity</b>				
Accumulated surplus	381,674	390,842	397,635	406,234
Reserves	585,072	585,086	585,277	587,211
<b>Total Equity</b>	<b>966,746</b>	<b>975,928</b>	<b>982,912</b>	<b>993,445</b>

*The Balance Sheet provides a snapshot of the Council's expected financial position at the end of each of the next four years. Total equity represents the net worth of Council.*

**Statement of Changes in Equity  
For the four years ended 30 June 2023**

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2020</b>				
Balance at beginning of the financial year	957,387	373,597	574,337	9,453
Surplus/(deficit) for the year	9,359	9,359	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(3,142)	-	3,142
Transfers from other reserves	-	1,860	-	(1,860)
<b>Balance at end of the financial year</b>	<b>966,746</b>	<b>381,674</b>	<b>574,337</b>	<b>10,735</b>
<b>2021</b>				
Balance at beginning of the financial year	966,746	381,674	574,337	10,735
Surplus/(deficit) for the year	9,182	9,182	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(3,028)	-	3,028
Transfers from other reserves	-	3,014	-	(3,014)
<b>Balance at end of the financial year</b>	<b>975,928</b>	<b>390,842</b>	<b>574,337</b>	<b>10,749</b>
<b>2022</b>				
Balance at beginning of the financial year	975,928	390,842	574,337	10,749
Surplus/(deficit) for the year	6,984	6,984	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(3,111)	-	3,111
Transfers from other reserves	-	2,920	-	(2,920)
<b>Balance at end of the financial year</b>	<b>982,912</b>	<b>397,635</b>	<b>574,337</b>	<b>10,940</b>
<b>2023</b>				
Balance at beginning of the financial year	982,912	397,635	574,337	10,940
Surplus/(deficit) for the year	10,533	10,533	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(3,232)	-	3,232
Transfers from other reserves	-	1,298	-	(1,298)
<b>Balance at end of the financial year</b>	<b>993,445</b>	<b>406,234</b>	<b>574,337</b>	<b>12,874</b>

**Statement of Cash Flows**  
**For the four years ended 30 June 2023**

	2020 Inflows/ (Outflows) \$'000	2021 Inflows/ (Outflows) \$'000	2022 Inflows/ (Outflows) \$'000	2023 Inflows/ (Outflows) \$'000
<b>Cash flows from operating activities</b>				
Rates and charges	63,144	64,268	65,824	67,348
Statutory fees and fines	882	923	918	936
User fees	7,277	7,290	7,378	7,506
Grants - operating	15,836	15,665	15,561	16,289
Grants - capital	9,644	7,430	4,770	6,290
Contributions- monetary	618	944	219	222
Interest received	1,800	1,836	1,873	1,910
Trust funds and deposits taken	270	162	274	165
Other receipts	1,151	936	910	912
Employee costs	(27,436)	(27,967)	(28,568)	(29,476)
Materials and services	(35,080)	(34,605)	(33,539)	(32,539)
Trust funds and deposits repaid	(290)	(72)	(294)	(75)
Other payments	(906)	(3,399)	(1,414)	(1,677)
<b>Net cash provided by/(used in) operating activities</b>	<b>38,908</b>	<b>33,411</b>	<b>33,912</b>	<b>37,811</b>
<b>Cash flows from investing activities</b>				
Payments for property, infrastructure, plant and equipment	(40,489)	(46,724)	(42,295)	(36,259)
Proceeds from sale of property, infrastructure, plant and equipment	457	557	807	657
Payments for investments	(179,675)	(184,675)	(189,675)	(194,675)
Proceeds from investments	179,767	184,768	189,769	194,772
<b>Net cash provided by/(used in) investing activities</b>	<b>(39,940)</b>	<b>(46,074)</b>	<b>(41,394)</b>	<b>(35,505)</b>
<b>Cash flows from financing activities</b>				
Finance costs	(243)	(407)	(456)	(477)
Proceeds from borrowings	6,473	2,005	1,615	1,125
Repayment of borrowings	(6,289)	(801)	(966)	(1,149)
<b>Net cash provided by/(used in) financing activities</b>	<b>(59)</b>	<b>797</b>	<b>173</b>	<b>(501)</b>
Net increase (decrease) in cash and cash equivalents	(3,091)	(11,866)	(7,309)	1,805
Cash and cash equivalents at the beginning of the financial year	55,685	52,594	40,728	33,419
<b>year</b>	<b>52,594</b>	<b>40,728</b>	<b>33,419</b>	<b>35,224</b>

*The Cash Flow Statement shows the expected movement in cash over the next four years*

The net cash flows from operating activities shows the expected cash available after providing services to the community. These funds along with net cash provided by financing activities are used to fund ongoing capital requirements

**Statement of Capital Works  
For the four years ended 30 June 2023**

	2020 \$'000	2021 \$'000	2022 \$'000	2023 \$'000
<b>Property</b>				
Land	-	-	-	-
Landfill improvements	75	900	900	85
<b>Total land</b>	<b>75</b>	<b>900</b>	<b>900</b>	<b>85</b>
Buildings	11,149	8,614	4,770	4,945
<b>Total buildings</b>	<b>11,149</b>	<b>8,614</b>	<b>4,770</b>	<b>4,945</b>
<b>Total property</b>	<b>11,224</b>	<b>9,514</b>	<b>5,670</b>	<b>5,030</b>
<b>Plant and equipment</b>				
Plant, Machinery & Equipment	1,908	2,557	2,958	2,588
Furniture & Equipment	360	37	33	33
Computers & Communications	230	182	182	188
Book stock	244	284	254	259
<b>Total plant and equipment</b>	<b>2,742</b>	<b>3,060</b>	<b>3,427</b>	<b>3,068</b>
<b>Infrastructure</b>				
Roads	12,814	13,309	18,420	19,030
Bridges	1,469	780	795	1,102
Footpaths	1,870	6,882	1,836	1,533
Drainage	450	1,440	1,545	2,404
Off Street Car Parks	450	1,752	1,553	55
Aerodromes	1,414	653	695	178
Parks, Open Space, Streetscapes	3,280	4,850	2,617	2,193
Recreation, Leisure, Community Facilities	2,802	2,031	2,635	1,450
Waste Management	465	200	65	40
Other Infrastructure	529	1,645	900	-
<b>Total Infrastructure</b>	<b>25,841</b>	<b>33,542</b>	<b>31,061</b>	<b>27,985</b>
<b>Intangibles</b>	<b>682</b>	<b>608</b>	<b>137</b>	<b>176</b>
<b>Total capital works expenditure</b>	<b>40,489</b>	<b>46,724</b>	<b>40,295</b>	<b>36,259</b>
<b>Represented by:</b>				
New asset expenditure	405	-	-	-
Asset renewal expenditure	23,688	26,832	26,255	25,607
Asset expansion expenditure	4,593	9,310	4,784	2,483
Asset upgrade expenditure	11,803	10,582	9,256	8,169
<b>Total capital works expenditure</b>	<b>40,489</b>	<b>46,724</b>	<b>40,295</b>	<b>36,259</b>

The Statement of Capital Works shows the expected expenditure on capital works over the next four years

**Capital Works Strategies**

The capital works program over the four year period (as part of the ten year capital works program) will continue to be refined to ensure alignment with Asset Management Plan objectives and strategies. All projects are evaluated on a case by case basis, taking into account public safety, community need, legislative requirements and availability of funding, both internal and external. Essential to Council achieving its Asset Management Plan objectives over the next four years is the continuation of the Roads to Recovery funding initiative of \$12.48 million.

**Borrowing Strategies**

Council's Long Term Financial Plan, takes into consideration the need to plan carefully for funding the renewal of infrastructure assets, and remain a financially sustainable organisation.

New borrowings have been forecast for all years from 2019/20 to 2022/23 to partly fund major capital projects. Borrowings are utilised by Council to spread the impact across generations of the community utilising assets. At the end of the four year financial period, total debt is forecast to be \$9.60 million - well within the relevant Local Government Reporting Framework indicators.

Other Information  
For the four years ended 30 June 2023

1. Summary of planned capital works expenditure

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2020</b>										
<b>Property</b>										
<b>Land</b>										
Land	-	-	-	-	-	-	-	-	-	-
Landfill Improvements	75	-	-	-	75	75	-	-	75	-
<b>Total Land</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>75</b>	<b>-</b>
<b>Buildings</b>										
Buildings	11,149	-	4,985	4,347	1,817	11,149	3,000	232	5,067	2,850
<b>Total Buildings</b>	<b>11,149</b>	<b>-</b>	<b>4,985</b>	<b>4,347</b>	<b>1,817</b>	<b>11,149</b>	<b>3,000</b>	<b>232</b>	<b>5,067</b>	<b>2,850</b>
<b>Total Property</b>	<b>11,224</b>	<b>-</b>	<b>4,985</b>	<b>4,347</b>	<b>1,892</b>	<b>11,224</b>	<b>3,000</b>	<b>232</b>	<b>5,142</b>	<b>2,850</b>
<b>Plant &amp; Equipment</b>										
Plant, Machinery & Equipment	1,908	-	1,908	-	-	2,001	-	-	2,001	-
Furniture & Equipment	360	-	153	29	181	267	-	27	240	-
Computers & Communications	230	-	143	87	-	230	-	-	230	-
Book stock	244	-	225	19	-	244	-	-	244	-
<b>Total Plant &amp; Equipment</b>	<b>2,742</b>	<b>-</b>	<b>2,429</b>	<b>132</b>	<b>181</b>	<b>2,742</b>	<b>-</b>	<b>27</b>	<b>2,715</b>	<b>-</b>
<b>Infrastructure</b>										
Roads	12,814	-	9,338	3,428	50	12,814	3,550	965	8,090	-
Bridges	1,469	-	905	564	-	1,469	725	200	544	-
Footpaths	1,899	-	800	26	1,244	1,899	-	-	1,899	-
Drainage	450	-	300	60	-	450	-	-	150	300
Recreation, Leisure, Community Facilities	2,801	-	1,752	945	104	2,801	250	40	2,214	297
Waste Management	465	200	144	121	-	465	-	-	465	-
Parks, Open Space, Streetscapes	3,280	-	2,013	685	582	3,280	610	104	1,120	1,446
Aerodromes	1,414	205	324	530	355	1,414	-	-	404	1,010
Off Street Car Parks	450	-	410	40	-	450	-	-	450	-
Other Infrastructure	829	-	385	334	110	829	-	-	259	570
<b>Total Infrastructure</b>	<b>25,841</b>	<b>405</b>	<b>16,259</b>	<b>6,732</b>	<b>2,445</b>	<b>25,841</b>	<b>5,144</b>	<b>909</b>	<b>16,165</b>	<b>3,623</b>
<b>Intangibles</b>	<b>682</b>	<b>-</b>	<b>15</b>	<b>592</b>	<b>75</b>	<b>682</b>	<b>-</b>	<b>-</b>	<b>682</b>	<b>-</b>
<b>Total capital works expenditure</b>	<b>40,489</b>	<b>405</b>	<b>23,688</b>	<b>11,803</b>	<b>4,563</b>	<b>40,489</b>	<b>8,144</b>	<b>1,168</b>	<b>24,704</b>	<b>6,473</b>

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WELLINGTON SHIRE COUNCIL  
STRATEGIC RESOURCE PLAN

2021	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
<b>Land</b>										
Land	-	-	-	-	-	-	-	-	-	-
Landfill Improvements	900	-	-	-	900	900	-	-	900	-
<b>Total Land</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>-</b>
<b>Buildings</b>										
Buildings	8,815	-	4,418	2,705	1,492	8,815	1,740	86	5,734	1,055
<b>Total Buildings</b>	<b>8,815</b>	<b>-</b>	<b>4,418</b>	<b>2,705</b>	<b>1,492</b>	<b>8,815</b>	<b>1,740</b>	<b>86</b>	<b>5,734</b>	<b>1,055</b>
<b>Total Property</b>	<b>9,515</b>	<b>-</b>	<b>4,418</b>	<b>2,705</b>	<b>2,392</b>	<b>9,515</b>	<b>1,740</b>	<b>86</b>	<b>6,634</b>	<b>1,055</b>
<b>Plant &amp; Equipment</b>										
Plant, Machinery & Equipment	2,557	-	2,557	-	-	2,557	300	-	2,257	-
Furniture & Equipment	37	-	-	-	37	37	10	-	27	-
Computers & Communications	182	-	182	-	-	182	-	-	182	-
Book stock	284	-	230	19	35	284	-	-	284	-
<b>Total Plant &amp; Equipment</b>	<b>3,060</b>	<b>-</b>	<b>2,969</b>	<b>19</b>	<b>72</b>	<b>3,060</b>	<b>310</b>	<b>-</b>	<b>2,750</b>	<b>-</b>
<b>Infrastructure</b>										
Roads	13,309	-	9,490	3,692	127	13,309	2,430	700	10,179	-
Bridges	780	-	708	72	-	780	-	-	780	-
Footpaths	6,882	-	2,412	25	4,445	6,882	2,500	631	3,751	-
Drainage	1,440	-	75	415	950	1,440	-	300	184	950
Recreation, Leisure, Community Facilities	2,031	-	1,850	85	97	2,031	200	100	1,731	-
Waste Management	200	-	150	50	-	200	-	-	200	-
Parks, Open Space, Streetscapes	4,850	-	3,141	1,218	491	4,850	250	10	4,590	-
Aerodromes	652	-	151	144	356	652	-	-	652	-
Off Street Car Parks	1,752	-	1,432	240	80	1,752	-	-	1,752	-
Other Infrastructure	1,645	-	38	1,309	300	1,645	-	-	1,645	-
<b>Total Infrastructure</b>	<b>33,541</b>	<b>-</b>	<b>19,445</b>	<b>7,250</b>	<b>6,846</b>	<b>33,541</b>	<b>5,380</b>	<b>1,747</b>	<b>25,484</b>	<b>950</b>
<b>Intangibles</b>	<b>608</b>	<b>-</b>	<b>-</b>	<b>608</b>	<b>-</b>	<b>608</b>	<b>-</b>	<b>-</b>	<b>608</b>	<b>-</b>
<b>Total capital works expenditure</b>	<b>46,724</b>	<b>-</b>	<b>26,832</b>	<b>10,582</b>	<b>9,310</b>	<b>46,724</b>	<b>7,430</b>	<b>1,833</b>	<b>35,456</b>	<b>2,005</b>

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WELLINGTON SHIRE COUNCIL  
STRATEGIC RESOURCE PLAN

2022	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
<b>Land</b>										
Land	-	-	-	-	-	-	-	-	-	-
Landfill Improvements	900	-	-	-	900	900	-	-	900	-
<b>Total Land</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>-</b>
<b>Buildings</b>										
Buildings	4,770	-	2,982	1,068	720	4,770	960	-	3,810	-
<b>Total Buildings</b>	<b>4,770</b>	<b>-</b>	<b>2,982</b>	<b>1,068</b>	<b>720</b>	<b>4,770</b>	<b>960</b>	<b>-</b>	<b>3,810</b>	<b>-</b>
<b>Total Property</b>	<b>5,670</b>	<b>-</b>	<b>2,982</b>	<b>1,068</b>	<b>1,620</b>	<b>5,670</b>	<b>960</b>	<b>-</b>	<b>4,710</b>	<b>-</b>
<b>Plant &amp; Equipment</b>										
Plant, Machinery & Equipment	2,958	-	2,958	-	-	2,958	-	-	2,958	-
Furniture & Equipment	33	-	-	-	33	33	10	-	23	-
Computers & Communications	182	-	182	-	-	182	-	-	182	-
Book stock	254	-	235	19	-	254	-	-	254	-
<b>Total Plant &amp; Equipment</b>	<b>3,427</b>	<b>-</b>	<b>3,375</b>	<b>19</b>	<b>33</b>	<b>3,427</b>	<b>10</b>	<b>-</b>	<b>3,417</b>	<b>-</b>
<b>Infrastructure</b>										
Roads	18,420	-	12,249	5,701	469	18,420	3,600	600	14,220	-
Bridges	795	-	729	66	-	795	-	-	795	-
Footpaths	1,836	-	923	25	888	1,836	-	-	1,836	-
Drainage	1,545	-	1,015	530	-	1,545	-	320	810	415
Recreation, Leisure, Community Facilities	2,635	-	1,795	40	800	2,635	200	100	1,835	700
Waste Management	65	-	32	33	-	65	-	-	65	-
Parks, Open Space, Streetscapes	2,617	-	1,066	103	427	2,617	-	-	2,117	500
Aerodromes	695	-	79	70	547	695	-	-	695	-
Off Street Car Parks	1,553	-	1,053	499	-	1,553	-	-	1,553	-
Other Infrastructure	900	-	-	900	-	900	-	-	900	-
<b>Total Infrastructure</b>	<b>31,061</b>	<b>-</b>	<b>19,873</b>	<b>8,057</b>	<b>3,131</b>	<b>31,061</b>	<b>3,800</b>	<b>1,020</b>	<b>24,626</b>	<b>1,615</b>
<b>Intangibles</b>	<b>137</b>	<b>-</b>	<b>25</b>	<b>112</b>	<b>-</b>	<b>137</b>	<b>-</b>	<b>-</b>	<b>137</b>	<b>-</b>
<b>Total capital works expenditure</b>	<b>40,295</b>	<b>-</b>	<b>26,255</b>	<b>9,256</b>	<b>4,784</b>	<b>40,295</b>	<b>4,770</b>	<b>1,020</b>	<b>32,880</b>	<b>1,615</b>

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WELLINGTON SHIRE COUNCIL  
STRATEGIC RESOURCE PLAN

2023	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
<b>Land</b>										
Land	-	-	-	-	-	-	-	-	-	-
Landfill Improvements	85	-	-	-	85	85	-	-	85	-
<b>Total Land</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>-</b>
<b>Buildings</b>										
Buildings	4,945	-	3,111	1,099	735	4,945	980	-	3,965	-
<b>Total Buildings</b>	<b>4,945</b>	<b>-</b>	<b>3,111</b>	<b>1,099</b>	<b>735</b>	<b>4,945</b>	<b>980</b>	<b>-</b>	<b>3,965</b>	<b>-</b>
<b>Total Property</b>	<b>5,030</b>	<b>-</b>	<b>3,111</b>	<b>1,099</b>	<b>820</b>	<b>5,030</b>	<b>980</b>	<b>-</b>	<b>4,050</b>	<b>-</b>
<b>Plant &amp; Equipment</b>										
Plant, Machinery & Equipment	2,588	-	2,588	-	-	2,588	-	-	2,588	-
Furniture & Equipment	33	-	-	-	33	33	10	-	23	-
Computers & Communications	188	-	188	-	-	188	-	-	188	-
Book stock	259	-	239	20	-	259	-	-	259	-
<b>Total Plant &amp; Equipment</b>	<b>3,068</b>	<b>-</b>	<b>3,015</b>	<b>20</b>	<b>33</b>	<b>3,068</b>	<b>10</b>	<b>-</b>	<b>3,058</b>	<b>-</b>
<b>Infrastructure</b>										
Roads	19,029	-	12,341	6,217	471	19,030	5,100	800	13,330	-
Bridges	1,102	-	1,034	68	-	1,102	-	-	1,102	-
Footpaths	1,534	-	588	26	922	1,534	-	-	1,534	-
Drainage	2,405	-	1,957	448	-	2,403	-	333	1,445	625
Recreation, Leisure, Community Facilities	1,450	-	1,450	-	-	1,490	200	100	690	500
Waste Management	39	-	19	20	-	40	-	-	40	-
Parks, Open Space, Streetscapes	2,193	-	1,892	103	226	2,193	-	-	2,193	-
Aerodromes	178	-	117	62	9	178	-	-	178	-
Off Street Car Parks	55	-	55	-	-	55	-	-	55	-
Other Infrastructure	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure</b>	<b>27,985</b>	<b>-</b>	<b>19,421</b>	<b>6,934</b>	<b>1,630</b>	<b>27,985</b>	<b>5,300</b>	<b>1,033</b>	<b>20,527</b>	<b>1,125</b>
<b>Intangibles</b>	<b>176</b>	<b>-</b>	<b>60</b>	<b>116</b>	<b>-</b>	<b>176</b>	<b>-</b>	<b>-</b>	<b>176</b>	<b>-</b>
<b>Total capital works expenditure</b>	<b>38,259</b>	<b>-</b>	<b>25,607</b>	<b>8,169</b>	<b>2,483</b>	<b>38,259</b>	<b>6,290</b>	<b>1,033</b>	<b>27,811</b>	<b>1,125</b>

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**Statement of Human Resources  
For the four years ended 30 June 2023**

	2020	2021	2022	2023
	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>				
Employee costs - Operating	27,786	28,030	28,754	29,726
Employee costs - Capital	-	-	-	-
<b>Total staff expenditure</b>	<b>27,786</b>	<b>28,030</b>	<b>28,754</b>	<b>29,726</b>
	FTE	FTE	FTE	FTE
<b>Staff numbers</b>				
Employees	300.0	290.1	289.1	289.1
Capitalised Labour	-	-	-	-
<b>Total staff numbers</b>	<b>300.0</b>	<b>290.1</b>	<b>289.1</b>	<b>289.1</b>

Other Information  
For the four years ended 30 June 2023

2. Summary of planned human resources expenditure

	2020	2021	2022	2023
	\$'000	\$'000	\$'000	\$'000
<b>Built and Natural Environment</b>				
Permanent - Full time	9,410	9,664	9,954	10,253
Permanent - Part time	-	-	-	-
<b>Total Built and Natural Environment</b>	<b>9,410</b>	<b>9,664</b>	<b>9,954</b>	<b>10,253</b>
<b>Chief Executive Officer</b>				
Permanent - Full time	773	794	818	842
Permanent - Part time	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>773</b>	<b>794</b>	<b>818</b>	<b>842</b>
<b>Community and Culture</b>				
Permanent - Full time	3,716	3,817	3,931	4,049
Permanent - Part time	1,229	1,263	1,300	1,340
<b>Total Community and Culture</b>	<b>4,945</b>	<b>5,080</b>	<b>5,231</b>	<b>5,389</b>
<b>Corporate Services</b>				
Permanent - Full time	3,518	3,613	3,721	3,833
Permanent - Part time	332	341	351	362
<b>Total Governance</b>	<b>3,850</b>	<b>3,954</b>	<b>4,072</b>	<b>4,195</b>
<b>Development</b>				
Permanent - Full time	4,716	4,844	4,989	5,138
Permanent - Part time	820	842	867	893
<b>Total Development</b>	<b>5,536</b>	<b>5,686</b>	<b>5,856</b>	<b>6,031</b>
<b>Total Casuals and other</b>	<b>3,271</b>	<b>2,852</b>	<b>2,823</b>	<b>3,016</b>
<b>Total staff expenditure</b>	<b>27,786</b>	<b>28,030</b>	<b>28,754</b>	<b>29,726</b>
	FTE	FTE	FTE	FTE
<b>Built and Natural Environment</b>				
Permanent - Full time	112.0	112.0	112.0	112.0
Permanent - Part time	-	-	-	-
<b>Total Built and Natural Environment</b>	<b>112.0</b>	<b>112.0</b>	<b>112.0</b>	<b>112.0</b>
<b>Chief Executive Officer</b>				
Permanent - Full time	6.0	6.0	6.0	6.0
Permanent - Part time	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>
<b>Community and Culture</b>				
Permanent - Full time	39.4	39.4	39.4	39.4
Permanent - Part time	16.4	16.4	16.4	16.4
<b>Total Community and Culture</b>	<b>55.8</b>	<b>55.8</b>	<b>55.8</b>	<b>55.8</b>
<b>Corporate Services</b>				
Permanent - Full time	34.0	34.0	34.0	34.0
Permanent - Part time	4.4	4.4	4.4	4.4
<b>Total Corporate Services</b>	<b>38.4</b>	<b>38.4</b>	<b>38.4</b>	<b>38.4</b>
<b>Development</b>				
Permanent - Full time	44.0	44.0	44.0	44.0
Permanent - Part time	11.4	11.4	11.4	11.4
<b>Total Development</b>	<b>55.4</b>	<b>55.4</b>	<b>55.4</b>	<b>55.4</b>
<b>Total Casuals and other</b>	<b>32.4</b>	<b>22.5</b>	<b>21.5</b>	<b>21.5</b>
<b>Total staff numbers</b>	<b>388.6</b>	<b>296.1</b>	<b>289.1</b>	<b>289.1</b>



## C3 - REPORT

# GENERAL MANAGER DEVELOPMENT

**ITEM C3.1****STRATEGIC LAND USE PLANNING - PROJECT PRIORITIES 2019/2020**

DIVISION: DEVELOPMENT  
 ACTION OFFICER: MANAGER LAND USE PLANNING  
 DATE: 4 JUNE 2019

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Engagement	Risk Management
✓		✓	✓	✓	✓	✓	✓		✓

**OBJECTIVE**

To seek Council's support for the following project being undertaken as part of the 2019/2020 Strategic Land Use Planning work program:

1. An updated structure plan for Maffra.

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY****RECOMMENDATION**

***That Council support the following project being undertaken as part of the 2019/2020 Strategic Land Use Planning work program:***

1. ***An updated structure plan for Maffra.***

**BACKGROUND**

The current Strategic Planning work program and potential 2019/2020 project priorities were discussed at Council's 'Strategic Land Use Planning Projects Review Group' (Project Review Group) meetings on both 12 February and 10 April 2019. A Councillor Workshop was also held on 16 April 2019 to discuss potential project options for the 2019/2020 financial year.

Whilst there is a significant 2019/2020 work program, which currently focuses on Planning Scheme Amendments and strategic land use projects, there is scope for a new Strategic Planning project to be undertaken within the 2019/2020 financial year.

The process for the selection of a preferred project has been based on the following criteria:

- A Strategic Planning budget allocation of \$100,000 for the 2019/2020 financial year.
- Relative priority of the proposed project within the context of the current Strategic Planning work program.
- Need to focus on a key strategic land use planning project.
- Resource implications of other existing work priorities of the Strategic Planning Team.
- The likelihood of (private) requests for Planning Scheme Amendments being submitted over the course of the next 12 months.

- Ability to value-add to or compliment other related/associated Council work projects.
- Urgency/need for a particular Strategic Planning project.

In broad terms, the key options for new project work that were discussed in detail at the Project Review Group meetings included:

1. Preparation of an updated structure plan for Maffra to provide an updated vision and strategic planning framework to guide the future growth of the town.
2. A study to identify land potentially subject to contamination and where appropriate, facilitate the application of an Environmental Audit Overlay to manage potential impacts.
3. Preparation of a detailed Development Plan for the 'West Sale Industrial Area' (being land the subject of Planning Scheme Amendment C103).
4. A review to investigate the potential application of the Environmental Significance Overlay to all land located within Special Water Supply Catchment Areas, as declared by the State Government. These areas are within catchments that provide potable water for domestic, agricultural and industrial use and require an appropriate level of recognition.
5. Targeted detailed assessment of places that have been identified as a 'High Priority' for further investigation as part of Stage 2 of the Wellington Heritage Study.
6. A study to identify and highlight areas across the Shire which have a Bushfire Attack Level rating greater than 12.5, which potentially impacts the ability to rezone land for residential intensification.
7. A Shire-wide study to identify areas that potentially have significant environmental value that might require protection, including important landscapes, native vegetation and areas of high salinity.
8. A review/update of the application of the Design and Development Overlay 2 and Environmental Audit Overlay along York Street, Sale and a review of the Mixed-Use Zone - including preparation of an associated Planning Scheme Amendment.
9. The rezoning of all (developable) land within the Longford Development Plan area to the Rural Living Zone – Schedule 5.
10. A review of the supply and demand of industrial land within Yarram.
11. A review of the supply and demand of industrial land within Heyfield.
12. A review of the extent to which existing planning provisions within the Wellington Planning Scheme effectively guide, manage and protect land uses within the rural areas of the Shire through the preparation of a Rural Land Use Strategy.
13. A potential small-town project (e.g. a small-town urban design framework).

Further details of these options are included in **Attachment 1** to this Report.

Following discussion and consideration of the criteria/parameters (set out above), the officer preferred project option for 2019/2020 has been identified as:

1. An updated structure plan for Maffra.

The preference for this option is predicated on the basis that it would:

- provide an up-to-date and relevant strategic land use planning framework for Maffra;
- facilitate the coordinated and integrated growth of one of the Shire's key townships;
- support future growth and development;
- provide an informed direction for the future supply of land for residential, commercial and industrial uses, and
- provide an opportunity to value-add to other Council-related infrastructure projects that are proposed within the town.

## **OPTIONS**

Council has the following options:

1. Proceed with the preparation of an updated structure plan for Maffra; or
2. Resolve not to proceed with the recommended project and to seek further information and options regarding an alternative preferred strategic land use planning project for consideration at a future Council meeting.

## **PROPOSAL**

That Council supports the following project being undertaken as part of the 2019/2020 strategic land use planning work program:

1. Updated structure plan for Maffra.

## **CONFLICT OF INTEREST**

The Manager Land Use Planning has declared a direct interest in one of the project options presented (the rezoning of land in the Longford Development Plan area) due to land ownership and has therefore not been involved in any discussions relating to this option.

## **FINANCIAL IMPACT**

Funding for the recommended 2019/2020 strategic planning project has been included in the draft 2019/2020 Council budget.

## **LEGISLATIVE IMPACT**

All associated strategic land use planning matters are considered to be in accordance with the *Planning and Environment Act 1987* and/or any other relevant legislation.

## **COUNCIL PLAN IMPACT**

The Council Plan 2017–21 contains the following relevant strategic objectives and related strategies:

### Strategic Objective 2.3

*'Wellington Shire is well planned, considering long term growth and sustainability.'*

#### Strategy 2.3.1

*'Continue to provide strategic planning to encourage long-term growth and sustainability in Wellington Shire.'*

#### Strategy 2.3.2

*'Ensure sufficient land supply to provide for a range of lifestyle options which support housing diversity including affordable housing.'*

### Strategic Objective 5.2

*'Use a targeted approach to attract new business investment to Wellington Shire, to support population growth.'*

#### Strategy 5.2.2

*'Ensure the availability of residential, commercial and industrial land supply.'*

Upon completion, an updated Maffra Structure Plan would support and contribute to achieving the Council Plan objectives and strategies above.

## **PLANNING POLICY IMPACT**

The recommended project would contribute towards ensuring that strategic land use planning within the Wellington Shire occurs in an orderly and coordinated manner and that the Wellington Planning Scheme remains up-to-date, relevant and effective in its delivery of State and local planning policy whilst supporting community aspirations.

## **RESOURCES AND STAFF IMPACT**

The recommended project would be undertaken as part of the overall strategic planning work program for 2019/2020 and as such, would be appropriately resourced.

## **COMMUNITY IMPACT**

Undertaking the recommended project would demonstrate Council's commitment to securing considered and well-planned long-term growth and sustainability within Maffra and the potential for significant economic and net community benefits. The community interest in the project is therefore likely to be positive and supportive of the aims and objectives of the project.

## **ENVIRONMENTAL IMPACT**

An appropriate level of assessment would be undertaken in relation to potential environmental impacts associated with the project.

## **RISK MANAGEMENT**

It is not anticipated that the selection of an updated structure plan for Maffra as the preferred Strategic Planning project for 2019/2020 would have any significant risk management impacts.

**Strategic Land Use Planning  
Project Options for 2019/20**

PROJECT REF NO.*	PROJECT TITLE	PROJECT DESCRIPTION	INDICATIVE COST	PRO's	CON's
1.	<i>'Preparation of an updated Maffra Structure Plan'</i>	Prepare an up-to-date structure plan for Maffra	\$100K	<ul style="list-style-type: none"> <li>• Revisit outdated structure plan</li> <li>• Provide an updated vision and strategic framework plan for one of the Shire's key townships</li> <li>• Promote the coordinated long-term growth and development of Maffra</li> <li>• Identify the location of future residential and commercial land within the town</li> <li>• Review existing drainage issues holistically</li> </ul>	<ul style="list-style-type: none"> <li>• Impacts of funding are limited to a single settlement</li> <li>• Maffra should be strategically planned in the context of its sub-regional role (Regional Growth Plan)</li> </ul>
2.*	<i>'Review of the Environmental Audit Overlay'</i>	Study to identify land subject to contamination and, where appropriate, the potential application of the Environmental Audit Overlay	\$50K	<ul style="list-style-type: none"> <li>• Identifies contaminated land</li> <li>• Ensures appropriate mitigation of any risk</li> <li>• Council legislative responsibility</li> <li>• Best practice approach</li> <li>• Proactive not reactive response to the issue</li> </ul>	<ul style="list-style-type: none"> <li>• Potential landowner opposition to application of planning controls</li> </ul>
3.	<i>'West Sale Industrial Area Development Plan'</i>	Prepare a Development Plan for the industrial land adjoining West Sale Airport based on	\$50K	<ul style="list-style-type: none"> <li>• Assists in facilitating the next stage of development</li> </ul>	<ul style="list-style-type: none"> <li>• Equity of facilitating the future stages of development of private land</li> </ul>

Strategic Land Use Project Options - 2019/20

PROJECT REF NO.*	PROJECT TITLE	PROJECT DESCRIPTION	INDICATIVE COST	PRO's	CON's
		recommendations of the West Sale Industrial Technical Reports Study		<ul style="list-style-type: none"> <li>Facilitate development 'on-the-ground' through the planning permit stage</li> <li>Provide coordinated approach to the development of the whole site</li> <li>Support the investment grant funding provided by the Victorian Planning Authority to prepare the West Sale Industrial Technical Studies</li> </ul>	
4.*	<i>'Review of the application of the Environmental Significance Overlay – Schedule 8, to the Special Water Catchment Supply Area'</i>	Review to investigate the application of Environmental Significance Overlay – Schedule 8 (ESO8) to all land within a Special Water Supply Catchment Area (SWCA) as declared by the State Government. These areas are within a water catchment that provide potable water for domestic, agricultural and industrial use	\$35K	<ul style="list-style-type: none"> <li>Clearly identify the extent of the SWCA within the Wellington Planning Scheme.</li> <li>Ensure that any proposed subdivision or development is assessed by the relevant water authority to ensure the proposal will not detrimentally affect the quality of water within the SWCA.</li> <li>Provide increased protection for water catchments and clearly and transparently inform landholders of water supply catchment issues prior to using or developing land or purchasing land.</li> </ul>	<ul style="list-style-type: none"> <li>Further regulation applied to private land</li> </ul>
5.*	<i>'Preparation of Heritage Citations'</i>	Targeted detailed assessment of high priority places of	\$50K - \$100K	<ul style="list-style-type: none"> <li>Reduces the number of High Priority sites requiring heritage protection</li> </ul>	<ul style="list-style-type: none"> <li>Recently undertaken similar heritage work</li> </ul>

PROJECT REF NO.*	PROJECT TITLE	PROJECT DESCRIPTION	INDICATIVE COST	PRO's	CON's
		potential heritage significance and worthy of further investigation as part of Stage 2 of the Wellington Heritage Study		<ul style="list-style-type: none"> <li>Reduces the risk of losing valuable Heritage assets</li> <li>Continuation/momentum of work already started (was always originally envisaged as a roll-out in Study 1)</li> <li>Support from Wellington Heritage Network</li> </ul>	
6.*	<i>'Implications of the State Government changes to the Bushfire Management Overlay and the impacts on the ability to rezone land'</i>	Study to identify areas across the Shire which have a Bushfire Attack Level (BAL) rating of >12.5 and the associated implications on the ability to rezone land for residential intensification/growth within bushfire prone areas	\$50K	<ul style="list-style-type: none"> <li>Proactive in gauging where residential development might be restricted</li> <li>Provide certainty around appropriate areas for growth in residential areas of the Shire</li> <li>Help map BAL 12.5 areas across the Shire</li> <li>Reduces the potential/risk to loss of life</li> </ul>	<ul style="list-style-type: none"> <li>Focuses on long-term benefits rather than short-term outcomes</li> </ul>
7.*	<i>'Landscape and vegetation assessment study'</i>	Shire-wide study to identify areas of potentially important environmental value that need protection, including significant landscapes and vegetation'	\$100K	<ul style="list-style-type: none"> <li>Supported by Clause 21 of the Wellington Planning Scheme</li> <li>Aligns with Council Plan Objective 3.1</li> <li>No previous mapping exercise been undertaken</li> </ul>	<ul style="list-style-type: none"> <li>Focuses on long term benefits rather than short term outcomes</li> </ul>

PROJECT REF NO.*	PROJECT TITLE	PROJECT DESCRIPTION	INDICATIVE COST	PRO's	CON's
				<ul style="list-style-type: none"> <li>Will secure the preservation of significant landscapes and vegetation</li> </ul>	
8.*	<i>'Sale, Longford &amp; Wurruk Structure Plan (2010) (Part 2 – Implementation)'</i>	Review/update application of the Design and Development Overlay 2 & Environmental Audit Overlay along York St, Sale and review the application of the Mixed-Use Zone – including the preparation of associated Planning Scheme Amendment documents	\$50K	<ul style="list-style-type: none"> <li>Identified as a project within both the Sale Structure Plan and Wellington Planning Scheme</li> <li>Compliment proposed work of other sections of Council</li> <li>Create a framework for better built form outcomes on a key transport corridor</li> <li>Strengthen visual/amenity aspects of the CBD over time</li> <li>Potential to attract a better range of uses</li> </ul>	<ul style="list-style-type: none"> <li>No immediate (visual) impacts from the project</li> </ul>
9.*	<i>'Rezoning of land within the Longford Development Plan area'</i>	Blanket rezoning of all developable land within the Longford Development Plan area to the Rural Living Zone - Schedule 5	\$50K	<ul style="list-style-type: none"> <li>Single amendment rather than 9 individual amendments</li> <li>Proactive approach by Council</li> <li>Makes developing a more realistic/viable option for 'mum and dad' developers (due to reduced associated costs)</li> </ul>	<ul style="list-style-type: none"> <li>Currently no supply issue</li> <li>Rates implications</li> <li>Equity re those who have already rezoned (at cost)</li> <li>Potentially set precedent for Council</li> <li>Uncertain bushfire implications (refer to Project 6)</li> </ul>

PROJECT REF NO. *	PROJECT TITLE	PROJECT DESCRIPTION	INDICATIVE COST	PRO's	CON's
10.	<i>'Yarram Industrial Rezoning'</i>	Review of the current and future supply of industrial land within Yarram and potential planning scheme amendment	\$30K	<ul style="list-style-type: none"> <li>Potentially facilitate industrial growth opportunities in Yarram and surrounds.</li> </ul>	<ul style="list-style-type: none"> <li>Review undertaken relatively recently</li> </ul>
11.	<i>'Heyfield Industrial Land Supply'</i>	Review of the supply of, and demand for industrial land within Heyfield	\$30K	<ul style="list-style-type: none"> <li>Provide an informed position in relation to the current supply of, and demand for industrial land within Heyfield</li> </ul>	<ul style="list-style-type: none"> <li>A review of the supply of industrial land was undertaken (relatively) recently as a component of the Heyfield Structure Plan (Dec 2011) and subsequent Planning Scheme Amendment C72 (Dec 2014)</li> </ul>
12.	<i>'Rural Land Use Strategy'</i>	Review of the extent to which existing planning provisions within the Wellington Planning Scheme effectively guide, manage and protect land uses within the rural areas of the Shire	\$100K	<ul style="list-style-type: none"> <li>Provide an overview of the effectiveness of existing (rural) planning policy</li> <li>Identify inappropriate or ineffective provisions in the management of land uses within the rural areas of the Shire</li> </ul>	
13.	<i>'Other project' (e.g. a small-town urban design framework)</i>	Opportunity to undertake an urban design framework study in a small town	\$30K	<ul style="list-style-type: none"> <li>An up-to-date urban design framework is completed for a small town</li> </ul>	<ul style="list-style-type: none"> <li>Other significant strategic land use planning projects requiring attention.</li> </ul>

**Notes:**

- \* Denotes a project previously listed for consideration
- i. The officer preferred position for the 2019/20 financial year is the preparation of an updated structure plan for Maffra, which would strategically focus on a review of existing land uses (residential, commercial and industrial) and existing drainage and flooding issues.
- ii. It is also recommended that a review of the application of the Environmental Audit Overlay be a priority for Council in the 2020 - 2021 financial year together with the (potential) preparation of a Development Plan for the West Sale Industrial Area.

**ITEM C3.2****PLANNING DECISIONS MARCH 2019**

DIVISION:

DEVELOPMENT

ACTION OFFICER:

MANAGER LAND USE PLANNING

DATE:

4 JUNE 2019

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Engagement	Risk Management
	✓	✓	✓	✓			✓		

**OBJECTIVE**

To provide a report to Council on recent planning permit trends and planning decisions made under delegation by Statutory Planners during the month of March 2019.

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY****RECOMMENDATION**

***That Council note the report on recent Planning Permit trends and Planning Application determinations between 1 March and 31 March 2019.***

**BACKGROUND**

Statutory Planners have delegated authority under the *Planning and Environment Act 1987* to make planning decisions in accordance with the *Planning and Environment Act 1987* and the Wellington Planning Scheme, including the issue of planning permits, amended permits, extensions of time, refusal of planning permits and notices of decision to grant a planning permit.

A copy of planning permit decisions made between 1 March and 31 March 2019 is included in Attachment 1.

Attachment 2 provides an overview of recent planning permit trends including decisions made, efficiency of decision making and the estimated value of approved development (derived from monthly planning permit activity reporting data).

**OPTIONS**

Council may choose to note this report, alternatively, Council may choose to seek further information and refer this report to another meeting.

## **PROPOSAL**

That Council note the report of recent planning permit trends and planning application determinations between 1 March and 31 March 2019.

## **CONFLICT OF INTEREST**

No staff and/or contractors involved in the compilation of this report have declared a conflict of interest.

## **COMMUNICATION IMPACT**

The monthly report communicates information about planning trends and determinations including the issue of planning permits, amended permits, refusal of planning permits, and notices of decision to grant a planning permit.

## **LEGISLATIVE IMPACT**

All planning decisions have been processed and issued in accordance with the *Planning and Environment Act 1987* and the Wellington Planning Scheme.

## **COUNCIL POLICY IMPACT**

All planning decisions have been issued after due consideration of relevant Council policy, including Council's Heritage Policy, and the requirements of the Planning Policy Framework in the Wellington Planning Scheme.

## **COUNCIL PLAN**

The Council Plan 2017–2021 Theme 2: Services and Infrastructure states the following strategic objective and related strategy:

Strategic Objective 2.3

*'Wellington Shire is well planned, considering long term growth and sustainability.'*

Strategy 2.3.3

*'Recognise and advocate for best practice land development which considers energy efficiency and sustainability for housing.'*

This Report supports the above Council Plan strategic objective and strategy.

## **ENVIRONMENTAL IMPACT**

Planning decisions are made in accordance with the relevant environmental standards to ensure that environmental impacts are minimised.

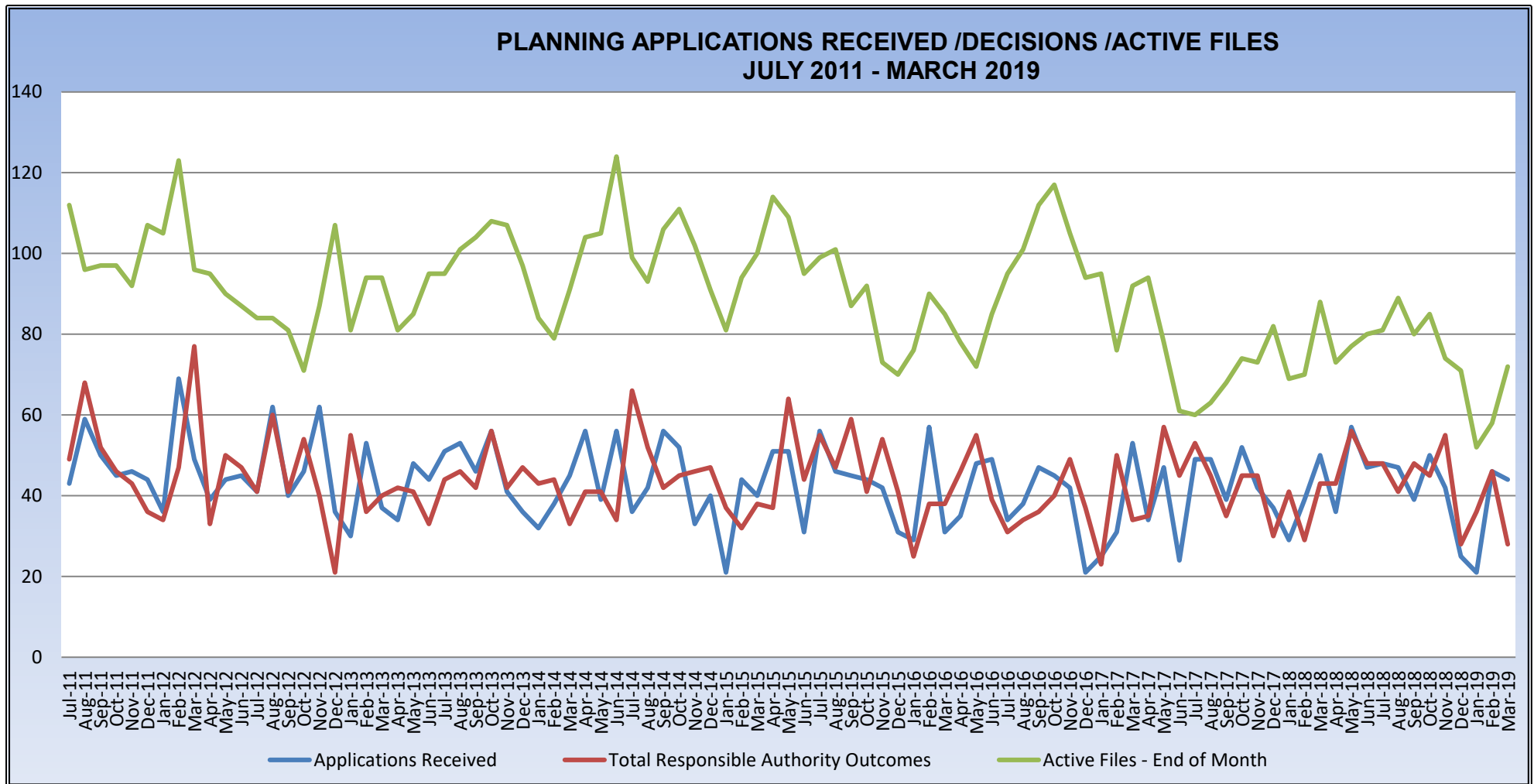
**PLANNING APPLICATION DETERMINATIONS  
BETWEEN 1/03/2019 AND 31/03/2019**

<b>Application No/Year</b>	<b>Date Received</b>	<b>Property Title &amp; Address</b>	<b>Proposal</b>	<b>Status</b>
247-3/2014	19/12/2018	Assessment No. 263582 LOT: 2 TP: 861269L 402 JACK RIVER VALLEY RD JACK RIVER	Use and development of a replacement dwelling (bushfire).	Permit Issued by Delegate of Resp/Auth  5/03/2019
369-2/2016	4/03/2019	Assessment No. 225458 LOT: 335 LP: 50201 44 CAMPBELL ST LOCH SPORT	Buildings and works associated with construction of a single dwelling.	Permit Issued by Delegate of Resp/Auth  7/03/2019
188-1/2018	5/06/2018	Assessment No. 100933 CA: 21 SEC: C 29 FRESHWATERS RD KILMANY	Use/keeping up to 50 racing dogs/boundary realignment.	Permit Issued by Delegate of Resp/Auth  21/03/2019
203-1/2018	15/06/2018	Assessment No. 434043 LOT: 17 PS: 727597G 2,232 PRINCES HWY ROSEDALE	Change of use from motel to residential building.	NOD issued by Delegate of Respon/Auth  20/03/2019
206-1/2018	18/06/2018	Assessment No. 86124 LOT: 2 TP: 3908R SOMERTON PARK RD COBAINS	Buildings and works associated with construction of a dwelling.	Withdrawn  6/03/2019
278-1/2018	7/08/2018	Assessment No. 191577 CA: 36 38 MILL LANE ROSEDALE	Staged residential subdivision.	Permit Issued by Delegate of Resp/Auth  1/03/2019
306-1/2018	29/08/2018	Assessment No. 279034 LOT: 1 TP: 822803 33 WHARF ST PORT ALBERT	Building & works/5 dwellings/shop/reduction in car parking.	NOD issued by Delegate of Respon/Auth  25/03/2019
310-2/2018	28/02/2019	Assessment No. 277483 LOT: 10 BLK: 13 LP: 3222 4 NELSON ST PORT ALBERT	Buildings and works associated with construction of a dwelling.	Permit Issued by Delegate of Resp/Auth  18/03/2019
427-1/2018	4/12/2018	Assessment No. 197863 CA: 61 263 BOUNDARY CREEK RD LONGFORD	Two lot subdivision to excise existing dwelling.	Permit Issued by Delegate of Resp/Auth  4/03/2019
441-1/2018	21/12/2018	Assessment No. 28225 LOT: 2 TP: 810324 65-67 PALMERSTON ST SALE	Two lot subdivision.	Permit Issued by Delegate of Resp/Auth  5/03/2019
13-1/2019	31/01/2019	Assessment No. 381343 CA: 7 SEC: 23 10 PRINCE ST WOODSIDE	Access to a Category 1 road zone.	Permit Issued by Delegate of Resp/Auth  8/03/2019

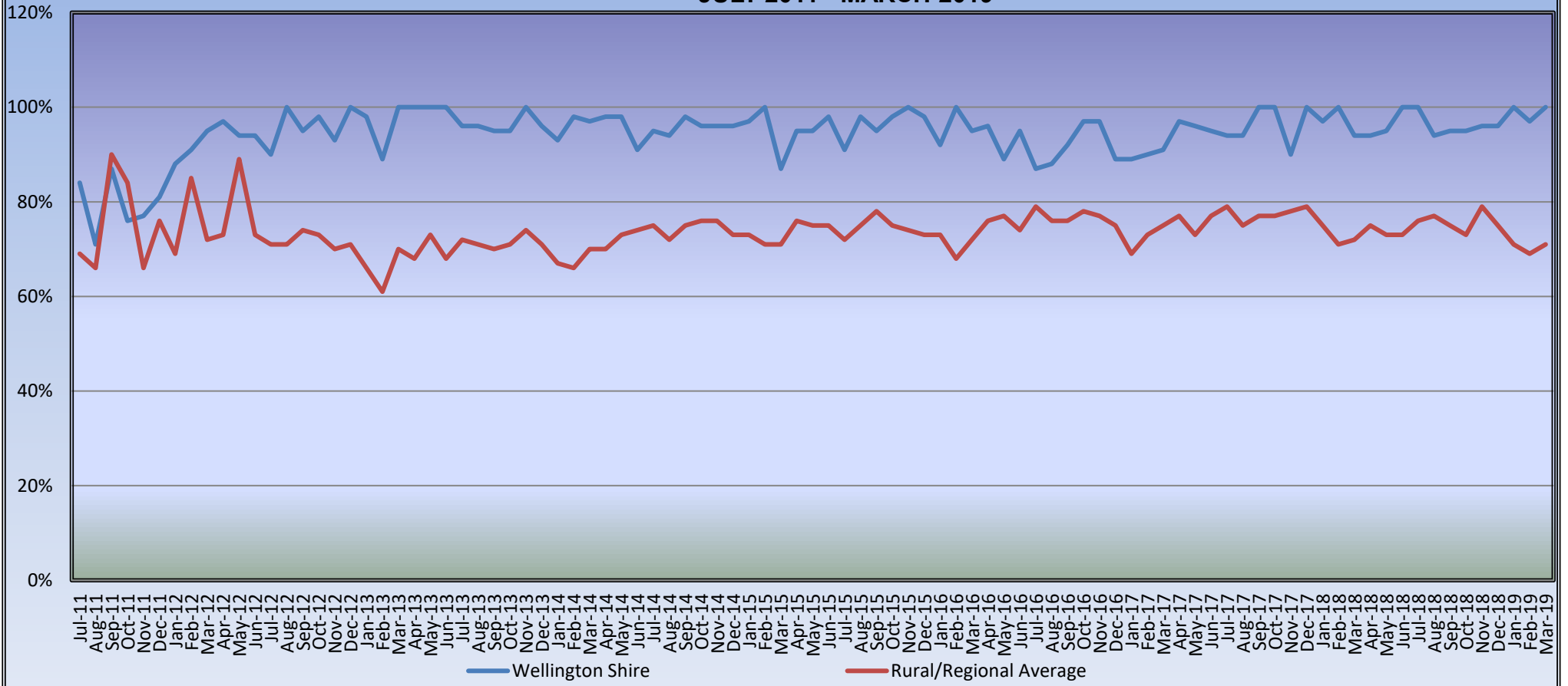
<b>Application No/Year</b>	<b>Date Received</b>	<b>Property Title &amp; Address</b>	<b>Proposal</b>	<b>Status</b>
17-1/2019	31/01/2019	Assessment No. 235283 LOT: 2415 LP: 70939 10 MARY ST LOCH SPORT	Buildings and works associated with construction of a single dwelling.	Permit Issued by Delegate of Resp/Auth  25/03/2019
19-1/2019	1/02/2019	Assessment No. 29702 LOT: 1 LP: 210626 332-336 RAGLAN ST SALE	Use of the land for trade supplies.	Permit Issued by Delegate of Resp/Auth  25/03/2019
23-1/2019	4/02/2019	Assessment No. 116624 PC: 352596L 372 SHORELINE DVE GOLDEN BEACH	Buildings and works associated with construction of a single dwelling.	Permit Issued by Delegate of Resp/Auth  20/03/2019
31-1/2019	8/02/2019	Assessment No. 366856 LOT: 2 PS: 78752 324 TINAMBA-SEATON RD TINAMBA	Buildings and works associated with construction of a dairy.	Permit Issued by Delegate of Resp/Auth  25/03/2019
34-1/2019	8/02/2019	Assessment No. 427609 LOT: 765 LP: 52648 20 BEACHCOMBER RD GOLDEN BEACH	Buildings and works associated with construction of a dwelling.	Permit Issued by Delegate of Resp/Auth  26/03/2019
36-1/2019	11/02/2019	Assessment No. 376764 LOT: 1 TP: 380582 TOWNSHIP RD CARRAJUNG	Buildings and works associated with extensions to existing hall.	Permit Issued by Delegate of Resp/Auth  25/03/2019
39-1/2019	11/02/2019	Assessment No. 316596 LOT: 2 PS: 207952 5 COMMERCIAL RD HEYFIELD	Resubdivision of two lots to create two new lots.	Permit Issued by Delegate of Resp/Auth  26/03/2019
41-1/2019	14/02/2019	Assessment No. 413179 LOT: 11 PS: 613421H 27 MOORE ST ROSEDALE	Buildings and works associated with construction of a dwelling & shed.	Permit Issued by Delegate of Resp/Auth  21/03/2019
42-1/2019	14/02/2019	Assessment No. 232330 LOT: 570 LP: 53109 15 HOLMES ST LOCH SPORT	Buildings and works associated with construction of a dwelling.	Permit Issued by Delegate of Resp/Auth  27/03/2019
43-1/2019	14/02/2019	Assessment No. 443796 LOT: 159 PS: 642250U 6 BURRAGINNIN CL SALE	Buildings and works associated with construction of a dwelling.	Permit Issued by Delegate of Resp/Auth  22/03/2019
51-1/2019	22/02/2019	Assessment No. 188151 LOT: 2 PS: 58446 5 ALBERT ST ROSEDALE	Buildings and works associated with extensions to existing dwelling.	Permit Issued by Delegate of Resp/Auth  29/03/2019
54-1/2019	26/02/2019	Assessment No. 424861 LOT: 1 PS: 642245M 56 MERRY ST MAFFRA	Resubdivision of two lots to create two new lots.	Permit Issued by Delegate of Resp/Auth  12/03/2019

Application No/Year	Date Received	Property Title & Address	Proposal	Status
60-1/2019	4/03/2019	Assessment No. 51938 PTL: 2 PS: 547898T 149 CUNNINGHAME ST SALE	Buildings and works associated with construction of a small shed.	Permit Issued by Delegate of Resp/Auth  8/03/2019
62-1/2019	5/03/2019	Assessment No. 308890 CA: 3 SEC: 34 MCLEAN ST MAFFRA	Buildings & works associated with construction of a media room.	Permit Issued by Delegate of Resp/Auth  21/03/2019
65-1/2019	5/03/2019	Assessment No. 22897 LOT: 2 LP: 30233 132 FITZROY ST SALE	Resubdivision of two existing lots.	Permit Issued by Delegate of Resp/Auth  25/03/2019
66-1/2019	5/03/2019	Assessment No. 399717 LOT: 1 PS: 536470W 21 HAMPTON CRT LONGFORD	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth  8/03/2019
72-1/2019	14/03/2019	Assessment No. 298232 PC: 374485W 36-38 STATION ST YARRAM	Buildings & works associated with extension to an existing building.	Permit Issued by Delegate of Resp/Auth  20/03/2019
85-1/2019	21/03/2019	Assessment No. 278226 LOT: 1 PS: 133167 17 SPRING ST PORT ALBERT	Buildings & works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth  26/03/2019
88-1/2019	22/03/2019	Assessment No. 212399 PC: 378111U 1 AZURE AVE GOLDEN BEACH	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth  28/03/2019

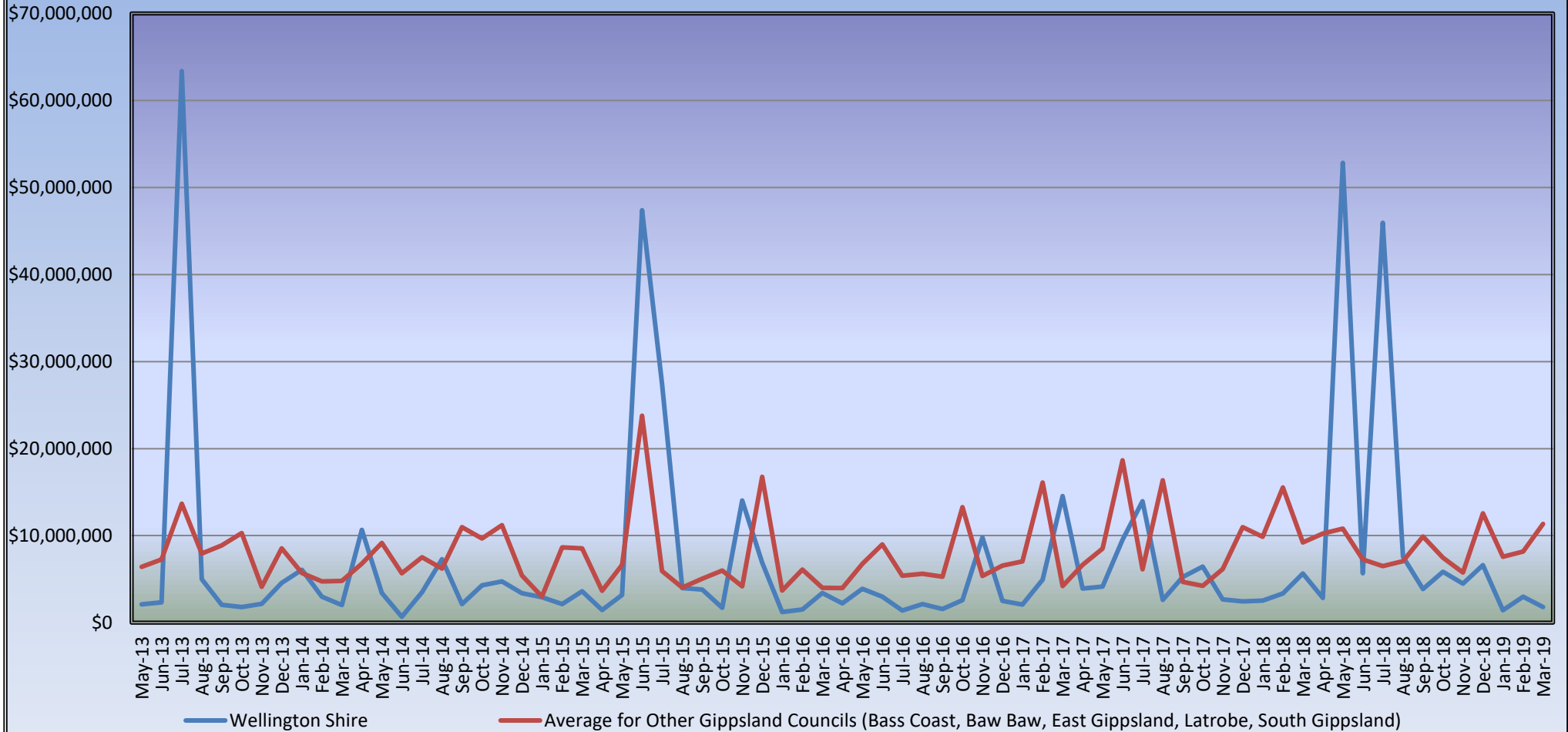
**Total No of Decisions Made: 30**



### DECISIONS ISSUED WITHIN 60 DAYS JULY 2011 - MARCH 2019



### ESTIMATED VALUE OF WORKS MAY 2013 - MARCH 2019





## C4 - REPORT

# GENERAL MANAGER BUILT AND NATURAL ENVIRONMENT

**ITEM C4.1****ROAD DISCONTINUANCE AND ROAD EXCHANGE TO FORMALISE THE CREATION OF THE LANE OFF MACALISTER STREET SALE**

DIVISION: BUILT AND NATURAL ENVIRONMENT  
 ACTION OFFICER: MANAGER ASSETS & PROJECTS  
 DATE: 4 JUNE 2019

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Engagement	Risk Management
✓		✓	✓	✓		✓		✓	

**OBJECTIVE**

The objective of this report is for Council to consider a discontinuance and road exchange to formalise the laneway off Macalister Street beside the Sale Secondary College (Macalister Campus).

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY****RECOMMENDATION**

***That:***

- 1. Pursuant to Section 206 including Clause 3 of schedule 10 and Section 207A of the Local Government Act 1989, Council resolve to advertise its intention to discontinue part of passageway on Lot 2 TP226561, Parish of Sale; and***
- 2. Pursuant to Section 206 including Clause 2 of Schedule 10 and Section 207A of the Local Government Act 1989, Council resolve to advertise its intention to undertake a road exchange by deviating a road from Lot 1 TP226561 and a road including part of passageway from Lot 2 TP226561 over parts of Lot 1 TP843438, Lot 1 TP663156, Lot 1 TP621934, Lot 1 TP338468, Lot 1 TP252408, Lot 2 TP226561, Lot 1 TP336451, Lot 1 TP338489, Lot 1 TP874027 and Lot 1 TP365529, Parish of Sale,***
- 3. Council place a public notice of the proposed road discontinuance and the road exchange in local newspapers;***
- 4. Council appoint three Councillors plus an alternative representative to form the 'Technical School Lane Road Exchange Submissions Committee' that is established by Council under section 223(1)(b)(i) of the Act, to consider written submissions/objections and to hear any persons who in their written submissions under Section 223 of the Act have requested that they are heard in support of their submissions; and***
- 5. In the event that there are no objections or submissions, Council authorise the Chief Executive Officer to progress the road discontinuance and road deviation including placing a notice in the Victoria Government Gazette.***

## BACKGROUND

The purpose of this report is to seek authorisation from Council to complete a road discontinuance and a road exchange to formalise the creation of the laneway off Macalister Street. This proposal aims to complete previous attempts initiated by the City of Sale.

This laneway is located alongside the western boundary fence of the Sale Secondary College's Macalister campus and is historically referred to as the Technical School Right of Way or Foards Lane.

The laneway provides the only form of rear access to all commercial properties fronting Raymond Street from numbers 164 to 214. This laneway currently traverses over land owned by the Minister for the Crown Administering the Education Acts.

This laneway is understood to have been in use at its current location for many years. Correspondence on file indicates that in or around 1961, the Education Department laid a heavy duty gravel roadway at its expense. Arrangements to formalise the status of the laneway have been undertaken at various times since then.

In 1970, the City of Sale sought legal advice on the Technical School Right of Way with regards to the provisions governing right of ways and responsibilities under the then *1958 Local Government Act*. The response outlined the applicability of Section 587 of this Act and the definition of a private street.

In 1972 a plan for the construction of the lane and cost estimate was prepared and correspondence indicates that the City of Sale prepared a schedule for abutting owner contributions to construct the lane as a private street scheme.

For unknown reasons this scheme appears to have not proceeded and in 1975 the scheme estimate was updated and correspondence was sent to property owners on 23 September 1975. In July 1976, surveyors were engaged to prepare plans for transfer of the land. Issues with regards to the status of the land as freehold and the applicability of preparing a private street scheme appear to have halted further progress.

Further attempts to construct the laneway were made in 1978/79 and again in 1984 when it was considered as part of the Raymond Street Mall proposal. A report to Council on 5 May 1987 detailed options for furthering the construction of the Right of Way.

Construction drawings were prepared in February 1989 and it is understood from file notes that the laneway was funded by the City of Sale and constructed at this time as no records of a private street scheme exist.

On 17 June 1999 surveyors were engaged by Wellington Shire Council to provide an overview on the title particulars of the laneway advised; 'A recent search of the Land of a Land Victoria chart indicates the laneway reserve has not been created' and "it appears the existing laneway is constructed in the location shown on the various plans provided even though the acquisition was not carried through".

Under current legislation the laneway would be considered to have 'public highway' status, under common law which allows the public to traverse over this land. The concern with this status, is that should the Education Department decide to build over the current lane or sell the land then Council would need to determine whether to defend the status of the public highway through common law via the court system to maintain rear property access.

There have been ongoing discussions with the Education Department over the last 10 years and the land over this laneway has now been placed on the State Government's surplus land register.

The process of obtaining land from this register through the first right of refusal process requires the land to be purchased at market valuation as determined by the Valuer General.

As the laneway is considered to have public highway status, payment to acquire this land at market value appears unwarranted. On this basis Council Officers have progressed discussions with the Education Department and Land Victoria (Titles Office) to formulate a more suitable outcome.

The outcome of these discussions has determined that the use of provisions under the *Local Government Act* would achieve a desired outcome for both the Education Department and Wellington Shire Council. A summary of the proposed actions are as follows, with Attachments 1, 2 & 3 providing a diagrammatic overview of the proposal.

1. Under the provisions of Section 206 including Clause 3 of Schedule 10 of the *Local Government Act* discontinue in part the passageway on Lot 2 TP226561. This action will provide the mechanism for the ownership of this land to be transferred to Council. The status of the drain encumbrance will remain on title. The outcome of transferring ownership is in agreement with the Education Department.
2. Under the provisions of Section 206 including Clause 2 of Schedule 10 of the *Local Government Act* deviate the road from Lot 1 TP 226561 and the road including part of passageway from Lot 2 TP226561 over parts of Lot 1 TP843438, Lot 1 TP663156, Lot 1 TP621934, Lot 1 TP338468, Lot 1 TP252408, Lot 2 TP226561, Lot 1 TP336451, Lot 1 TP338489, Lot 1 TP874027 and Lot 1 TP365529.

This action will provide the mechanism for the road status on two Education Departments titles to be deviated over parts of Lot 1 TP843438, Lot 1 TP663156, Lot 1 TP621934, Lot 1 TP338468, Lot 1 TP252408, Lot 2 TP226561, Lot 1 TP336451, Lot 1 TP338489, Lot 1 TP874027 and Lot 1 TP365529 being over the location of the current laneway. The outcome of deviation is in agreement with the Education Department as it creates two unencumbered titles.

The creation of a road by plan of subdivision, creates a road for which Council already has care and responsibility under the *Road Management Act* as this road is listed in the Wellington Shire Council Public Roads Register. It is expected that a future report from the Place Names Committee will propose to formalise a road name.

## OPTIONS

Council has the following options available:

1. Support the road discontinuance, road deviation pursuant to *Section 206 including Clause 2 & 3 of Schedule 10 of the Local Government Act 1989* to create the road; or
2. Not agree to the road discontinuance and road deviation to create the road.

## PROPOSAL

That:

1. Pursuant to Section 206 including *Clause 3 of schedule 10 and Section 207A of the Local Government Act 1989*, Council resolve to advertise its intention to discontinue part of passageway on Lot 2 TP226561, Parish of Sale; and
2. Pursuant to Section 206 including *Clause 2 of Schedule 10 and Section 207A of the Local Government Act 1989*, Council resolve to advertise its intention to undertake a road exchange by deviating a road from Lot 1 TP226561 and a road including part of passageway from Lot 2

TP226561 over parts of Lot 1 TP843438, Lot 1 TP663156, Lot 1 TP621934, Lot 1 TP338468, Lot 1 TP252408, Lot 2 TP226561, Lot 1 TP336451, Lot 1 TP338489, Lot 1 TP874027 and Lot 1 TP365529 Parish of Sale,

3. Council place a public notice of the proposed road discontinuance and the road exchange in local newspapers;
4. Council appoint three Councillors plus an alternative representative to form the 'Technical School Lane Road Exchange Submissions Committee' that is established by Council under section 223(1)(b)(i) of the Act, to consider written submissions/objections and to hear any persons who in their written submissions under Section 223 of the Act have requested that they are heard in support of their submissions.
5. In the event that there are no objections or submissions, Council authorise the Chief Executive Officer to progress the road discontinuance and road deviation including placing a notice in the Victoria Government Gazette.

### **CONFLICT OF INTEREST**

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

### **FINANCIAL IMPACT**

By completing the road discontinuance, road deviation and plan of subdivision Wellington Shire Council will incur costs for stamp duty, land registry fees, legal fees and survey costs. These costs are estimated at around \$8,000.

### **LEGISLATIVE IMPACT**

The advertising is being undertaken pursuant to *Sections 189 & 207A of the Local Government Act 1989*. The road discontinuance and road deviation are being undertaken pursuant to *Section 206(1) of the Local Government Act 1989 including Clause 2 & 3 of Schedule 10*.

### **COUNCIL POLICY IMPACT**

There is no Council policy on the road discontinuances and road deviations. Each application is considered on merit.

The Sale, Exchange and Acquisition of Land Council Policy outlines the principles in dealing with land transactions.

### **COUNCIL PLAN IMPACT**

The Council Plan 2017–21 Theme "Service and Infrastructure" states the following strategic objective and related strategy:

#### Strategic Objective 2.2

"Council assets are responsibly, socially, economically and sustainably managed."

Strategy 2.2.2

“Ensure that community facilities within the municipality continue to meet the expectations and service needs of all current and future residents.”

This report supports the above Council Plan strategic objective and strategy

**COMMUNITY IMPACT**

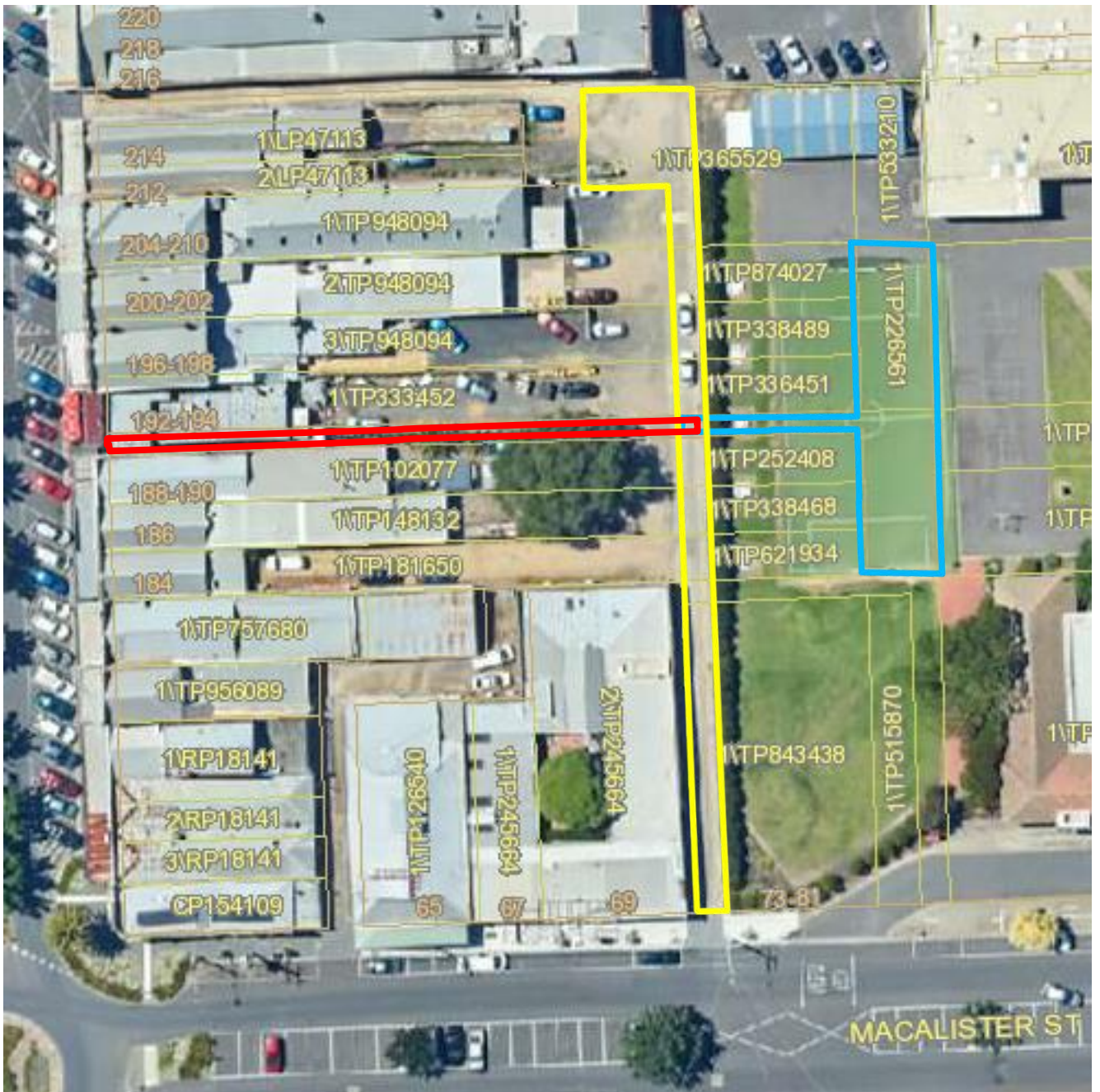
There will be no negative identifiable community impact as there will be no identifiable change to the lane as seen on the ground. The lane will continue to remain open for public traffic.

**ENGAGEMENT IMPACT**

A public notice be placed in the Gippsland Times under *Sections 207A and 223 of the Local Government Act* advising of the proposed road discontinuance and the road deviation that form the procedure to assist in the creation of the lane (road) off Macalister Street, Sale.

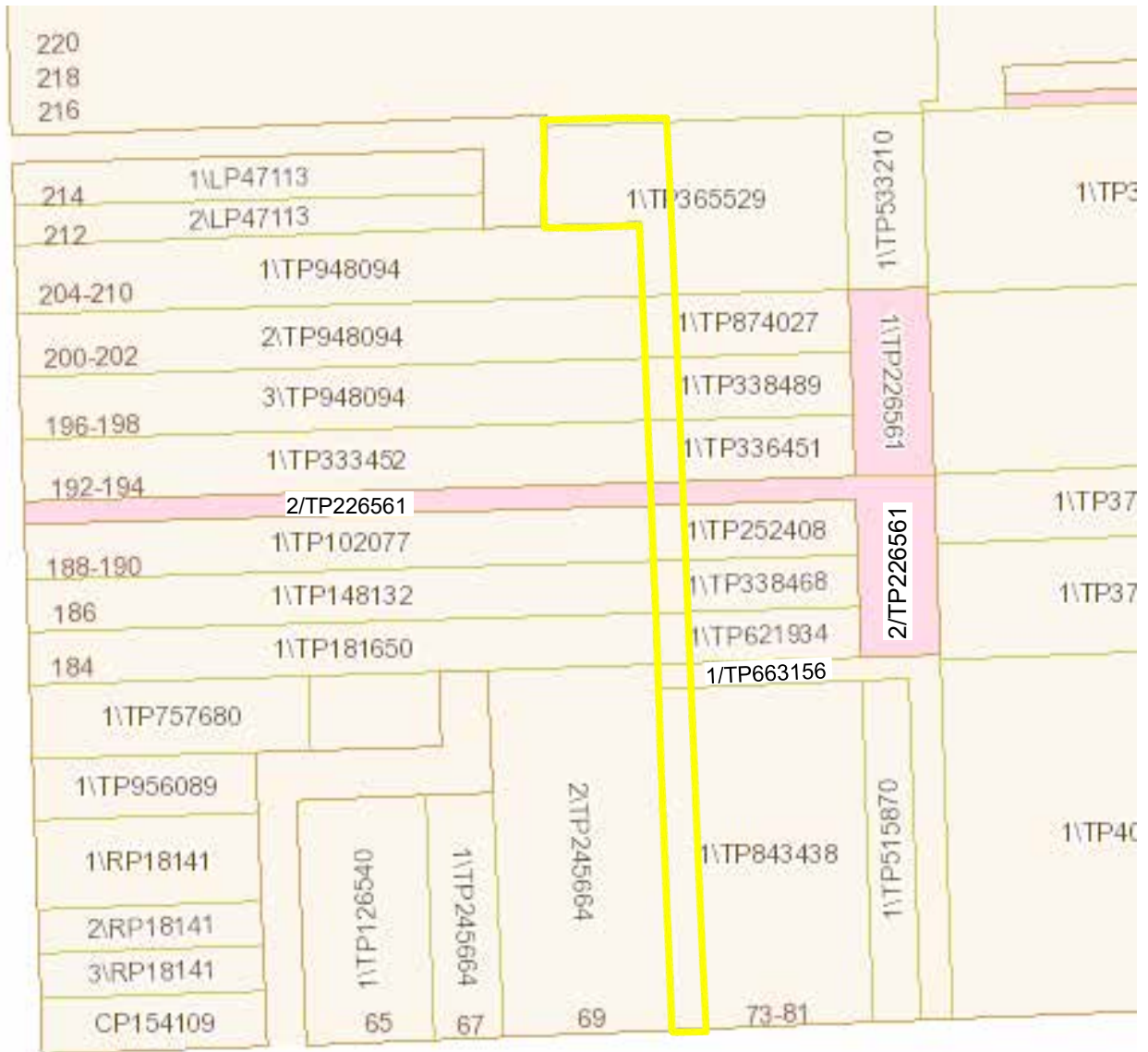
Attachment 1.

**PROPOSED ROAD DISCONTINUANCE, ROAD DEVIATION TO FORMALISE THE CREATION OF THE ROAD (LANEWAY) OFF MACALISTER STREET, SALE**



- PASSAGEWAY TO BE DISCONTINUED**
- ROAD & PASSAGEWAY TO BE DEVIATED**
- DEVIATED ROAD & PASSAGEWAY (ROAD TO BE CREATED)**

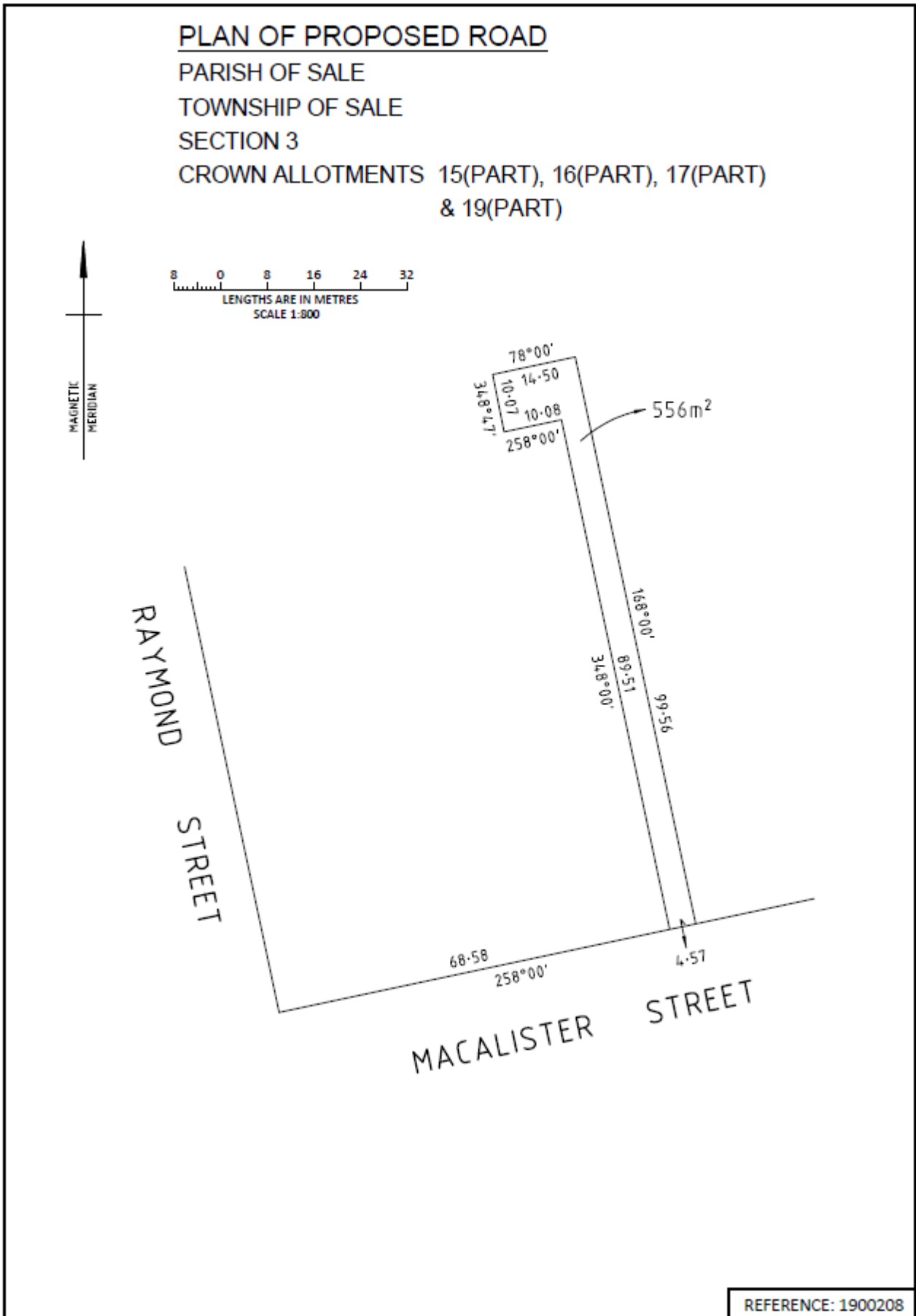
**Attachment 2.**



MACALISTER ST

 **ROAD TO BE CREATED**

Attachment 3.



Note – Dimensions subject to survey

**ITEM C4.2****PURCHASE AND SALE OF LAND - DESAILLY STREET SALE OFF-STREET CARPARK**

DIVISION: BUILT AND NATURAL ENVIRONMENT

ACTION OFFICER: MANAGER ASSETS &amp; PROJECTS

DATE: 4 JUNE 2019

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Engagement	Risk Management
✓		✓	✓	✓		✓		✓	

**OBJECTIVE**

The objective of this report is for Council to consider an exchange or sale of land within the Desailly Street off-street carpark area in Sale.

**PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY****RECOMMENDATION*****That:***

- 1. Pursuant to Section 189 of the Local Government Act 1989, Council resolve to advertise its intention to sell part of Lot 1 TP644057, Township of Sale, Parish of Sale; and***
- 2. Council resolve to acquire part of Lot 1 TP133811 at valuation; and***
- 3. Council resolve to create a drainage easement on Lot 1 TP740752; and***
- 4. Council appoint three Councillors plus an alternative representative to form the 'Desailly Street Off-street carpark Land Exchange Submissions Committee' that is established by Council under section 223(1)(b)(i) of the Act, to consider written submissions/objections and to hear any persons who in their written submissions under Section 223 of the Act have requested that they are heard in support of their submissions; and***
- 5. In the event that there are no objections or submissions, Council authorise the Chief Executive Officer to progress the sale and purchase of land including consent to the certification of a plan of subdivision when the owner of Victoria Hall has completed the agreed works on the elevated structure, the transfer of the 2m<sup>2</sup> of land from Lot 1 TP133811 and the creation of the drainage easement.***

## BACKGROUND

The purpose of this report is to seek authorisation from Council to undertake an exchange or sale of land within the Desailly Street off-street carpark area. The land involves a piece of Council owned land at the rear of 45 Macalister St (Victoria Hall) and a parcel of land at the rear of 199 Raymond Street (Cobb & Co) in Sale which is outside the building envelope and is part of the existing footpath at the rear of the property.

In late 2018 Council Officers received a request to allow for the upgrade of the fire service to 199 Raymond St, Sale to be made through the off-street carpark located in Desailly St. The upgrade to the fire service infrastructure being a requirement of the property owners undertaking redevelopment works at 199 Raymond Street, Sale (Cobb & Co). Consent was provided on the basis of meeting engineering standards and reinstatement requirements.

The property owner of 45 Macalister Street, Sale (Victoria Hall) who is project managing the works at his property and at 199 Raymond Street, Sale (Cobb & Co) constructed an elevated structure over and around the fire service infrastructure and incorporated it into works at Victoria Hall. This work was undertaken without planning or building permits and provides a new entry into the rear of Victoria Hall and is now the subject to a retrospective planning permit application.

The elevated structure which includes retaining walls has been built over the rear title boundary of 45 Macalister Street into Council owned land being part of the Desailly Street off-street carpark. It was during construction works that Council Officers noted that these works appeared to encroach onto Council owned land and contact was made with the property owner, refer to Attachment 1.

It should be noted that Victoria Hall and Cobb & Co are owned by different entities although both sites are being developed to complement each other's activities.

Council Officers undertook further investigation into the titles, title boundaries and the extent of the encroachment and noted that no planning or building permit had been obtained for this portion of the works. The Wellington Shire Council Heritage Advisor has undertaken an assessment of the elevated structure and has advised that there are heritage concerns relating to rising damp and the strength of the retaining wall where the elevated structure abuts against the heritage listed Victoria Hall. The Heritage Advisor has recommended that the soil be removed and the area reconstructed with timber decking to allow breathability through the structure with the majority of the elevated area to be timber as opposed to brick.

The Victoria Hall property owner has been asked to submit an engineering report to address the concerns of the Heritage Advisor, however a report has not yet been received.

It is estimated that the area of encroachment at the rear of Victoria Hall (Lot 1 TP433411 & Lot 1 TP7407752) is approximately 24 m<sup>2</sup>. A valuation has been sought and this land has been valued at \$12,500. The strip of land at the rear of Cobb & Co (Lot 1 TP133811) outside the building envelope on which a footpath is constructed and which was recently reconstructed by Council is approximately 20 m<sup>2</sup> although approximately 2 m<sup>2</sup> has been built over during construction of the elevated structure for Victoria Hall. This 2 m<sup>2</sup> of land should be transferred from the Cobb & Co title to the Victoria Hall title so that the titles reflect the land occupation.

Details of the land parcels involved in the exchange proposal are shown in Attachment 2.

During discussions, the owner of Victoria Hall offered to exchange the land at the rear of the Cobb & Co for the land at the rear of Victoria Hall for nil value, with all legal and survey costs being met by the property owners.

Based on land area of the proposed exchange the area deficiency to Council equates to approximately 6 m<sup>2</sup>, on valuation this equates to approximately \$2,900 ex GST.

In 2011, Wellington Shire Council constructed a stormwater drain through an easement of way on the Victoria Hall property at the request of the then property owner to alleviate flooding that occurred when the storm water system in the car park reached capacity in some rainfall events. This drain while constructed in an easement of way, is not a drainage easement and the title of the Victoria Hall building should be amended to reflect this. There will be minor costs of approximately \$2,500 to create the drainage easement.

## OPTIONS

Council has the following options available:

1. Support the sale and purchase of the land with the property owners by selling part of Lot 1 TP644057 (Council Land) and acquiring part of Lot 1 TP133811 with the property owners paying all costs; or
2. Support the exchange of lands with the property owners by transferring part of Lot 1 TP644057 (Council Land) and acquiring part of Lot 1 TP133811 with the property owners paying all costs and paying the difference in land area of approximately 6 m<sup>2</sup> based on valuation; or
3. Not support the proposed exchange of land and have the elevated structure encroaching on Council land removed; or
4. Create an easement on Lot 1 TP7407752 for the purpose of drainage.

## PROPOSAL

That:

1. Pursuant to *Section 189 of the Local Government Act 1989*, Council resolve to advertise its intention to sell part of Lot 1 TP644057, Township of Sale, Parish of Sale; and
2. Council resolve to acquire part of Lot 1 TP133811 at valuation; and
3. Council resolve to create a drainage easement on Lot 1 TP7407752; and
4. Council appoint three Councillors plus an alternative representative to form the 'Desailly Street Off-street carpark Land Exchange Submissions Committee' that is established by Council under section 223(1)(b)(i) of the Act, to consider written submissions/objections and to hear any persons who in their written submissions under Section 223 of the Act have requested that they are heard in support of their submissions; and
5. In the event that there are no objections or submissions, Council authorise the Chief Executive Officer to progress the sale and purchase of land including consent to the certification of a plan of subdivision when the owner of Victoria Hall has completed the agreed works on the elevated structure, the transfer of the 2m<sup>2</sup> of land from Lot 1 TP133811 and the creation of the drainage easement.

## **CONFLICT OF INTEREST**

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

## **FINANCIAL IMPACT**

By completing the exchange of land all costs incurred for stamp duty, land registry fees, legal fees and survey costs will be paid by the property owners. The financial cost to Council is estimated at \$500 for the public notice and \$2,000 for the easement to be created over Lot 1 TP740752.

## **LEGISLATIVE IMPACT**

The advertising is being undertaken pursuant to *Section 189 of the Local Government Act 1989*.

## **COUNCIL POLICY IMPACT**

The Sale, Exchange and Acquisition of Land Council Policy outlines the principles in dealing with land transactions.

## **COUNCIL PLAN IMPACT**

The Council Plan 2017–21 Theme “Service and Infrastructure” states the following strategic objective and related strategy:

Strategic Objective 2.2

*“Council assets are responsibly, socially, economically and sustainably managed.”*

Strategy 2.2.2

*“Ensure that community facilities within the municipality continue to meet the expectations and service needs of all current and future residents.”*

This report supports the above Council Plan strategic objective and strategy.

## **COMMUNITY IMPACT**

There will be negligible community impact as there are no parking bays lost through this process.

## **ENGAGEMENT IMPACT**

A public notice will be placed in the Gippsland Times under Section 189 & 223 of the *Local Government Act* advising of the proposed sale of Council Land if the recommendation is adopted.

Attachment 1.

**LOCALITY PLAN SHOWING THE LOCATION OF THE ELEVATED STRUCTURE AND ENCROACHMENT ONTO COUNCIL LAND WITHIN THE DESAILLY STREET OFF-STREET CARPARK, SALE**



- ELEVATED STRUCTURE
- AREA OF ENCROACHMENT

Attachment 2.

PLAN SHOWING TITLE AND AREA DETAILS



PLAN - NOT TO SCALE



## **C5 - REPORT**

# **GENERAL MANAGER COMMUNITY AND CULTURE**



## D. URGENT BUSINESS



## E. FURTHER GALLERY AND CHAT ROOM COMMENTS

*Gallery comments are an opportunity for members of the public to raise any particular matter they wish. This allows those in the gallery to speak directly to councillors but is not a forum designed for open discussion or debate. We will listen respectfully to what you have to say and make the commitment that the Mayor will respond to you in writing within one week if required, and a copy of that response will be circulated to all councillors.*

*This is not a forum for members of the public to lodge complaints against individuals, including councillors and staff, particularly as that individual gets no public right of reply to any matter raised. We take complaints seriously, and in line with the guidance from the Victorian Ombudsman and the local Government Inspectorate, we request that any specific complaint against an individual be put in writing. This way, your concern can be properly dealt with while ensuring fairness to all parties concerned.*

*If you wish to speak, we remind you that this part of the meeting is being recorded and broadcast on our website. Council's official Minutes will record that you have spoken to Council and the subject you spoke to Council about but will not record specific comments. We ask you to state your name in full, where you are from, and you have three minutes*

Meeting declared closed at:   pm

The live streaming of this Council meeting will now come to a close.



**F. CONFIDENTIAL ATTACHMENT/S**

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**G. IN CLOSED SESSION**

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**COUNCILLOR**

*That the meeting be closed to the public pursuant to Section 89(2) of the Local Government Act 1989 to consider:*

- a) personnel matters*
- b) the personal hardship of any resident or ratepayer*
- c) industrial matters*
- d) contractual matters*
- e) proposed developments*
- f) legal advice*
- g) matters affecting the security of Council property*
- h) any other matter which the Council or special committee considers would prejudice the Council or any person*

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**IN CLOSED SESSION**

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**COUNCILLOR**

*That Council move into open session and ratify the decision made in closed session.*